

MAFIKENG LOCAL MUNICIPALITY



ANNUAL REPORT
2007/2008

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CHAPTER 1

INTRODUCTION AND OVERVIEW

1.1 FOREWORD BY EXECUTIVE MAYOR

At the beginning of the past financial year, we reflected on the socio-economic state of our city and presented our political priorities which were expressed as follows:-

- War against poverty
- Stimulating local economic development
- Self/employment interventions in the second economy and
- Accelerate the building of infrastructure to support social and economic development

These political priorities were translated into a programme of service delivery in our IDP and formed the core of the performance agreement between the Executive Mayor and the Municipal Manager. This report will highlight the successes of the outgoing year, the challenges we met and will also deliberate on key new policy questions and their strategic socio-politico-economic and programmatic implications for the municipality and our constituencies.

We can report that the political economy of Mafikeng is changing rapidly. Firstly, the population of Mafikeng is increasing not only due to the normal demographic trends but also as a result of displacement of farm dwellers from farms into informal settlements and the integration of new entrants e.g. the Pomfret community which has been settled in Mafikeng.

Secondly, there is a significant growth of commerce and industry in Mafikeng as a result of our deliberate and conscious decisions to use state assets owned by the municipality such as land to stimulate development of small industries, shopping malls, guest houses and hotels. We are establishing a development agency for Mafikeng to enhance SMME's and local economic development and this will further be assisted by the fact that the international license of Mafikeng Airport has been approved. Significant new investment has been attracted to the city as a result of these strategic Council decisions.

Both factors mentioned above have put pressure on the municipality to provide more efficient services such as increased demand for housing and for infrastructure services. Our plan has taken these factors into consideration and our projections over the MTEF reflect the influence that these factors bring to bear on Mafikeng.

For instance as we build more houses, so we should plan and provide for increased demand for electricity, roads, water, sewerage, waste removal, and general environmental protection. We are also integrating our plans with other national and provincial departments for the provision of other services which are not our competence such as demand for schools, clinics, police services and so on and so forth.

We also took a business view that as we invest in infrastructure and speed up service provision, so will we increase our revenue base especially taking advantage of the increasing business establishments in Mafikeng.

The Department of Housing seeks to introduce new norms and standards to give beneficiaries bigger square meters per house, increased subsidies, rental housing stock and an emphasis on safety and community building. We are also working on submitting a Housing Sector Plan to demonstrate our ability to manage housing projects and thereby qualify us for accreditation to be housing development agents.

Our consultations with constituencies through the Imbizos have revealed our areas of strength and areas of weakness. We were able to apply corrective measures to areas of weakness and are satisfied that the community still has confidence in this government to provide a better life for all.

In conclusion, may I take this opportunity to thank the support we got from the Speaker of Council, the Single Whip of Council, Members of the Mayoral Committee, all Councilors, the Municipal Manager, all Directors and Managers, all Staff Members, our Service Providers, and most importantly, the Citizens of Mafikeng who are the shareholders who elected us to run government business on their behalf. Forward to a better life for All!

CLLR. M.D. SEJOSINGOE
EXECUTIVE MAYOR

1.2 Overview of Municipality

Mafikeng Local Municipality is situated in the North West Province and is 20 kilometers south of the Botswana Border. It is the Capital City of North West Province and used to be known as the City Council of Mafikeng. The Municipality is a considerably big local municipality as compared to other four local municipalities located within the area of jurisdiction of Ngaka Modiri-Molema District Municipality. Those neighboring local municipalities which border the Ngaka Modiri-Molema District Municipality are: Ramotse Moiloa Local Municipality, Tswaing Local Municipality, Ditsobotla Local Municipality and Ratlou Local Municipality.

The total area of the Mafikeng Local Municipality is approximately 3 703km². It is divided into 28 Wards consisting 102 suburbs and villages. The population is 271,501. 75% of the municipal area is rural. The rural areas are in the southern and western part of the municipality and are under tribal control.

The municipality generates its revenue from rates and taxes received from 20% of the community thus result into lack of resources in addressing backlog both in urban and rural areas.

Mafikeng Local Municipality like other local municipalities was brought about by the new Local Government transformation in South Africa. Mafikeng Local Municipality is a Category B Municipality established in terms of section 12 of Municipal Structures Act. The municipality has adopted the Executive Mayoral system which entails concentration of executive authority in the hands of the Executive Mayor. It is a system wherein the Executive Mayor, assisted by the Mayoral Committee and its administration, led by the Municipal Manager, executes the mandate of council and the electorate.

1.2.1 MUNICIPAL AREA

The municipal area covers an area of 3 685.65 Km²

1.2.2 TOWNS WITHIN THE MUNICIPAL AREA

- Bewely
- Brooksby
- Driehoek
- Louisdal
- Mafikeng
- Makouspan
- Mooipan
- Naauwport
- Nooigedagt
- Ottoshoop
- Ramatlabama
- Rooigrond
- Siberia

➤ Slurry

- Thusong
- Uitkyk
- Weltevreden
- Bethel

1.2.3 POPULATION:

The total population of Mafikeng is 271,501. The population spread in terms of race is as follows:

- African
- Coloured
- Indian
- White
- Other

The new realism about population growth in cities cannot be prevented as a result it must be planned for and accommodated.

1.2.4 SENIOR MANAGEMENT

Municipal Manager	:	Mr. H.J Smit
Chief Financial Officer	:	Mr. R.A. Rantao
Director Planning and Development	:	Mr. H.L. Letlape
Director Infrastructure	:	Mr. M.N. Mokgwamme
Director Public Safety	:	Mr. K.I. Boikanyo
Director Community Development	:	Ms. Y. Mogopa
Director Corporate Support Services	:	Mr. G.N. Taku

2.2.5 CURRENT SITUATION

The current situation on statistical information is sourced from the IDP document of the municipality.

➤ EDUCATION

The education and literacy patterns indicate that the highest education and skills are concentrated in the formal parts of Mafikeng and Mmabatho urban areas. The very low skill levels in the rural areas and rural villages surrounding the urban areas indicate the virtual absence of population with tertiary qualifications in these areas.

➤ INCOME/ AFFORDABILITY AND POVERTY RATE

The average household income in the urban areas is R6,000 per household per month. The average household income in the vast majority of the rural areas, as well as the majority of the villages in the rural areas, is less than R1,500 per household per month.

➤ **UNEMPLOYMENT LEVELS**

The unemployment problem appears to be particularly severe in the peri-urban areas south and south west of Mafikeng as well as in the rural villages. In both these areas the unemployment rate is in excess of 40%.

➤ **WATER AND SANITATION**

The proportion of households reliant on untreated sources of water is high. The vast majority of households in the rural surrounding areas in Mafikeng as well as in the rural surrounding s are reliant on pit latrines.

➤ **ELECTRICITY**

Many villages in the rural areas have low levels of accessibility to electricity infrastructure. In some urban wards more than 90% of households do not have access to electricity. Eskom is the electricity supplier in the Mafikeng Local Municipality jurisdiction.

➤ **WASTE REMOVAL**

The formal waste removal services currently serve the formal areas of Mmabatho/Mafikeng. Roll-out to rural areas in terms of EPWP with DEAT under consideration.

➤ **HOUSING**

Approximately 80% of households reside in some form of formal structure. The total proportion of households residing in backyards or informal settlements is relatively limited, at 80% of households in the area.

➤ **TELECOMMUNICATIONS**

In-house access to telephone or cellular services is mainly limited to the areas in and immediately around Mafikeng and some of the eastern parts of the municipality. Accessibility in the rural areas and villages is very limited.

➤ **EDUCATION**

The provision of additional schools was identified as a community priority in 20 of the 28 wards. The upgrading of the existing school facilities was identified as a priority in seven of the wards 28 wards.

➤ **HEALTH**

The Mafikeng Local Municipality is served by twenty-five clinics as well as a mobile clinic service in the rural areas. Clinics and Health facilities were identified as a community priority in 19 of the 28 wards during the ward level participation process. At this stage the Department of Health is in the process of transferring this function to the municipality.

➤ **FIRE AND EMERGENCY SERVICES**

The directorate of Public Safety fulfils functions with regards to ambulance, fire-fighting and prevention, licensing, security and traffic matters. The need for emergency services was stressed as a community priority in a number of wards, especially rural areas west and south of Mafikeng.

➤ **SAFETY AND SECURITY**

There are five police stations located within the area. The need for police stations and improved safety and security was one of the most important priorities identified during the community participation process and was identified as a community priority in 20 of the 28 wards.

➤ **POSTAL SERVICES**

There are nine postal facilities. Postal facilities have been identified as a community priority in all the wards.

2.2.6 KEY DEVELOPMENT OBJECTIVES AND STRATEGIES OF THE MUNICIPALITY

➤ **ROADS**

Upgrade the existing network by implementing a phased resealing program for roads.

➤ **LOCAL ECONOMIC DEVELOPMENT AND EMPLOYMENT**

- ❖ To optimally utilize natural resources in support of Local Economic Development:
- ❖ To utilize local labor and communities in execution of infrastructure projects.
- ❖ To identify viable LED programs and capacitate local communities to access LED funding
- ❖ To introduce appropriate skills and literacy development programs in support of economic development and empowerment.

➤ **ELECTRICITY**

- ❖ To increase access to electricity and extend the power supply network.
- ❖ To access and mobilize appropriate funding sources to support rural electrification program.
- ❖ To roll-out free basic electricity.

➤ **WATER**

- ❖ To provide access to clean water and sanitation facilities in all communities.
- ❖ To ensure the provision of free basic water.

1.3 Executive Summary

1.3.1. VISION

“To pursue democratic public participation and optimal use of resources”

1.3.2. MISSION

“To make Mafikeng Local Municipality a socio-economic hub by striving for sustainable development and service delivery, through public participation and optimal use of resources.”

CHAPTER 2

PERFORMANCE HIGHLIGHTS

CHAPTER 2

CORPORATE SUPPORT SERVICES

HIGHLIGHTS

- Engaged all directorates with revision of organisational structure. SALGA and DPLG & H were also consulted with respect to re-organisation.
- The directorate serves all directorates portfolio committees with the necessary secretarial services.
- The directorate attended to all temporary and contract positions. All key positions were advertised and filled during the financial year under review.

FINANCE

HIGHLIGHTS

- 1 Completion of Indigent Register.
- 2 Reports in terms of MFMA timeously submitted.
- 3 Adjustment Budget 2007/2008 and Budget 2008/09 timeously submitted and approved by Council.
- 4 Councillors trained on MFMA and majority of Councillors attended and feedback from them is that their financial management skills has improved.
- 5 As part of Financial Management Skills improvement financial functionaries attended the WITS CPMD Course and Financial
- 6 Publishing of Annual Report 2006/2007 and Budget 2007/2008 published on Website and Media as per MFMA requirements.

INFRASTRUCTURE DIRECTORATE

HIGHLIGHTS 2007/08

In view of the fact that the Directorate is expected to be concentrating of roads provision as well as public lighting as its main function. It was also a resolution at the Strategic Workshop where roads were targeted.

Objective	Performance Target
Provision of water	To ensure that water is provided in Setlopo
Reconstruction of surface roads	To ensure that the reconstruction of surface roads be done in Mafikeng.
Rehabilitation of roads	To ensure for the rehabilitation of road in Modimola, Makgabane & Lekoko
Facilitate provision of VIP toilet through Ngaka Modiri Molema District Municipality	To ensure that VIP toilets be provided in Mocoseneng & Phatsima Village
Provision of public lighting in rural areas	To ensure erection of 45 high mast lights for public lighting in Ward 18 <ul style="list-style-type: none"> • Sehuba • Tlhabologo
Provision of public lighting in rural areas	To ensure erection of 57 high mast lights for public lighting in <ul style="list-style-type: none"> • Mapetla • Lomanyaneng • Sehuba • Tlhabologo
Provision of public lighting in rural areas	To ensure erection of 30 high mast lights <ul style="list-style-type: none"> • Dibate • Motlhabeng • Phola • Seweding • Tontonyane
Construction of roads and stormwater upgrading.	Construction of internal roads and stormwater drainage in <ul style="list-style-type: none"> • Unit 3 • Unit 6 • Riviera Park • Lonely Park
Construction of roads	Planning, design and construction of 7.5km of road : <ul style="list-style-type: none"> • Sehuba • Lomanyaneng

Objective	Performance Target
Construction of roads and stormwater upgrading	7.01km of rural road to be upgraded to gravel road <ul style="list-style-type: none"> • Motlhabeng • Mocoseneng • Phola • Seweding • Ramosadi

PUBLIC SAFETY

HIGHLIGHTS

- The upgrading of the motor vehicle testing station has been completed with the fitting of new brake testing machines and other testing equipment.
- The Driving Licence Testing Centre has been upgraded with the erection of the required signs and markings both at the test yard and along the test route.
- The collection rate of traffic fines has improved quite tremendously. The amount collected at end June 2008 was about R3 392 000.00.
- The service level agreement was drafted, and has been signed by the Municipal Manager and the successful tenderer, Ace Parking Services. The service provider is in the process of building parking meters to be erected before end of November 2008
- The Service Level Agreement has been finalized and signed between the Municipal Manager and the service provider, Segatsho Logistics. The service provider is already on site and it can be reported that he is producing positive results. Complaints relating to stray animals has been reduced since the appointment of the service provider.
- The directorate has completed an internal Council vehicle fleet audit. Redundant vehicles have also been identified and will be placed on auction soon.
- The matter was finalized with the appointment of a private security company to provide guarding services for Council. This function is shared between the present council security component and the private security company.
- Strict Law enforcement was conducted to ensure that there is compliance regarding the caravans that were parked without wheels on pavements in the CBD. Two special blitzes were conducted and proved to be very successful. The situation will be continuously monitored.

COMMUNITY SERVICES

HIGHLIGHTS

1. Acquisition of Waste Removal Machinery.
2. Roll-out of 240ℓ bins to other urban municipal areas.
3. Selection of Mafikeng Local Municipality as a pilot project for Domestic Waster Removal Services by the National Department of Environmental Affairs and Tourism (DEAT).
4. Upgrading of four parks, Unit 3, Unit 9, North Street, Mafikeng and Botanical Park.
 - 4.1 Cutting and brush cutting tall grasses around Mafikeng and Mmabatho.
 - 4.2 Cutting of tall grasses in all areas that is Riviera Park, Montshiwa, Danville, Mafikeng and all units and entrances.
 - 4.3 Cutting and pruning of trees and shrubs on designated area.
 - 4.4 Cleaning of graveyards and heritage graveyards.
5. Obtained a Certificate in HIV and AIDS Awareness Raising Campaign for efforts made on HIV and AIDS matters.
6. Installation of PAL System and Information Technology in Mmabatho and Mafikeng Libraries.
7. Six Awareness Raising Campaigns on Library Services conducted:
 - 7.1 Women's month in August 2007 was celebrated at Barolong Library.
 - 7.2 September month was a reading competition.
 - 7.3 Reading competition Prize Awarding was done on 27 November 2007.
 - 7.4 March 2007 month was Library week.
 - 7.5 April 2007 was world book day.
8. Butchery competition Award giving ceremony
9. Awareness on recycling
10. Joint cleanup campaign with Ngaka Modiri Molema
11. 20 awareness raising campaign on food safety

BACKLOGS

- Identification of a new landfill site.
- Replacement of old waste removal machinery and equipment.
- Absence of Street and Street Trading By-laws and policies.
- Diminishing workforce due to retirements and medical boarding.
- No refuse removal service in rural areas.
- Parks without adequate facilities such as ablution blocks, benches, swings, etc.

PLANNING & DEVELOPMENT

HIGHLIGHTS

- 1 Appointed Developers for Erven 1317, 9319, 9327 Mafikeng, Portions 48, 54 & 55 of Mmabatho Town and Townlands (Houses Price range R190,000 – R1,5m), will bring investments to the tune of +/- R30bn over 5 years
- 2 Signing of a Land Availability Agreement with Ilima Real Estates to Develop a Social Housing Project
- 3 Provision has been made for Development of 4 Hotels and two are at an advanced stage of submitting plans
- 4 A service provider has been appointed for development of a Truck Inn
- 5 Secured subsidies for Dept. of Developmental Local Government & Housing(DDLGH&H) for 2350 Low cost housing and have been distributed to 12 wards
- 6 Secured 330 from DDLGH&H) subsidies for emergency houses
- 7 Accommodated 157 Pomfret families at X39
- 8 Allocated 2100 houses at x39
- 9 Appointed a service provider for developing a housing sector Plan, for finalization of the housing
- 10 Appointed a Town Planner, Manager: Housing Provision and Manager: Environmental Management
- 11 Approved Building Plans which when implemented will bring an investment value of R780m
- 12 Establishment of a Local Economic Development Agency(LEDAMA)
- 13 Establishment of a Mafikeng Chamber of Commerce & Industry(MCCI) and has 52 affiliates
- 14 Mafikeng Youth Cooperative Car Wash almost complete
- 15 Nguni Cattle Project (5 Beneficiaries have been selected and awaiting finalization of the project by Department of Agriculture & Conservation)
- 16 Supported three vegetable projects
- 17 Cleaning of 4 Heritage sites
- 18 Trained 337 SMME's on Tourism Awareness, Marketing, Human Resource Management, Financial Management, Entrepreneurial Skills, Basic Tax Income Incentives, PAYE & VAT and Establishment of

PLANNING & DEVELOPMENT

HIGHLIGHTS

- 19 Trained 23 women on Goat farming
- 20 Distributed Business plans for this goat projects to DACE, Ngaka Modiri Molema DM and Dept. of Social Development
- 21 A Consultant has been appointed to develop a Tourism master plan and MLM has secured R430 000 from Development Bank of South Africa(DBSA)

PLANNING & DEVELOPMENT

BUILDING AND ZONING PLANS 2007 / 2008

Applications outstanding 1 July 2006	Category	Number of new applications received/approved 2007/2008	Total value of applications received/approved 2007/2008	Applications outstanding 2007/2008
	RDP	0	-	
414	Residential new	64	146 004 190.00	
	Residential additions	206	90 911 749.00	
	Commercial	2	28 638 000.00	
	Industrial	4	17 870 050.00	
	Other: Business	17	74 525 280.00	
	Other: Government	0	-	
	Other: Institutional	8	24 024 040.00	
		301	381 973 309.00	

SERVICE DELIVERY BACKLOGS

	30 June 2006			30 June 2007			30 June 2008		
	Required	Budgeted	Actual	Required	Budgeted	Actual	Required	Budgeted	Actual
Water Backlogs (6KL per month)									
Backlogs to be eliminated (No. Households Not Receiving Minimum Standard of Service)	13000	1000	1000	12000	1000	1000	1000	1000	1000
Backlogs to be eliminated (No. HH identified as backlogs / total HH in municipality)	26%	2%	2%	24%	2,4%	2,4%	21,6%	1,4%	1,4%
Spending on New Infrastructure to Eliminate backlogs (R'000)	R215 m	R6,0 m	R 5 m	R210 m	R5 m	R5 m	R210 m	R3 m	R3 m
Spending on Renewal of Existing Infrastructure to Eliminate backlogs (R'000)	R44 m	R0,3 m	R0,3 m	R43,7 m	R0,3 m	R0,3 m	R44 m	R30,3 m	R0,3 m
Total Spending to Eliminate Backlogs (R'000)	R259 m	R6,3 m	R6,3 m	R258,7 m	R6,0 m	R6,0 m	R260 m	R3 m	R3 m
Spending on Maintenance to Ensure No New Backlogs Created (Rand '000)	R5,0 m	R0,3 m	R0,3 m	R5 m	R0,8 m	R0,8 m	R6 m	R1,5 m	R1,5 m
Sanitation Backlogs									
Backlogs to be eliminated (No. Households Not Receiving Minimum Standard of Service)	19000	500	500	18500	500	500	18000	1000	1000
Backlogs to be eliminated (No. HH identified as backlogs / total HH in municipality)	38%	1%	1%	37%	4,8%	4,8%	32,2%	4,8%	4,8%
Spending on New Infrastructure to Eliminate backlogs (R'000)	R55,0 m	R2,0 m	R2,0 m	R52 m	R2,5 m	R2,5 m	R52 m	R2,5 m	R2,5 m
Spending on Renewal of Existing Infrastructure to Eliminate backlogs (R'000)	R30 m	0	0	R30 m	0	0	R35 m	0	0
Total Spending to Eliminate Backlogs (R'000)	R85 m	R2,0 m	R2,0 m	R80 m	R2,0 m	R2,0 m	R80 m	R1,5 m	R1,5 m
Spending on Maintenance to Ensure No New Backlogs Created (Rand '000)	R5 m	0	0	R5 m	R2,3 m	R2,3 m	R5,0 m	R3,0 m	R3,0 m
Refuse Removal Backlogs									
Backlogs to be eliminated (No. Households Not Receiving Minimum Standard of Service)			35000			35000	0	0	55000
Backlogs to be eliminated (No. HH identified as backlogs / total HH in municipality)			70%			70%	0%	0	0%
Spending on New Infrastructure to Eliminate backlogs (R'000)	R7 m			R7 m			0	0	0
Spending on Renewal of Existing Infrastructure to Eliminate backlogs (R'000)							0	0	0
Total Spending to Eliminate Backlogs (R'000)							0	0	0
Spending on Maintenance to Ensure No New Backlogs Created (Rand '000)	R7 m			R7 m			0	0	0
Roads Backlogs									
Backlogs to be eliminated (No. Households Not Receiving Minimum Standard of Service)	33000	1000	1000	32000	1000	1000			
Backlogs to be eliminated (No. HH identified as backlogs / total HH in municipality)	67%	1.80%	1.80%	65,2%	1,35%	1,35%			
Spending on New Infrastructure to Eliminate backlogs (R'000)	R452,4 m	R8 m	R8 m	R444,4 m	R6 m	R6 m	R438,4	R7 m	R0
Spending on Renewal of Existing Infrastructure to Eliminate backlogs (R'000)	R34 m	R3 m	R3 m	R31 m	R3 m	R3 m	R31 m	R13 m	R0
Total Spending to Eliminate Backlogs (R'000)	R502,5 m	R4,2 m	R4,2	R498,3 m	R4 m	R4 m	R494,3	R35 m	R0
Spending on Maintenance to Ensure No New Backlogs Created (Rand '000)	R6 m	R3 m	R3 m	R6 m	R6 m	R6 m	R8 m	R8 m	R0
TOTALS									

CHAPTER 3

HUMAN RESOURCE AND OTHER ORGANISATIONAL MANAGEMENT

CHAPTER 3

HUMAN RESOURCE & OTHER ORGANISATIONAL MANAGEMENT

Employee Demographic Profile												
C. Total number of employees in the Enterprise as at 30 June 2006												
Employment Category	RACE											
	African		Coloured		Indian		White		TOTAL		TOTAL	
	M	F	M	F	M	F	M	F	M	F		
Leadership & Governance SOC 100												
Executive Mayor		1							0	1	1	
Mayor									0	0	0	
Councilors	32	21	2						34	21	55	
Ttraditional leaders	1	1							1	1	2	
Board Member									0	0	0	
Other (specify below)										0	0	
Senior Officials and Managers SOC 100												
CEO/MD									0	0	0	
Executive Directors									0	0	0	
Directors	4	1							4	1	5	
Financial Directors	1								1	0	1	
City/Municipal Manager							1		1	0	1	
Department/Division Heads	13	4	1		1		2		17	4	21	
Plant Managers	16	5			1				17	5	22	
Information Technology									0	0	0	
Other (specify below)									0	0	0	
Professionals SOC 200												
Health Care	6	3							6	3	9	
Public Safety/Emergency Services	3	5	2				1		6	5	11	
LED	2								2	0	2	
Water Conservation/Treatment	2	1							2	1	3	
Waste									0	0	0	
Client Services									0	0	0	
Parks/Community Facilities	2								2	0	2	
Community Development									0	0	0	
Public Transport									0	0	0	
Land Management			0						0	0	0	
Housing Administration	1								1	0	1	
Environmental Management	1								1	0	1	
Roads	1								1	0	1	
Electricity		1							0	1	1	
Information Technology									0	0	0	
Corporate Services/Core Administration	5	10		2					5	12	17	
Core Finance	3	1		2	0	1	0	1	3	5	8	

Technicians/Associated Professionals SOC 300												
Health Care	0	0							0	0	0	0
Public Safety/Emergency Services	5						2		7	0	7	7
LED									0	0	0	0
Water Conservation/Treatment	0	0	2						2	0	2	2
Waste	0								0	0	0	0
Client Services									0	0	0	0
Parks/Community Facilities	0	0							0	0	0	0
Community Development	0	0							0	0	0	0
Public Transport									0	0	0	0
Land Management	2	0			0				2	0	2	2
Housing Administration									0	0	0	0
Environmental Management									0	0	0	0
Roads	2		0						2	0	2	2
Electricity	2	0							2	0	2	2
Information Technology									0	0	0	0
Corporate Services/Core Administration	9	3							9	3	12	12
Core Finance	7	4			0		0		7	4	11	11
Skilled Agric & Fishery Workers SOC 600												
Health Care									0	0	0	0
Public Safety/Emergency Services									0	0	0	0
LED		1							0	1	1	1
Water Conservation/Treatment									0	0	0	0
Waste									0	0	0	0
Client Services									0	0	0	0
Parks/Community Facilities									0	0	0	0
Community Development									0	0	0	0
Public Transport									0	0	0	0
Land Management									0	0	0	0
Housing Administration									0	0	0	0
Environmental Management									0	0	0	0
Roads									0	0	0	0
Electricity									0	0	0	0
Information Technology									0	0	0	0
Corporate Services/Core Administration									0	0	0	0
Core Finance									0	0	0	0
Clerks SOC 400												
Health Care									0	0	0	0
Public Safety/Emergency Services	4	0							4	0	4	4
LED									0	0	0	0
Water Conservation/Treatment	2			2			2		4	2	6	6
Waste									0	0	0	0
Client Services									0	0	0	0
Parks/Community Facilities		8							0	8	8	8
Community Development									0	0	0	0
Public Transport									0	0	0	0
Land Management	2	0							2	0	2	2
Housing Administration									0	0	0	0
Environmental Management									0	0	0	0
Roads	2								2	0	2	2
Electricity									0	0	0	0
Information Technology									0	0	0	0
Corporate Services/Core Administration	10	24		0				1	10	25	35	35
Core Finance	16	17	2	0					18	17	35	35

Service Workers SOC 500												
Health Care										0	0	0
Public Safety/Emergency Services	43	5	1							44	5	49
LED	0	0								0	0	0
Water Conservation/Treatment										0	0	0
Waste										0	0	0
Client Services										0	0	0
Parks/Community Development										0	0	0
Public Transport										0	0	0
Land Management										0	0	0
Housing Administration										0	0	0
Environmental Management										0	0	0
Roads										0	0	0
Electricity										0	0	0
Information Technology										0	0	0
Corporate Services/Core Administration										0	0	0
Core Finance										0	0	0
Core & Related Workers SOC 700												
Health Care										0	0	0
Public Safety/Emergency Services										0	0	0
LED										0	0	0
Water Conservation/Treatment										0	0	0
Waste										0	0	0
Client Services										0	0	0
Parks/Community Facilities										0	0	0
Community Development										0	0	0
Public Transport										0	0	0
Land Management										0	0	0
Housing Administration										0	0	0
Environmental Management										0	0	0
Roads										0	0	0
Electricity										0	0	0
Information Technology										0	0	0
Corporate Services/Core Administration										0	0	0
Core Finance										0	0	0
Plant & Machine Operators SOC 800												
Health Care										0	0	0
Public Safety/Emergency Services										0	0	0
LED										0	0	0
Water Conservation/Treatment	6									6	0	6
Waste	4									4	0	4
Client Services										0	0	0
Parks/Community Facilities	6									6	0	6
Community Development										0	0	0
Public Transport										0	0	0
Land Management										0	0	0
Housing Administration										0	0	0
Environmental Management										0	0	0
Roads	2									2	0	2
Electricity										0	0	0
Information Technology										0	0	0
Corporate Services/Core Administration	1									1	0	1
Core Finance										0	0	0

Elementary Occupations SOC 900												
Health Care		1							0	1	1	
Public Safety/Emergency Services	1	0							1	0	1	
LED									0	0	0	
Water Conservation/Treatment	52								52	0	52	
Waste	99	81							99	81	180	
Environmental Health									0	0	0	
Parks/Community Facilities	58	8							58	8	66	
Community Development									0	0	0	
Public Transport									0	0	0	
Land Management									0	0	0	
Housing Administration									0	0	0	
Environmental Management									0	0	0	
Roads	80	3	2						82	3	85	
Electricity									0	0	0	
Information Technology									0	0	0	
Corporate Services/Core Administration	7	20							7	20	27	
Core Finance	5		1						6	0	6	
Apprentices	183	52	2						0		237	
TOTALS	703	281	15	6	2	1	8	2	543	238	1018	

<i>NB: For costing and demographic breakdown, see Number of Staff per Function below:</i>	
D. Number of Staff per Function (Chapter 3)	
DEPARTMENT	NUMBER OF STAFF AT 30.06.2006
Municipal Manager	5
Corporate Support Services	59
Finance	40
Data Processing	3
Stores	3
Communication	2
Internal Audit	0
Cleansing	10
Street Sweeping	76
Clinic	2
Health	91
Ambulance	-
Fire Brigade	34
Security Guards	33
Traffic	38
Licensing	21
Civil Protection	-
Infrastructure	13
Public Works	69
Workshop	12
Library	9
Parks	62
Sewerage	24
Water	82
Human Resource	16
Pound	1
Planning and Development	18
Councillors	58
Contract Workers	237
TOTAL	1018

NB: For costing and demographic breakdown, see Employee Qualification Profile below:

E. Employment Qualification Profile (Chapter 3)																								
Employees qualification profile as at 30 June 2006																								
Employment Category	Highest level qualifications held by employees RACE																							
	Below NQF 1		NQF 1		NQF 2		NQF 3		NQF 4		NQF 5		NQF 6		NQF 7		NQF 8		UN-KNOWN		TOTAL		TOTAL	
	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F		
Leadership & Governance SOC 100																								
Executive Mayor																1						0	1	1
Mayor																						0	0	0
Councillors			2	1	11	8			3	2	9	5	9	4				1				34	21	55
Traditional leaders									1	1												1	1	2
Board Member																						0	0	0
Other (specify below)																						0	0	0
Senior Officials and Managers SOC 100																								
CEO/MD																						0	0	0
Executive Directors																						0	0	0
Directors											1		2		1	1						4	1	5
Financial Directors													1									1	0	1
City/Municipal Manager													1									1	0	1
Department/Division Heads													17	4								17	4	21
Plant Managers													17	5								17	5	22
Information Technology																						0	0	0
Other (specify below)																						0	0	0
Professionals SOC 200																								
Health Care															6	3						6	3	9
Public Safety/Emergency Services													0		6	5	0					6	5	11
LED													2									2	0	2
Water Conservation/Treatment													2	1								2	1	3
Waste																						0	0	0
Client Services																						0	0	0
Parks/Community Facilities															2							2	0	2
Community Development																						0	0	0
Public Transport																						0	0	0
Land Management													0									0	0	0
Housing Administration													1									1	0	1
Environmental Management													1									1	0	1
Roads													1									1	0	1
Electricity																						0	0	0
Information Technology																						0	0	0
Corporate Services/Core Administration															0	5	12					5	12	17
Core Finance											0				3	5						5	3	8
Technicians/Associated Professionals SOC 300																								
Health Care											0	0										0	0	0
Public Safety/Emergency Services								2		5												7	0	7
LED																						0	0	0
Water Conservation/Treatment							0		0			1		1								0	2	2
Waste																						0	0	0
Client Services																						0	0	0
Parks/Community Facilities									0			0										0	0	0
Community Development																						0	0	0
Public Transport																						0	0	0
Land Management									1		0	0	1									2	0	2
Housing Administration																						0	0	0
Environmental Management																						0	0	0
Roads												0	2									2	0	2
Electricity							2				0											2	0	2

Technicians/Associated Professionals SOC 300 (continued)																						
Information Technology																				0	0	0
Corporate Services/Core Administration								2		1			1	6		1	1			10	2	12
Core Finance										2	1	5	3	0						7	4	11
Skilled Agric & Fishery Workers SOC 600																						
Health Care																				0	0	0
Public Safety/Emergency Services									1											1	0	1
LED																				0	0	0
Water Conservation/Treatment																				0	0	0
Waste																				0	0	0
Client Services																				0	0	0
Parks/Community Facilities																				0	0	0
Community Development																				0	0	0
Public Transport																				0	0	0
Land Management																				0	0	0
Housing Administration																				0	0	0
Environmental Management																				0	0	0
Roads																				0	0	0
Electricity																				0	0	0
Information Technology																				0	0	0
Corporate Services/Core Administration																				0	0	0
Core Finance																				0	0	0
Clerks SOC 400																						
Health Care																				0	0	0
Public Safety/Emergency Services								4	0											4	0	4
LED									0	0										0	0	0
Water Conservation/Treatment								2	2		2									2	4	6
Waste																				0	0	0
Client Services																				0	0	0
Parks/Community Facilities									8											0	8	8
Community Development																				0	0	0
Public Transport																				0	0	0
Land Management												2								2	0	2
Housing Administration																				0	0	0
Environmental Management																				0	0	0
Roads												2								2	0	2
Electricity																				0	0	0
Information Technology																				0	0	0
Corporate Services/Core Administration								3	8	15	3	4		4		1				11	24	35
Core Finance								1		15	18			1	0					17	18	35
Service Workers SOC 500																						
Health Care																				0	0	0
Public Safety/Emergency Services	0			0				2		39	5	3								44	5	49
LED										0	0									0	0	0
Water Conservation/Treatment																				0	0	0
Waste																				0	0	0
Client Services																				0	0	0
Parks/Community Development																				0	0	0
Public Transport																				0	0	0
Land Management																				0	0	0
Housing Administration																				0	0	0
Environmental Management																				0	0	0
Roads																				0	0	0
Electricity																				0	0	0
Information Technology																				0	0	0
Corporate Services/Core Administration																				0	0	0
Core Finance																				0	0	0

Core & Related Workers SOC 700																											
Health Care																									0	0	0
Public Safety/Emergency Services																									0	0	0
LED																									0	0	0
Water Conservation/Treatment																									0	0	0
Waste																									0	0	0
Client Services																									0	0	0
Parks/Community Facilities																									0	0	0
Community Development																									0	0	0
Public Transport																									0	0	0
Land Management																									0	0	0
Housing Administration																									0	0	0
Environmental Management																									0	0	0
Roads																									0	0	0
Electricity																									0	0	0
Information Technology																									0	0	0
Corporate Services/Core Administration																									0	0	0
Core Finance																									0	0	0
Plant & Machine Operators SOC 800																											
Health Care																									0	0	0
Public Safety/Emergency Services																									0	0	0
LED																									0	0	0
Water Conservation/Treatment				6																					6	0	6
Waste				4																					4	0	4
Client Services																									0	0	0
Parks/Community Facilities				6																					6	0	6
Community Development																									0	0	0
Public Transport																									0	0	0
Land Management																									0	0	0
Housing Administration																									0	0	0
Environmental Management																									0	0	0
Roads				2																					2	0	2
Electricity																									0	0	0
Information Technology																									0	0	0
Corporate Services/Core Administration				1																					1	0	1
Core Finance																									0	0	0
Elementary Occupations SOC 900																											
Health Care				1																					0	1	1
Public Safety/Emergency Services	1																								1	0	1
LED																									0	0	0
Water Conservation/Treatment	52																								52	0	52
Waste	99	81	0						0																99	81	180
Client Services																									0	0	0
Parks/Community Facilities	58	8																							58	8	66
Community Development																									0	0	0
Public Transport																									0	0	0
Land Management																									0	0	0
Housing Administration																									0	0	0
Environmental Management																									0	0	0
Roads	82	3																							82	3	85
Electricity								0																	0	0	0
Information Technology																									0	0	0
Corporate Services/Core Administration	7	20																							7	20	27
Core Finance	6	0		0					0																6	0	6
Apprentices	183	52	2																								237
TOTALS	488	164	23	2	11	8	5	3	77	51	25	13	67	26	31	23	1	2	0	0	543	237					1018

Analysis of the Function	Staff Numbers per directorate/Unit/Section	Number of Staff at 30.06.2008	
	Department		
	Office of the Municipal Manager	7	
	Office of the Executive Mayor	8	
	Office of the Speaker	2	
	Corporate Support Services		
	Director	1	
	Secretary	1	
	Administration	36	
	Legal	2	
	Human Resources (16 + 9 Pensioners)	25	
	Finance		
	Director	1	
	Secretary	1	
	Committee Clerk	1	
	Income	27	
	Expenditure	5	
	Data	3	
	Procurement	8	
	Community Services		
	Director	1	
	Secretary	1	
	Admin Assistant	1	
	Health Services	176	
	Library	9	
	Parks	62	
	Infrastructure		
	Director	1	
	Secretary	1	
	Admin clerk	1	
	Rd & Storm Water	82	
	Water & Public works	69	
	Mechanical & Electricity	46	
	Planning & Development		
	Director	1	
	Secretary	1	
	LED	6	
	Housing	10	
	Public Safety		
	Director	1	
	Secretary	1	
	Security	33	
	Fire	34	
	Law Enforcement	38	
	Licensing	19	
	Pound	1	
	Councillors	58	
	Contract Workers	237	
	TOTAL	1018	

	<p><u>Councillors Remuneration</u></p> <table> <tr> <td>Executive Mayor</td><td>512 827.00</td></tr> <tr> <td>Speaker</td><td>402 562.00</td></tr> <tr> <td>Executive/Mayoral Committee Members</td><td>3 369 084.00</td></tr> <tr> <td>Councillors</td><td>12 081 042.09</td></tr> <tr> <td>Councillors' Pension Contribution</td><td></td></tr> <tr> <td></td><td>16 365 515.09</td></tr> </table>	Executive Mayor	512 827.00	Speaker	402 562.00	Executive/Mayoral Committee Members	3 369 084.00	Councillors	12 081 042.09	Councillors' Pension Contribution			16 365 515.09																														
Executive Mayor	512 827.00																																										
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Councillors	12 081 042.09																																										
Councillors' Pension Contribution																																											
	16 365 515.09																																										
	<p><u>In-kind Benefits</u></p> <p>The Executive Mayor, Speaker, Mayoral Committee.</p> <p>Members are full-time. Each is provided with an office and secretarial support at the Cost of the Council.</p> <p>The Executive Mayor has use of a council owned vehicle for official duties.</p> <p><u>Employee Related Costs</u></p> <table> <tr> <td>Employee related costs - Salaries and Wages</td><td>75 435 267.00</td></tr> <tr> <td>Employee related costs - Contribution for UIF</td><td>513 221.00</td></tr> <tr> <td>Pension and Medical Aids</td><td>14 397 921.00</td></tr> <tr> <td>Travel, Motor Car, Accommodation, subsistence and other Allowance</td><td>3 724 839.00</td></tr> <tr> <td>Housing benefits and allowances</td><td>790 919.00</td></tr> <tr> <td>Overtime payments</td><td>5 298 977.00</td></tr> <tr> <td>Bonus</td><td>5 202 450.00</td></tr> <tr> <td>Long-service awards</td><td></td></tr> <tr> <td></td><td>105 363 594.00</td></tr> </table> <p><u>Remuneration of the Municipal Manager</u></p> <table> <tr> <td>Annual remuneration, Contribution to UIF, Medical Aids, Pension Funds (All inclusive package cost to employer)</td><td>799 536.00</td></tr> <tr> <td></td><td>799 536.00</td></tr> </table> <p><u>Remuneration of the Chief Finance Officer</u></p> <table> <tr> <td>Annual remuneration, contribution to UIF, Medical Aids, Pension Funds (All inclusive total cost to employer package)</td><td>686 773.00</td></tr> <tr> <td></td><td>686 773.00</td></tr> </table> <p><u>Remuneration of the 5 Directors</u></p> <table> <tr> <td>Annual remuneration, Contribution to UIF, Medical aids, Pension Funds (All inclusive, total cost to employer package)</td><td>3 115 743.00</td></tr> <tr> <td>Cell phone Allowance</td><td>3 115 743.00</td></tr> <tr> <td></td><td>3 115 743.00</td></tr> </table> <p>GRAND TOTAL</p> <table> <tr> <td></td><td>126 331 161.09</td></tr> </table> <p><u>Employees Debt (during financial year 2007/2008)</u></p> <table> <tr> <td>Councillors</td><td>56 415.58</td></tr> <tr> <td>Employees</td><td>249 875.86</td></tr> <tr> <td></td><td></td></tr> <tr> <td>GRAND TOTAL</td><td>306 291.44</td></tr> </table>	Employee related costs - Salaries and Wages	75 435 267.00	Employee related costs - Contribution for UIF	513 221.00	Pension and Medical Aids	14 397 921.00	Travel, Motor Car, Accommodation, subsistence and other Allowance	3 724 839.00	Housing benefits and allowances	790 919.00	Overtime payments	5 298 977.00	Bonus	5 202 450.00	Long-service awards			105 363 594.00	Annual remuneration, Contribution to UIF, Medical Aids, Pension Funds (All inclusive package cost to employer)	799 536.00		799 536.00	Annual remuneration, contribution to UIF, Medical Aids, Pension Funds (All inclusive total cost to employer package)	686 773.00		686 773.00	Annual remuneration, Contribution to UIF, Medical aids, Pension Funds (All inclusive, total cost to employer package)	3 115 743.00	Cell phone Allowance	3 115 743.00		3 115 743.00		126 331 161.09	Councillors	56 415.58	Employees	249 875.86			GRAND TOTAL	306 291.44
Employee related costs - Salaries and Wages	75 435 267.00																																										
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Employees	249 875.86																																										
GRAND TOTAL	306 291.44																																										

ARREARS OWED TO THE MUNICIPALITY (Chapter 3)		
	Councillors	56 415.58
	Directors	46 822.67
	Employees	203 053.19
		306 291.44

MAFIKENG LOCAL MUNICIPALITY - MEDICAL AID SCHEMES AND PENSION FUNDS (Chapter 3)	
MEDICAL AIDS	PENSION FUNDS
Samwumed	Pension Fund Services (Liberty Life)
Munimed	National Pension Fund for Municipal Workers
Bonitas	Municipal Councillors Pension Fund
Global Health	Sanlam
Hosmed	
Sizwe	

Pension Fund Claims				
DETAILS	DEATH	RESIGNATION	RETIREMENT	TERM ENDED
Councillors	0	-	-	0
Municipal Manager	-	-	-	-
Corporate Support Services	-	-	1	-
Finance	-	-	-	-
Infrastructure	0	0	5	-
Public Safety	3	-	-	-
Community Services	8	3	2	-
Planning and Development	-	0	-	-
Contracts	1	1	-	0
Disability	1	-	-	-
Pensioners	0	-	-	-
TOTALS	13	4	8	0

CHAPTER 4

DRAFT ANNUAL FINANCIAL STATEMENTS & FINANCIAL INFORMATION

CHAPTER 4

MAFIKENG LOCAL MUNICIPALITY



**AUDITED
ANNUAL FINANCIAL STATEMENTS
FOR THE YEAR ENDED
30 JUNE 2008**

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GENERAL INFORMATION

COUNCILLORS :

K B Diakanyo
H R Mothupi
I F Motsoahae
G U Legalatladi
G L Mathane
O L Phamodi
G E Ntefang
N L Miga

PORTFOLIO

Corporate Support Services
Public Relations and Communications (Infrastructure)
Special Projects
Planning & Development
Community Services
Infrastructure
Finance
Public Safety

GRADING OF LOCAL AUTHORITY

Grade 10 / 04 (New Grading : NW 383)

AUDITORS

Auditor-General.

BANKERS

Standard Bank of S.A. Limited: Mafikeng Branch

REGISTERED OFFICE

Civic Building
Cnr. Hector Peterson Road & University Drive
MMABATHO
Telephone: 018-3890111

Private Bag X59/X63
MMABATHO
2735

MUNICIPAL MANAGER

SMIT Hendrik Jacobus

PR. Tech. Eng., B.Tech Geotechnical Civil
Masters Diploma Technology Water
Masters Diploma Roads & Transport
N.Dip Tech (Civil Eng.)
Diploma I.A.C.

CHIEF FINANCIAL OFFICER

RANTAO Rannona Albert

MA (Econ) (USA)
MBL (UNISA)
Professional Membership:
FICB (SA)
AECA (LONDON)
AGA (SA)

MEMBERS OF THE COUNCIL

The Local Elections took place on the 1 March 2006 and the under mentioned councilors took office from 8/3/2006.

COUNCILLORS

Ward

1	Saane-Bertrand KSM
2	Tambam JV
3	Lebereko MA
4	Monareng JK
5	Mokgoetsi KKM
6	Sejosingoe MD
7	Gavrilovic BC
8	Phoolo LP
9	Mathane GL
10	Diakanyo KB
11	Lobelo GE
12	Mosikare MD
13	Cindi TA
14	Tsolo-Mulasi MM
15	Kebadilwe TD
16	Nkamane TH
17	Magogodi MP
18	Nkoane JGJ
19	Mangayi NJ
20	Leburu JOS
21	Mocuminyana SP
22	Nakedi GI
23	Seepamore KL
24	Lentswetshipi ES
25	Phele BS
26	Jabana BC
27	Phatudi BP
28	Mojaki KJ (Speaker)

Proportional

Booi MF
Dintoe MM
Jabanyane MD (Chief Whip)
Jacobs PK
Khoane NI
Legalatladi GU
Lekhobe ME
Malapa SS
Maragelo DR
Matsheka PN
Meko MK
Miga NL
Modimogale KM
Modisenyana MP
Molaoa AM
Mothupi HR
Motsoahae IF
Motswenyane SP
Moxabase MH
Nkosi TF
Ntefang E
Phamodi OL
Seane GL
Seboko BO
Sephoti MW
Shadi EP
Tabane PM
Tau TD

EXECUTIVE MAYOR:

Councillor M.D. Sejosingoe

FOREWORD BY EXECUTIVE MAYOR

At the beginning of the past financial year, we reflected on the socio-economic state of our city and presented our political priorities which were expressed as follows:-

- War against poverty
- Stimulating local economic development
- Self/employment interventions in the second economy and
- development

These political priorities were translated into a programme of service delivery in our IDP and formed the core of the performance agreement between the Executive Mayor and the Municipal Manager. This report will highlight the successes of the outgoing year, the challenges we met and will also deliberate on key new policy questions and their strategic socio-politico-economic and programmatic implications for the municipality and our constituencies.

We can report that the political economy of Mafikeng is changing rapidly. Firstly, the population of Mafikeng is increasing not only due to the normal demographic trends but also as a result of displacement of farm dwellers from farms into informal settlements and the integration of new entrants e.g. the Pomfret community which has been settled in Mafikeng.

Secondly, there is a significant growth of commerce and industry in Mafikeng as a result of our deliberate and conscious decisions to use state assets owned by the municipality such as land to stimulate development of small industries, shopping malls, guest houses and hotels. We are establishing a development agency for Mafikeng to enhance SMME's and local economic development and this will further be assisted by the fact that the international license of Mafikeng Airport has been approved. Significant new investment has been attracted to the city as a result of these strategic Council decisions.

Both factors mentioned above have put pressure on the municipality to provide more efficient services such as increased demand for housing and for infrastructure services. Our plan has taken these factors into consideration and our projections over the MTEF reflect the influence that these factors bring to bear on Mafikeng.

For instance as we build more houses, so we should plan and provide for increased demand for electricity, roads, water, sewerage, waste removal, and general environmental protection. We are also integrating our plans with other national and provincial departments for the provision of other services which are not our competence such as demand for schools, clinics, police services and so on and so forth.

- IV -

We also took a business view that as we invest in infrastructure and speed up service provision, so will we increase our revenue base especially taking advantage of the increasing business establishments in Mafikeng.

The Department of Housing seeks to introduce new norms and standards to give beneficiaries bigger square meters per house, increased subsidies, rental housing stock and an emphasis on safety and community building. We are also working on submitting a Housing Sector Plan to demonstrate our ability to manage housing projects and thereby qualify us for accreditation to be housing development agents.

Our consultations with constituencies through the Imbizos have revealed our areas of strength and areas of weakness. We were able to apply corrective measures to areas of weakness and are satisfied that the community still has confidence in this government to provide a better life for all.

In conclusion, may I take this opportunity to thank the support we got from the Speaker of Council, the Single Whip of Council, Members of the Mayoral Committee, all Councilors, the Municipal Manager, all Directors and Managers, all Staff Members, our Service Providers, and most importantly, the Citizens of Mafikeng who are the shareholders who elected us to run government business on their behalf. Forward to a better life for All!

CLLR. M.D. SEJOSINGOE
EXECUTIVE MAYOR

CERTIFICATION BY THE MUNICIPAL MANAGER

I am responsible for the preparation of the Annual Financial Statements, which are set out on pages 39 - 69, in terms of Section 126(1) of the Municipal Finance Management Act, Act 56 of 2003, and which I have signed on behalf of the Municipality.

I certify that the Salaries, Allowances and Benefits of Councillors as disclosed in Note 15 of these Annual Financial Statements are within the upper limits of the framework envisaged in Section 219 of the Constitution of the Republic of South Africa, Act, Act 108 of 1996 read with the Remuneration of Public Office Bearers Act and the Minister of Provincial and Local Government's determination in accordance with this Act.

MUNICIPAL MANAGER
Hendrik Jacobus Smit

31 August 2008

CHIEF FINANCIAL OFFICER'S REPORT

1. INTRODUCTION

I am pleased to give a brief overview of the operating result of the financial year 2007/2008.

Once again I am pleased to report that the operating budget remains balanced and that the balance sheet is gradually gearing towards the GAMAP/GRAP compliance.

The Mafikeng Local Municipality was graded low capacity municipality. In terms of Government Gazette No. 29967 dated 15 June 2007 the municipality will put plans to ensure that steps are phased-in to ensure full compliance by 2009/2010.

It is a pleasure to express appreciation to the Executive Mayor, Members of the Mayoral Committee, MMC Finance, Finance Portfolio, Municipal Manager, Directors of various Directorates for the support they gave to me personally and my directorate during 2007/2008 financial year. A special word of gratitude is extended to all financial staff and other directorates cross functional staff members for their contributions and to the office of the Auditor-General, and his staff for conducting the external audits, as well as their assistance, support and corporation during the

Finally, a further word of thanks to staff for their moral support during weekends and extended working hours of hard work, sacrifices and concentrated efforts during the year to enable this directorate to compile these financial statements.

The municipality is not yet fully compliant with General Recognized Accounting Practices (GRAP) and General Accepted Municipal Accounting Practice (GAMAP).

The municipality is committed to implement the Municipal Finance Management Act. Act 56 of 2003. Based on the above the municipality remains committed to implement the remaining parts of the act as this financial statements is compiled taking some of GAMAP and IMFO (Institute of Municipal Finance Officers) Standards.

2. REVIEW OF OPERATING RESULTS

The 2007/2008 Budget of Mafikeng Local Municipality was approved by Council on 31 May 2008. Figures reflecting the 2007/2008 original budget as well as Adjustment Budget are included in this report.

2.1 General

The Detailed operating results per departmental Revenue classification and objective of expenditure are included in Appendices D, E and F.

The overall Operating Results for the year ended 30 June 2008 are as follows:

2.1.1 SUMMARY OF INCOME AND EXPENDITURE

INCOME	Actual 2006/2007 R	Actual 2007/2008 R	Variance %	Budget 2007/2008 R	Variance Actual/Budget %
Opening Surplus	-	-	-	-	-
Gross Operating Income for the Year	236 260 838	285 045 010	17.11	241 719 618	15.20
Closing Deficit					
	236 260 838	285 045 010	17.11	241 719 618	15.20
EXPENDITURE					
Opening Deficit	-	-	-	-	-
Gross Operating Expenditure For The Year	256 198 885	256 340 526	0.06	271 628 802	-5.96
Less Dept Charges	27 583 802	5 213 208	-429.11	30 681 225	-488.53
Nett Operating Expenditure	228 615 083	251 127 318	8.96	240 947 577	4.05
Closing Surplus	7 645 755	33 917 692	77.46	772 041	97.72
	236 260 838	285 045 010	17.11	241 719 618	15.20

The actual income (R285,045,010) has increased by 17.11% compared to 2006/2007. The income is more than the budgeted figure (R241,719,618) by R43,325,392 (15.20%).

The actual expenditure (R256,340,526) has increased by 0.06% compared to 2006/2007. It is however less than budgeted Expenditure (R271,628,802) by R15,288,276 (-4,08%) This has in fact resulted in a yearly surplus of R33,917,692 compared to a budget surplus of R772,041.

2.1.2 RATES & GENERAL

RATES & GENERAL	Actual 2006/2007 R	Actual 2007/2008 R	Variance %	Budget 2007/2008 R	Variance Actual/Budget %
Income	177 361 993	222 021 563	20.11	173 196 918	21.99
Expenditure	161 676 053	187 714 749	13.87	161 516 484	13.96
Surplus/Deficit	15 685 940	34 306 814	54.28	11 680 434	65.95
OF TOTAL INCOME	0.088	0.155	2.698	0.067	2.999

During 2006/2007 Rates and General experienced a surplus of R15,685,940 (0.088%) and R34,306,814 (54.28%) in 2007/2008 financial year. This surplus assist to pay for other services which generate small revenue or where there is not revenue completely.

2.1.3 CLASSIFICATION OF REVENUE BY MAJOR SOURCE

INCOME	Actual 2006/2007 R	Actual 2007/2008 R	Variance %	Budget 2007/2008 R	Variance Actual/Budget %
Assessment Rates	103 976 187	126 057 454	17.52	99 700 000	20.91
Grants And Subsidies	41 790 374	44 314 865	5.70	51 253 000	-15.66
Water	36 617 972	37 825 323	3.19	38 826 060	-2.65
Sanitation	13 628 983	15 711 959	13.26	14 487 000	7.80
Refuse Removal	8 651 890	9 486 165	8.79	8 722 901	8.05
Other Income	31 595 432	51 649 244	38.83	28 730 637	44.37
TOTAL REVENUE	236 260 838	285 045 010	17.11	241 719 598	15.20

The increase in Rates revenue was the result of the implementation of Municipal Property Rates Act, Act 6 of 2004. During 2007/2008 Budget the assessment rates were conservatively increased to R99,700,000 due to pending objections which are to be resolved by the Valuation Court. The Valuation Appeal Court is the competency of North West Provincial Local Government.

2.1.4 CLASSIFICATION OF EXPENDITURE BY MAJOR CATEGORY

EXPENDITURE	Actual 2006/2007 R	Actual 2007/2008 R	Variance %	Budget 2007/2008 R	Variance Actual/Budget %
Salaries And Allowances	95 322 607	117 139 526	18.62	126 832 519	-8.27
Capital Charges	2 373 863	-	-	5 698 425	-
General Expenses	119 942 817	54 898 638	-118.48	84 630 152	-54.16
Repairs And Maintenance	13 227 947	29 805 415	55.62	21 924 777	26.44
Contributions	-	34 009 312	100.00	5 691 379	100.00
Special Funds	25 331 651	20 847 635	-	26 851 550	-
Expenditure	256 198 885	256 340 526	0.06	271 628 802	-5.96
Departmental Charges	-27 583 802	-5 213 208	-429.11	-30 681 225	-488.53
Departmental Charges	7 645 755	33 917 692	77.46	772 041	97.72
	236 260 838	285 045 010	17.11	241 719 618	15.20

During 2007/2008 Repairs and Maintenance increase from R13,227,947 to R29,805,415. This resulted increase by R16,580,468 (55.62%).

2.1.5 TRADING SERVICES: INCOME AND EXPENDITURE (WATER)

	Actual 2006/2007 R	Actual 2007/2008 R	Variance %	Budget 2007/2008 R	Variance Actual/Budget %
WATER					
Income	36 617 972	37 825 323	3.19	41 816 250	-10.55
Expenditure	37 155 971	35 404 197	-4.95	37 833 478	-6.86
Deficit/Surplus	-537 999	2 421 126	122.22	3 982 772	-64.50
SURPLUS/DEFICIT AS % OF TOTAL INCOME	-0.015	0.064		0.095	

During 2007/2008 Water Section experienced a surplus R2,421,116 (0.064%) compared to a deficit of R537,999 (-0.015%) in 2006/2007

2.1.6 ECONOMIC SERVICES: INCOME AND EXPENDITURE (SEWERAGE)

	Actual 2006/2007 R	Actual 2007/2008 R	Variance %	Budget 2007/2008 R	Variance Actual/Budget %
SEWERAGE					
Income	14 755 578	13 628 983	-8.27	13 052 000	4.23
Expenditure	14 947 755	13 437 301	-11.24	15 849 012	-17.95
Deficit/Surplus	-192 177	191 682	200.26	-2 797 012	1 559.19
SURPLUS/DEFICIT AS % OF TOTAL INCOME	-0.013	0.014		-0.214	

The sewerage experienced a deficit of R192,177 (-0.013%) and a surplus of R191,682 in 2007/2008.

2.1.7 ECONOMIC SERVICES: INCOME AND EXPENDITURE (REFUSE REMOVAL)

	Actual 2006/2007 R	Actual 2007/2008 R	Variance %	Budget 2007/2008 R	Variance Actual/Budget %
REFUSE REMOVAL					
Income	8 651 890	9 486 165	8.79	9 421 620	0.68
Expenditure	16 345 758	15 783 905	-3.56	1 814 421	88.50
Deficit/Surplus	-7 693 868	-6 297 740	-22.17	7 607 199	220.79
SURPLUS/DEFICIT AS % OF TOTAL INCOME	-0.889	-0.664		0.807	

In both years the refuse removal section experienced deficits of R7,693,868 (-0.889) in 2006/2007 and R6,297,740 (-0.664) in 2007/2008/ This service does not break even and is assisted by revenue from rates and general.

3 CAPITAL EXPENDITURE AND FUNDING

The Mafikeng Local Municipality does not have strong cash base to fund its capital projects. It depend on Provincial Sector departments and the Ngaka Modiri Molema District Municipality to fund its IDP (Integrated Development Plan). The District and Provincial Sector Departments do not transfer funds nor fund a larger portion these projects. Most of IDP Projects were funded by MIG (Municipal Infrastructure Grant) and loans. Loans increase burden to consumers and resident in form of increased tariff charges.

3.1 CAPITAL EXPENDITURE AND FINANCING

SERVICES	Actual 2006/2007 R	Actual 2007/2008 R	Budget 2007/2008 R
Community Services	23 934 657	28 871 020	39 542 990
Subsidised Services	5 211 611	2 698 656	-
Economic Services	-	531 830	6 720 000
Trading Services	1 836 732	1 775 334	500 000
TOTAL	30 983 000	33 876 840	46 762 990

3.2 SOURCES OF FUNDING FOR CAPITAL EXPENDITURE

SOURCES OF FUNDING	Actual 2006/2007 R	Actual 2007/2008 R	Budget 2007/2008 R
Capital Dev & Loans Fund (I.F.F)	5 211 611	3 515 320	9 406 600
Operating Account	1 836 732	30 856	1 337 970
Grant And Subsidies	23 934 657	17 610 942	14 151 000
Loans / Leases	-		21 867 420
TOTAL	30 983 000	21 157 118	46 762 990

4 DEBTORS AGE ANALYSIS AS AT 30 JUNE 2008

AGE ANALYSIS	2006/2007	2007/2008
CURRENT (0 - 30 DAYS)	29 843 866	21 301 695
31 - 60 DAYS	8 953 160	14 064 762
61 - 90 DAYS	8 953 160	13 700 098
91 DAYS AND OVER	250 688 473	300 571 231
TOTAL	298 438 659	349 637 786

The municipality updated its Indigent Register during 2007/2008 financial year. This will assist to classify the indigent debtors from other debts. Council's Debt Collection need to apply vigorously the debt collection and credit control policies.

4.1 EXTERNAL LOANS

The increase in long term loans was due to lease financing to the value of R1,627,756 for the procurement of vehicles and machinery for the replacement old assets. Also R2,570,006 was in the 2007/2008 transferred to current portion of long term liabilities. The long term loan was also increased by R15,000,000 to finance the extension of Municipal Building, See Appendix "B".

4.2 INVESTMENTS AND BANK OVERDRAFT

4.2.1 INVESTMENTS

The short term investments increased by R15,646,686 (48.25%) was due to prudent measures to ensure that Council's assets yield better returns.

4.3 FUNDS, RESERVES AND PROVISIONS

FUNDS AND RESERVES

The municipality is currently using consolidated Capital Development and Loan Development Fund since its establishment in 1st July 1994. This was in terms of Part 4 of the Municipal Ordinance No. 20 of 1974. Details are in Note 1 Appendix A.

4.3.1 LEAVE DAY PROVISIONS

Leave pay provision amount is the accumulation of leave days of employees and has increased from R7,131,730 in 2007/2008 to R8,499,288. The leave encashment was amounted to R2,520,072 and contributions amounts to R3,887,629, See Appendix A.

4.3.2 BAD DEBT PROVISION

Provision for doubtful debt was increased by R29,381,137 due to the increased consumer and sundry debtors. Details are provided in Note 10.

5 CREDITORS

The net creditors reduced by R3,841,831 in 2007/2008.

6 WASTEFUL AND FRUITLESS EXPENDITURE

Implementation of Supply Chain Management Strategies and monitoring prevented wasteful and fruitful expenditure. This directorate is not aware of such occurrence.

7 EXPRESSION OF APPRECIATION

Once more the compilation of annual financial statements would have not been easy if it was not for the support I received since in the past and in the period under review.

RANTAO Rannona Albert
CHIEF FINANCIAL OFFICER

ACCOUNTING POLICY

1 Basis of presentation

- 1.1 The Financial Statements have been prepared so as to conform to the standards laid down by the Institute of Municipal Finance Officers in its Code of Practice (1996) and Report on Published Annual Financial Statements (Second edition - January 1996).
- 1.2 The Financial Statements are prepared on the historical cost basis, adjusted for fixed assets as more fully detailed in Accounting Policy note 3. The accounting policies are consistent with those applied in the previous year, except if otherwise indicated.
- 1.3 The Financial Statements are prepared on the accrual basis as stated:
 - ☞ Income is accrued when measurable and available to finance operations. Certain direct income is accrued when received, such as traffic fines and certain licenses.
 - ☞ Expenditure is accrued in the year it is incurred.

2 Consolidation

The Financial Statements include the Rate and General Services, Housing Service, Trading Service and the different funds and reserves. All inter departmental charges are set-off against each other, with the exception of Assessment Rates, Refuse Removal and Water, which are treated as income and expenditure in the respective departments. The municipality does not have entities to consolidate.

3 Fixed Assets

3.1 Fixed Assets are stated:

- ☞ at historical cost, or
- ☞ at valuation (based on the market price at date of acquisition), where assets have been acquired by grant or donation while they are in existence and fit for use, except in the case of bulk assets which are written off at the end of their estimated useful life as determined by the Director Finance.
- ☞ Assets financed through an finance lease are recognised in the books of account and depreciation is written off as per the GAMAP statements in the income statement

3.2 Depreciation

The balance shown against the heading "Loans Redeemed and Other Capital Receipts" in the notes to the Balance Sheet is tantamount to a provision for depreciation, however, certain structural differences do exist. By way of this "Provision" assets are written down over their estimated useful life. Apart from advances from the various Council funds, assets may also be acquired through:

- ☞ Appropriations from income, where the full cost of the asset forms an immediate and direct charge against the operating income, and therefore it is unnecessary to make any further provision for depreciation.
- ☞ Grant or donation, where the amount representing the value of such grant or donation is immediately credited to the "Loans Redeemed and Other Capital Receipts" account.

- 3.3 Proceeds on sale of assets are shown in the cashflow Statement with profit/(loss) on sale of assets reflected in the income statement in compliance with statements of GAAP
- 3.4 Fixed assets are financed from different sources, including operating income, endowments and internal advances. These loans and advances are repaid within the estimated lives of the assets acquired from such loans or advances. Interest is charged to the service concerned at the interest rate as determined by the Council at the time that the advance is made.
- 3.5 Finance leases are recognised in terms of GAAP and assets financed by means of finance leases are depreciated over the period of the lease. The method of recognition was used as the municipality is in a transition to GRAP by financial year ending 2009.

4 Inventory

Inventory is valued at average cost and is issued at the first-in-first-out basis.

5 Funds and Reserves

5.1 Consolidated Capital Development and Loans Fund

A minimum contribution of 7,5% of the income from assessment rates for the immediately preceding financial year is required in terms of section 75 of the Municipal Ordinance, No 20 of 1974. No contribution was made for 2007/08 as the Council did not have funds to back-up reserves created.

5.2 Parking Area Fund

This Fund was created to supply ample parking when a developer could not supply sufficient parking within the development. Contribution to the fund is being made through a levy determined annually by Council.

5.3 Dog Tax Fund

This Fund was established to assist the local branch of the Society for the Prevention of Cruelty to Animals.

5.4 Working Capital Reserve

Established to provide funding for shortfall in uncollected revenue.

5.5 Training Fund

The training fund was established to assist councils employees to further their qualifications. Contributions are being made through the estimates on an annual basis, plus from the Skills development fund.

5.6 Housing Reserves

The housing reserves was established according to the previous housing scheme. This scheme is being phased out.

6 Surpluses and Deficits

Any surpluses or deficits arising from the operation of the Water Service are accumulated with the results of the Rate and General Services in the Accumulated Surplus/(Deficit).

7 Leased Assets

Fixed assets held under finance lease are capitalised. Such assets are effectively amortised over the term of the lease agreement.

Lease finance charges are allocated to accounting periods over the duration of the leases, by the effective interest rate method, which reflects the extent and cost of lease finance utilised in each accounting period.

All other leases are treated as operating leases and the relevant rentals are charged to the operating account in a systematic manner related to the period of use of the assets concerned.

8 Investments

Investments are shown at the lower of cost or market value if a permanent decline in the value occurred, and are invested per Circular No 26 of 1991 issued by the Provincial Legislature. Interest on Investments are accrued at guaranteed rates of return.

9 Income recognition

9.1 Water Billings

Water meters are read on a monthly basis and billed accordingly. Income recognition is at the date of billing.

9.2 Assessment Rates

The Council applied a differential site rating system. In terms of this system the Assessment Rates are levied on the land and improvement value of the property, and rebates are granted according to the use to which a particular property is put. Rebates are also given to Pensioners according to their income levels.

BALANCE SHEET AS AT 30 JUNE 2008

	NOTE	2008 R	2007 R
CAPITAL EMPLOYED			
FUNDS AND RESERVES		180 428 165	181 093 980
Statutory Funds	1	177 148 541	177 148 541
Reserves	2	3 279 624	3 945 439
(Accumulated Deficit)/Retained Income	18	48 942 510	9 131 041
		229 370 675	190 225 021
TRUST FUNDS	3	27 965 339	10 301 377
LONG-TERM LIABILITIES	4	31 311 305	17 667 430
CONSUMER DEPOSITS:SERVICES	5	4 584 878	4 334 942
		293 232 197	222 528 770
EMPLOYMENT OF CAPITAL			
FIXED ASSETS	6	92 496 982	60 218 613
INVESTMENTS	7	-	-
LONG-TERM DEBTORS	8	-	2 964 595
		92 496 982	63 183 208
NET CURRENT ASSETS/LIABILITIES		200 735 214	159 345 562
CURRENT ASSETS		228 357 345	188 970 346
Inventory	9	2 016 694	1 868 173
Consumer Debtors	10	172 562 583	150 744 592
Other Debtors	11	12 954 058	20 852 614
Cash & Bank		10 589 633	917 275
Short-term Investments	7	30 234 377	14 587 691
Short-term Portion of Long-term Debtors	8	-	-
CURRENT LIABILITIES		27 622 131	29 624 784
Provisions	12	11 860 592	10 091 041
Creditors	13	13 191 533	17 033 364
Short-term Portion of Long-term Liabilities	4	2 570 006	2 500 379
Bank Overdraft		-	-
		293 232 197	222 528 770

**INCOME STATEMENT FOR THE YEAR
ENDED 30 JUNE 2008**

SERVICES	ACTUAL 2006/07			ACTUAL 2007/08			2005/06
	Actual Income (R)	Actual Expenditure (R)	Surplus\ Deficit (R)	Actual Income (R)	Actual Expenditure (R)	Surplus\ Deficit (R)	Surplus\ Deficit (R)
Rates & General Services	199 642 866	191 372 661	8 270 204	247 219 686	215 723 122	31 496 565	20 902 991
Community Services	186 003 704	167 348 878	18 654 825	231 498 203	189 499 419	41 998 784	30 235 759
Subsidised Services	10 179	10 575 228	(10 565 049)	9 525	13 999 235	(13 989 710)	(9 140 591)
Economic Services	13 628 983	13 448 555	180 428	15 711 959	12 224 467	3 487 491	(192 177)
Trading Services	36 617 972	37 242 421	(624 449)	37 825 323	35 404 197	2 421 127	1 566 687
TOTAL	236 260 838	228 615 082	7 645 755	285 045 010	251 127 318	33 917 692	22 469 678
Appropriations for the Year:Refer to Note19			(3 554)				5 893 778
Net Surplus\Deficit) for the Year			7 642 201				39 811 469
Accumulated Surplus/(Deficit):Beginning of Year			1 488 840				9 131 040
ACCUMULATED SURPLUS\DEFICIT):YEAR END			9 131 040				48 942 508

**CASH FLOW STATEMENT
FOR THE YEAR ENDED 30 JUNE 2008**

	NOTE	2008 R	2007 R
CASH FLOW FROM OPERATING ACTIVITIES			
Cash received from Ratepayers, Government and other		247 219 686	169 814 017
Cash Paid to suppliers and employees		-243 873 813	(224 143 054)
Cash generated from/(utilised) by operations	20	3 345 873	(54 329 037)
Changes in working capital	20	(16 140 235)	5 495 252
Cash Contributions from the Public and the State	19	-	41 790 374
Interest Received	18	29 934 251	24 343 350
Interest Paid	18	(2 376 387)	(2 373 863)
		-	-
NET CASH FLOW FROM OPERATING ACTIVITIES		14 763 502	14 926 076
Cash flows from Investing Activities			
Purchase of Property, Plant and Equipment		(25 092 190)	(11 685 896)
Proceeds on Disposal of Plant, Property and Equipment		1 055 738	2 397 804
Long-Term Debtors		2 964 595	(523 060)
Increase in Call Investment Deposits	22	(15 646 686)	3 864 427
NET CASH FROM INVESTING ACTIVITIES		(36 718 543)	(5 946 725)
Cash flow from Financing Activities			
Increase/(Decrease) in Long-term Loans	21	13 713 501	1 357 668
Transfer from Reserves			(772 764)
Trust Funds	3	17 663 962	12 854 492
Increase in Consumer Deposits		249 936	2 290 539
NET CASH FROM FINANCING ACTIVITIES		31 627 399	15 729 935
NET INCREASE IN CASH AND CASH EQUIVALENTS		9 672 358	24 709 287
CASH AND CASH EQUIVALENTS AT BEGINNING OF PERIOD		917 275	(23 792 011)
CASH AND CASH EQUIVALENTS AT END FOR PERIOD		10 589 633	917 275

NOTES TO THE FINANCIAL STATEMENTS AT 30 JUNE 2008

		2008	2007
	R	R	R
			opening balance
1. STATUTORY FUNDS			
Consolidated Loan Fund	App A	117 882 854	117 882 854
Revolving Funds	App A	57 381 299	57 381 299
Parking Area	App A	1 020 956	1 020 956
Dog Tax	App A	159 888	159 888
Community Facility	App A	55 049	55 049
Loss of Rent	App A	196 270	196 270
Housing Development Fund	App A	-	-
Building Renewal Fund	App A	452 225	452 225
	-	177 148 541	177 148 541

(Refer to Appendix A for more detail)

2. RESERVES			
Insurance Reserve	App A	69 583	77 093
Training Fund	App A	156 021	843 737
Mayors fund	App A	26 982	4 314
Disaster fund	App A	400 000	400 000
Working Capital	App A	2 620 296	2 620 296
Revaluation Reserve	App A	6 742	-
		3 279 624	3 945 439

3. TRUST FUNDS			
Local Government Grant	App A	(2 372 214)	(2 372 214)
Municipal Infrastructure Grant (MIG)	App A	22 248 846	6 391 137
Housing Infrastructure Grant	App A	5 116 357	11 709 344
Municipal Systems Improvement Grant (MSIG)	App A	(668 595)	(984 148)
Rural Water Support Grant	App A	(792 172)	539 109
Road Rehabilitation Grant	App A	(0)	(1 189 224)
Purchase of Vehicles & Equipment	App A	1 861 318	1 861 318
Land Development Fund	App A	867 840	867 840
Local Economic Development Grant (LED)	App A	(385 971)	(31 783)
Finance Management Grant	App A	2 002 489	2 732 042
Grant-in-Aid	App A	87 440	(8 749 745)
	-	27 965 339	10 773 677

(Refer to Appendix A for more detail)

NOTES TO THE FINANCIAL STATEMENTS AT 30 JUNE 2008

		2008 R	2007 R
4. LONG TERM LIABILITIES			
Government Loans		186 009	186 009
Lease Financing	App B	4 282 373	3 213 537
Local Registered Stock	App B	22 000 000	8 000 000
Annuity Loans	App B	7 412 929	8 768 264
		33 881 311	20 167 810
Less: Current Portion Transferred to Current Liabilities		2 570 006	2 215 697
Government Loans	App B		294 776
Lease Financing	App B		
Local Registered Stock	App B	1 000 000	1 000 000
Annuity Loans	App B	1 570 006	920 921
		31 311 305	17 952 112

Lease Financing**Government Loans**

Advanced by the State for an Electricity Project and carry interest an interest rate of 10 % per annum and is repayable over a period of 15 years.

Local Registered Stock (INCA)

These loans are held in the Consolidated Capital Development and Loan Fund. The loan carry a rate of interest of 15% per annum and repayable over 10 years.

Capital due 10/2003: refinanced for another 10 years.

Annuity Loans (Development Bank of SA.)

Carry interest at rates of 10% and 13% per annum and repayable over a period of 20 years.

5. DEPOSITS

Water/Electricity	4 584 878	1 101
Tender	-	72 399
Other	-	4 261 441
	4 584 878	4 334 941

6. FIXED ASSETS

Fixed assets at the beginning of the year	App C	-	282 628 398
Capital expenditure during the year	App C	-	30 983 000
Less: Assets written off, transferred or disposed of during the year	App C	-	(1 649 994)
Total Fixed Assets		-	311 961 404
Less: Loans redeemed and other capital receipts		-	251 742 790
Net Fixed Assets		-	60 218 613
		92 496 982	
		92 496 982	

NOTES TO THE FINANCIAL STATEMENTS AT 30 JUNE 2008

	2008 R	2007 R
7. INVESTMENTS		
Disclosure in terms of section 125/2 of the MFMA		
<u>Listed</u>		
RSA Government Stock	0 0	0
<u>Unlisted</u>		
Investment in Associates or Entities	0	-
Investment in Municipal Entities	-	-
Total Unlisted	-	-
<u>Financial Instruments</u>		
Fixed Deposits/Call Deposits	30 234 377	14 587 691
Total Cash Investments	30 234 377	14 587 691
	30 234 377	14 587 691
The municipality investment all excess cash in call deposits (1-day call, 32-day call and 60-day call) with the four major banks in line with approved Investment Policy		

8. LONG-TERM DEBTORS

Staff housing loans		0
Study Loans	0	0
Eskom (Ex-Becor)		0
Land Sales	0	2 414 430
Housing selling scheme loans	0	550 165
	0	2 964 595
Less : Short-term portion transferred to current assets	0	0
Staff housing loans	0	0
Study Loans	0	0
Eskom (Ex-Becor)	0	0
Land Sales	0	0
Housing selling scheme loans	0	0
Total	0	2 964 595

9. INVENTORY

Consumable stores, raw materials, work-in-progress and finished goods		
- Main Store	1 850 336	1 709 229
- Diesel	40 831	76 700.52
- Petrol	75 354	82 243
- Stock Transfer Suspense	50 174	
Total	2 016 694	1 868 173

NOTES TO THE FINANCIAL STATEMENTS AT 30 JUNE 200

	2008
	R
10. DEBTORS	
Government Debtors	94 226 227
Housing debt (Provincial)	-
Residential, Schools, Business, Farms, etc	248 264 680
Other	7 146 879
Total Current Debtors (Consumer and Other)	349 637 786
Amounts paid in advance	-
	349 637 786
Less: Provision for Bad Debts (App A)	(177 075 203)
	172 562 583
 CONSUMER/ RATES DEBTORS AGE ANALYSIS :	
Current	21 301 695
30 Days	14 064 762
60 Days	13 700 098
90 Days and Over	300 571 231
	349 637 786
 11 OTHER DEBTORS	
Ambulance subsidy debtors	-
Fire subsidy debtors	-
Health subsidy debtors	1 264 142
Staff Debtors	1 984 630
SARS (VAT)	0
Debtors Suspense	0
Sundry Debtors	9 705 285
 Total	12 954 058
 12 PROVISIONS	
Audit Fees external (App A)	-
Performance Bonus	3 361 305
Leave Gratuity (App A)	8 499 288
	11 860 592
 13 CREDITORS	
Trade Creditors	9 352 590
Debtors accounts paid in advance (refer Appendix I)	3 465 899
SARS (VAT)	373 044
Other Creditors	13 191 533

2007
R

76 318 526
31 125 169
189 208 342
10 316 059
306 968 096
(8 529 437)
298 438 659
(147 694 067)
150 744 592

29 843 866
8 953 160
8 953 160
250 688 473
298 438 659

-
-
1 264 142
1 191 174
6 842 505
11 554 793
0
20 852 614

344 943
2 614 368
7 131 730
10 091 041

4 838 457
8 982 254
3 212 652
17 033 364

NOTES TO THE FINANCIAL STATEMENTS AT 30 JUNE 2008

14. ASSESSMENT RATES

	Valuation as at 1 July 2005 R	Valuation as at 1 July 2005 R	Valuation as at 1 July 2006 R	Valuation as at 1 July 2006 R	Actual Income 2007/08 R	Actual Income 2006/07 R
	LAND VALUE	IMPROVEMENT VALUE	LAND VALUE	IMPROVEMENT VALUE		
Domestic	145 319 599	636 873 406	187 491 449	770 040 706		21 255 177
Business	49 965 600	211 718 100	51 119 300	195 456 400		14 771 763
Aslaagte	2 045 300	2 609 000	2 127 300	2 733 000		340 351
Agricultural	2 208 300	60 000	2 208 300	60 000		7 579
Pensioners	6 499 900	34 343 300	5 745 800	29 810 500		212 136
Government Residence	38 752 500	107 014 000	25 446 633	65 183 400		18 891 143
Government Business	38 671 300	473 908 900	27 164 950	426 731 600		30 441 089
Government Offices	15 881 000	146 880 000	18 762 700	164 152 600		13 763 787
Non Taxable	48 211 651	79 145 000	32 126 201	74 509 800		
Industrial	22 038 000	62 828 000	21 632 000	60 343 000		3 723 633
Penalties (30)	214 000	510 000				-
Rates Exempt	4 295 300	51 528 800	4 633 000	17 593 700		-
Creches	894 800	1 621 400	334 400	1 140 800		170 162
R D P ext 36/38	3 029 500		20 200			88 387
Ottoshoop			185 900	753 800		19 159
Guest Houses 3 Rooms	35 000	155 000	10 000	95 000		5 003
Guest Houses 12 Rooms	409 700	1 407 400	327 800	1 222 300		168 408
Guest Houses 13 Rooms	205 000	1 355 000	165 000	1 260 000		118 410
	378 676 450	1 811 957 306	379 500 933	1 811 086 606	-	103 976 187
INTERIMS						
GOVT REBATE						
TOTAL	378 676 450	1 811 957 306	379 500 933	1 811 086 606	-	103 976 187

General Valuations on Land and Improvements was not performed every three years and the last General Valuations was done in 1997. The latest valuation was performed in 2005 and the valuation roll was approved for implementation in July 2006 with the determination date of January 2006. The basic rate was 0.10c per rand on both land and improvement values (22.11c:2005/06) on Land and 0.152c per rand (0.152c: 2005/06) on Improvements). Rebates of 66% (Residences), 25% (Businesses/Commercial), 28% (Industrial) and 74% (Agricultural) Pensioners were granted a

15.(a) AUDITORS REMUNERATION

Disclosure in terms of section 125 (c) of MFMA Act

Audit Fees

Opening Balance

Contribution

Expenses

Balance at Year End

R	R
344 943	344 943
344 943	-
(0)	344 943

15.(b) SALGA CONTRIBUTION

Disclosure in terms of section 125 (b) of MFMA Act

Opening Balance

Contribution

PAID

Balance at Year End

-	-
347 820	241 686
(347 820)	(241 686)
-	-

NOTES TO THE FINANCIAL STATEMENTS AT 30 JUNE 2008

16. COUNCILLORS REMUNERATION

Disclosure in terms of section 124(b) of MFMA

	2008 R	2007 R
MAYOR		
Allowance	300 331	283 779
Travelling	121 330	112 838
Cellphone Allowance	28 836	26 832
Housing Allowance		-
Medical Maximum	17 280	12 168
Pension	45 050	42 567
TOTAL	512 827	478 184

SPEAKER

Allowance	238 123	224 907
Travelling	97 040	90 270
Cellphone Allowance	14 400	13 404
Housing Allowance		-
Medical Maximum	17 280	12 168
Pension	35 719	33 736
TOTAL	402 562	374 485

MAYORAL COMMITTEE & CHIEF WHIP (9)

Allowance	1 983 200	1 891 706
Travelling	811 723	761 634
Cellphone Allowance	128 180	120 636
Housing Allowance		-
Medical Maximum	147 325	109 512
Pension	298 656	283 756
TOTAL	3 369 084	3 167 245

PART TIME COUNCILLORS

Allowance	11 569 710	3 497 715
Pension	511 332	524 659
	12 081 042	4 022 374

in-kind Benefits

The Executive Mayor, Speaker, Mayoral Committee Members are full-time. Each is provided with an office and seretarial support at the Cost of the Council and are paid travelling and allowance for travells outside Mafikeng. The Executive Mayor used own vehicle until a mayoral vehicle was purchased during May 2007

17. EMPLOYEE RELATED COSTS

Employee related costs - Salaries and Wages	75 435 267	59 427 578
Employee related costs - Contribution for UIF,	513 221	454 608
Pension and medial aids	14 397 921	14 042 908
Travel, motor car, accommodation, subsistence and other allowance	3 724 839	6 950 757
Housing benefits and allowances	790 919	518 942
Overtime payments	5 298 977	5 130 773
Bonus	5 202 450	3 251 354
Long-service awards	-	370 604
Less: Employee costs authorized to Property, Plant and Equipment		
Less: Employee costs included in other expenses	-	-
	105 363 594	90 147 525

NOTES TO THE FINANCIAL STATEMENTS AT 30 JUNE 2008

Disclosure in terms of Section 124c of the MFMA

Remuneration of the Municipal Manager

	2008	2007
	R	R
Annual remuneration	780 480	720 000
Bonus	-	72 000
Cellphone Allowance	19 056	16 500
Gross Package	799 536	808 500

Remuneration of the Chief Finance Officer

Annual remuneration	672 080	648 267
Bonus	-	50 440
Cellphone Allowance	14 693	16 014
Gross Package	686 773	714 721

Remuneration of the 5 Directors

Annual remuneration	3 025 705	2 790 853
Prior year bonus	-	259 237
Bonus	-	297 272
Cellphone Allowance	90 038	63 779
Gross Package	3 115 743	3 411 141

Remuneration of the Individual Executive Directors**30 June 2008**

	Corporate Services	Planning and Development Services	Infrastructure Services	Community Services	Public Safety
Annual remuneration	605 141	605 141	605 141	605 141	605 141
Prior year bonus	57 366	59 145	55 825	55 825	69 111
Bonus	-	-	-	-	-
Cellphone Allowance	6 716	40 242	14 840	21 361	6 879
Gross Package	669 223	704 528	675 806	682 327	681 131

30 June 2007

	Corporate Services	Planning and Development Services	Infrastructure Services	Community Services	Public Safety
Annual remuneration	573 657	558 249	558 249	558 249	542 449
Prior year bonus	53 453	52 027	52 027	52 027	49 703
Bonus	57 366	59 145	55 825	55 825	69 111
Cellphone Allowance	12 241	17 837	13 519	16 128	4 053
Gross Package	696 717	687 258	679 620	682 229	665 317

NOTES TO THE FINANCIAL STATEMENTS AT 30 JUNE 2008

	2008 R	2007 R
18. FINANCE TRANSACTIONS		
Total External Interest Earned or Paid		
Interest Earned	29 934 251	24 343 350
Interest Paid (External Loans and Overdraft)	<u>(2 376 387)</u>	<u>(2 373 863)</u>
19. APPROPRIATION		
Appropriation Account:		
Accumulated Surplus/(Deficit) at the beginning of the year	9 131 041	1 488 840
Operating (deficit)/surplus for the year	33 917 692	7 645 755
Appropriations for the year	-	-
Contributions to provisions and Reserves		
Contribution to Capital Expenditure		
Abnormal Items		
Prior Year Adjustments	5 893 778	(3 554)
Accumulated Surplus/(Deficit) at the end of the year	48 942 510	9 131 041
<u>Operating Account</u>		
Capital Expenditure		2 373 863
Contributions to:		(48 307 354)
Provisions and Reserves		53 579 247
Statutory Funds	-	7 645 756

NOTES TO THE FINANCIAL STATEMENTS AT 30 JUNE 2008

	R	R
19. CASH GENERATED BY OPERATIONS		
Surplus/(Deficit) for the year	33 917 692	7 645 754
Adjustments in respect of previous year's operating transactions		
Adjust for other transactions	(3 013 954)	(588 793)
Depreciation	527 363	380 979
Profit on sale of assets	(1 055 738)	(969 772)
Inter-departmental charges	(2 485 579)	
Capital Charges	-	2 373 863
Interest on Internal Funds	-	2 373 863
Redemption on Internal Funds	-	-
	(27 557 864)	(63 759 861)
Interest Earned	(29 934 251)	(24 343 350)
Interest Paid	2 376 387	2 373 863
Government Income		(41 790 374)
	<u>3 345 874</u>	<u>(54 329 037)</u>
Investment Income (Operating Account)	-	-
Non Operating Income	-	-
Interest Earned	29 934 251	24 343 350
Provisions/Reserves/ Statutory/Trust Fund Income	-	-
Interest Paid and Overdraft Interest	(2 376 387)	(2 373 863)
Expenditure charged against Provisions and Reserves	-	-
	<u>27 557 864</u>	<u>21 969 487</u>
20. (INCREASE)/DECREASE IN WORKING CAPITAL		
(Increase)/Decrease in Inventory	(148 522)	(396 424)
(Increase)/Decrease in Consumer Debtors	(21 817 991)	30 054 097
(Increase)/Decrease in Other Debtors	7 898 557	(8 309 639)
(Increase)/Decrease in Debtors (current & non-current)	-	-
Increase/(Decrease) in Creditors	(3 841 831)	(19 176 764)
Increase/(Decrease) in Provisions	1 769 552	3 323 982
Increase/(Decrease) in current portion Long-term Liability		
	<u>(16 140 235)</u>	<u>5 495 252</u>
21. INCREASE/(DECREASE) IN LONG TERM LOANS (External)		
Loans raised	16 627 756	3 638 416
Loans repaid	(2 914 255)	(2 280 749)
	<u>13 713 501</u>	<u>1 357 667</u>

NOTES TO THE FINANCIAL STATEMENTS AT 30 JUNE 2008

22. (INCREASE)/DECREASE IN EXTERNAL CASH INVESTMENTS

Investments realised
Investments made

229 400 000	175 862 699
(213 753 314)	(174 727 125)
15 646 686	1 135 574

23. RETIREMENT BENEFITS

The last Actuarial Valuations of the Mafikeng Municipal Pension and the Municipal Councillors Pension Fund were done on 01 July 2000.

24. CONTINGENT LIABILITIES AND CONTRACTUAL OBLIGATIONS

Capital commitments which have been approved and contracted for the year ending 30 June 2008

24 354 696	-
------------	---

A pending claim by Fire and Emergency personnel for overtime and protective allowances

1 000 000	-
-----------	---

26 CONSOLIDATED CAPITAL DEVELOPMENT & LOANS FUND

Accumulated Fund
Less: Internal redemption
Internal Advances
Balance at year end
(Ref. Appendices A)

117 882 853	117 882 853
-	-
-	-
117 882 853	117 882 853

NOTES TO THE FINANCIAL STATEMENTS AT 30 JUNE 2006

28. ADDITIONAL DISCLOSURE IN TERMS OF MUNICIPAL FINANCE MANAGEMENT ACT

28.1 VAT

VAT inputs receivable and VAT outputs payable are included in debtors. All VAT returns have been submitted by due date throughout the year.

28.1 Councillors' arrear consumer account

The following Councillors had arrear accounts outstanding for more than 90 days as at -

	<u>Total</u>	<u>Outstanding less than 90 days</u>	<u>Outstanding more than 90 days</u>
30 June 2008			
Councillor SLM Milner-Bertrand	25 185	562	24 623
Councillor L P Phoolo	20 349	356	19 993
Councillor PM Tabane	8 174	478	7 697
Councillor C Gavrilovic	1 613	314	1 299
Councillor G L Mathane	775	775	0
Councillor M Z Meko	320	320	0
	56 416	2 804	53 612
		<u>Outstanding less than 90 days</u>	<u>Outstanding more than 90 days</u>
30 June 2007	<u>Total</u>		
Councillor SLM Milner-Bertrand	25 777	1 365	24 413
Councillor C Gavrilovic	11 919	465	11 454
Councillor PM Tabane	3 319	426	2 893
Councillor G L Mathane	3 016	234	2 781
Councillor S Motswenyane	2 114	341	1 773
Councillor L P Phoolo	666	456	211
Councillor M Z Meko	470	287	183
	47 282	3 574	43 708

During the year the following Councillors' had arrear accounts outstanding for more than 90 days.

		<u>Highest amounts outstanding</u>	<u>ageing</u>
30 June 2007			
Councillor SLM Milner-Bertrand	24 623	24 623	+120 DAYS
Councillor L P Phoolo	19 993	19 993	+120 DAYS
Councillor PM Tabane	7 697	7 697	+120 DAYS
Councillor C Gavrilovic	1 299	1 299	+120 DAYS
	53 611.55	53 611.55	

**APPENDIX A: STATUTORY FUNDS, RESERVES, PROVISIONS AND TRUST FUNDS
FOR THE YEAR ENDED 30 JUNE 2008**

	Balance at 30.06.2007	Contributions during the year	Interest on Investment	Other Income	Operating expenditure during the year	Capital expenditure during the year	Balance at 30.06.2008
	R	R	R		R	R	R
1. STATUTORY FUNDS							
Consolidated Loan Fund	117 882 854	-					117 882 854
Revolving Funds	57 381 299	-					57 381 299
Parking Area	1 020 956	-					1 020 956
Dog Tax	159 888	-					159 888
Community Facility	55 049	-					55 049
Loss of Rent	196 270	-					196 270
Building Renewal Fund	452 225	-					452 225
Housing Development Fund	-	-			-		-
	177 148 541	-	-	-	-	-	177 148 541
2. TRUST FUNDS							
Local Government Grant	(2 372 214)						(2 372 214)
Municipal Infrastructure Grant (MIG)	5 918 837			32 457 568	2 158 023	13 969 536	22 248 846
Housing Infrastructure Grant	11 709 344			3 092 418	8 018 117	1 667 288	5 116 357
Municipal Systems Improvement Grant (MSIG)	(984 148)			1 011 728	684 447	11 728	(668 595)
Rural Water Support Grant	539 109			1 277 997	1 264 623	1 344 655	(792 172)
Road Rehabilitation Grant	(1 189 224)			1 189 224			(0)
Purchase of Vehicles & Equipment	1 861 318			-			1 861 318
Land Development Fund	867 840			-			867 840
Local Economic Development Grant (LED)	(31 783)			650 000	386 452	617 735	(385 971)
Finance Management Grant	2 732 042			500 000	1 229 553		2 002 489
Grant-in-Aid	(8 749 745)			8 837 185	-		87 440
	10 301 377	-	-	49 016 120	13 741 216	17 610 942	27 965 339
3. RESERVES							
Insurance Fund	77 093	-			7 510		69 583
Training Fund	843 737	1 217 682			1 905 397		156 021
Mayors Fund	4 314	43 868			21 200		26 982
Disaster fund	400 000	-			-		400 000
Working Capital	2 620 296	-					2 620 296
Revaluation Reserve		6 742					6 742
	3 945 439	1 268 292	-	-	1 926 597	-	3 279 624
4 PROVISIONS							
Leave Gratuity	7 131 730	3 887 629			2 520 072		8 499 288
Audit Fees	344 943				344 943		-
Bad Debts	147 694 067	29 381 137					177 075 203
Performance Bonus	2 614 368	746 937					3 361 305
	121 504 409	34 015 703	-	-	2 865 015	-	188 935 796
TOTAL	312 899 766	35 283 995	-	49 016 120	18 532 827	17 610 942	397 329 299

MAFIKENG LOCAL MUNICIPALITY

APPENDIX B : EXTERNAL LOANS

EXTERNAL LOANS	Balance at 30 June 2007 R	Received During the Year R	Redeemed During the Year R	Balance at 30 June 2008 R
Local Registered Stock (INCA)				
<i>Issued</i> <i>Loan no</i> <i>Redeemable</i> 1993 @ 15,00% 1/21 10/2003	8 000 000	15 000 000	1 000 000	22 000 000
(Being refinanced in 2004/2005)	8 000 000	15 000 000	1 000 000	22 000 000
Annuity Loans (DBSA)	8 768 263.50		1 355 334	7 412 929
Government Loans (<i>Housing/Services</i>)	186 009			186 009
Leased Financing	3 213 537	1 627 756	558 921	4 282 373
TOTAL EXTERNAL LOANS	20 167 810	16 627 756	2 914 255	33 881 311

APPENDIX C
ANALYSIS OF PROPERTY PLANT AND EQUIPMENT

Expenditure 2006/07 R	SERVICE	Budget 2008 R	Balance at 2008 R	Expenditure during year R	Redeemed transferred or written off R	Balance at 2008 R
22 271 581	RATES AND GENERAL SERVICES	52 875 514	257 265 713	23 316 856	1 342 315	279 240 254
13 552 471	Community Services	44 275 003	144 921 824	20 086 270	304 647	164 703 447
512 061	City Secretary / Corporate Support	19 530 001	2 012 236	8 935 890		10 948 126
194 031	City Treasurer / Finance	1 320 002	4 937 370	219 014		5 156 384
17 077	Health / Community Services	175 000	261 676	60 348	20 221	301 803
12 829 302	City Engineer / Infrastructure	23 250 000	139 722 778	19 806 908	284 426	159 245 260
3 386 659	Subsidised Services	1 180 511	48 449 510	2 698 655	733 838	50 414 327
407 020	Protective Services / Public Safety	248 511	12 569 076	2 080 182	702 113	13 947 145
2 577 449	Civic Buildings	-	28 661 756		31 725	28 630 031
-	Staff Housing	-	1 059 440			1 059 440
22 558	Library	-	583 027	466 706		1 049 733
379 632	Parks	932 000	5 576 211	151 767		5 727 978
5 332 450	Economic Services	7 420 000	63 894 379	531 931	303 830	64 122 480
406 300	Sewerage	1 420 000	52 467 263	531 931		52 999 194
4 926 150	Cleansing and Sanitation	6 000 000	11 427 116		303 830	11 123 286
-	HOUSING SERVICES	-	632 232	-	-	632 232
-	Sub Economic Housing	-	411 526			411 526
-	Economic Housing (Unsold)	-	220 706			220 706
1 811 674	TRADING SERVICES	500 000	23 757 691	1 775 334	-	25 533 025
1 811 674	Water	500 000	23 757 691	1 775 334		25 533 025
-	OTHER SERVICES	-	20 142 644	-	-	20 142 644
-	Dog Tax		1 095			1 095
-	Parking Meters		251 525			251 525
-	Suspense Development	-	19 890 024	-	-	19 890 024
-	- Permanent works		19 890 024			19 890 024
-	- Houses		-			-
24 083 255	FIXED ASSETS	53 375 514	301 798 280	25 092 190	1 342 315	325 548 155
5 394 450	Less: Capital Redeemed and Other Capital Receipts	18 888 760	241 579 667	(7 186 180)	1 342 315	233 051 172
5 407 303	Loans Redeemed & Advances Repaid		3 328 941	3 666 460	337 519	6 657 882
38 265	Contributions from Operating Income	361 600	13 645 837	30 856	769 500	12 907 193
(15 558 215)	Contributions from Reserves		64 769 595		-	64 769 595
15 037 442	Grants and Subsidies	6 360 200	138 970 469	(10 883 496)	235 296	127 851 677
469 655	Contributions from Land Develop. Fund	12 166 960	20 864 825	-	-	20 864 825
(18 688 805)	NET FIXED ASSETS	34 486 754	60 218 613	(32 278 370)	-	92 496 983

APPENDIX D

**ANALYSIS OF OPERATING INCOME AND EXPENDITURE
FOR THE YEAR ENDED 30 JUNE 2008**

ACTUAL 2007 R	INCOME	2008	
		ACTUAL R	BUDGET R
41 790 374	GRANTS AND SUBSIDIES	44 314 865	51 253 000
41 640 374	Central Government	44 314 865	45 315 000
150 000	Provincial Government	-	-
	Regional District Council/CDM	-	5 938 000
194 470 463	OPERATING INCOME	240 730 145	190 466 618
103 976 187	Assessment Rates	126 057 454	99 700 000
36 617 972	Sale of Water	37 825 323	38 826 080
53 876 304	Other Service Charges	76 847 367	51 940 538
236 260 838	TOTAL INCOME	285 045 010	241 719 618
ACTUAL 2007 R	EXPENDITURE	ACTUAL 2008 R	BUDGET BUDGET R
95 322 607	Salaries, Wages and Allowances	117 139 526	126 832 519
145 274 468	General Expenses	75 386 273	111 481 702
25 331 651	Purchase of Water	20 487 635	26 851 550
119 942 817	Other Expenses	54 898 638	84 630 152
13 227 947	Repair and Maintenance	29 805 415	21 924 777
2 373 863	Capital Charges	-	5 698 425
-	Contributions to Fixed Assets	-	-
-	Contributions	34 009 312	5 691 379
256 198 885	Gross Expenditure	256 340 526	271 628 802
(27 583 802)	Less: Amounts Charged Out	(5 213 208)	(30 681 225)
228 615 083	NET EXPENDITURE	251 127 318	240 947 577
7 645 755	SURPLUS / (DEFICIT)	33 917 692	772 041

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APPENDIX E

**DETAILED INCOME STATEMENT FOR THE YEAR
ENDED 30 JUNE 2008**

ACTUAL 2006/07		2006/07 Surplus/ (Deficit) R	SERVICE (DEPARTMENT / SECTION)	ACTUAL 2007/08		2007/08 Surplus/ (Deficit) R	'2007/08 Budget R
Income R	Expenditure R			Income R	Expenditure R		
199 329 769	162 044 332	37 285 437	RATES AND GENERAL SERVICES	247 219 686	215 723 122	31 496 565	825 542
185 690 344	138 070 361	47 619 984	<i>Community Services</i>	231 498 203	189 499 419	41 998 784	15 369 267
103 976 187	-	103 976 187	Assessment Rates	126 057 454	-	126 057 454	99 700 000
-	2 931 175	(2 931 175)	City Engineer/Infrastructure	-	4 543 050	(4 543 050)	(2 867 515)
8 651 890	16 345 758	(7 693 868)	Cleansing	9 486 165	15 783 905	(6 297 740)	(8 722 901)
10	276 892	(276 882)	Clinic		1 016 407	(1 016 407)	(959 721)
			Community Halls	378 908	18 234	360 674	148 000
150 090	44 416 605	(44 266 515)	Council's General Expenses	531 748	57 867 036	(57 335 288)	(30 904 194)
60	(1 520 241)	1 520 301	Data Processing		1 917 344	(1 917 344)	732 258
-	334 904	(334 904)	Disaster Management	-	337 262	(337 262)	(396 003)
66 432 174	8 905 669	57 526 505	Financial Services/Finance Director.	75 956 687	12 638 817	63 317 871	46 823 186
-	106 007	(106 007)	Legal and Valuations	-	952 921	(952 921)	(1 099 411)
5 321	3 546 933	(3 541 613)	Health	1 691 643	3 611 682	(1 920 039)	(4 052 904)
-	-	-	Housing	-	-	-	-
17 793	1 068 327	(1 050 534)	Library	1 021 311	1 368 975	(347 664)	(2 017 215)
1 796 319	1 981 716	(185 397)	Licensing	2 665 809	3 135 475	(469 666)	(709 371)
-	-	-	Local Economic Development	-	-	-	-
-	1 815 912	(1 815 912)	Mechanical Workshop	-	1 901 502	(1 901 502)	(2 419 473)
2 166 546	163 740	2 002 806	Official Housing (Staff Housing)	76 782	130 078	(53 296)	(194 521)
113 365	8 623 264	(8 509 899)	Parks and Recreation	121 688	8 581 494	(8 459 806)	(8 695 911)
375 264	3 006 431	(2 631 168)	Planning & Development	504 762	7 652 037	(7 147 275)	(9 852 132)
-	2 607 417	(2 607 417)	Personnel/Human Resource	-	3 836 777	(3 836 777)	(3 350 291)
19 759	319 938	(300 179)	Pound	51 654	166 816	(115 162)	(322 955)
-	62 724	(62 724)	Public Relations/Communications	-	584 112	(584 112)	(839 001)
			Public Safety Administration		190 426	(190 426)	(1 018 500)
277 522	12 470 869	(12 193 347)	Public Works	9 321 470	20 923 969	(11 602 499)	(13 631 594)
-	6 081 774	(6 081 774)	Roads	-	8 064 382	(8 064 382)	(12 331 268)
4 419	5 499 872	(5 495 453)	Secretarial Services/Corporate Support	10 713	7 833 356	(7 822 644)	(7 182 372)
-	2 109 075	(2 109 075)	Security Guards	-	4 657 994	(4 657 994)	(3 703 153)
-	(486 878)	486 878	Stores	-	666 906	(666 906)	(71 204)
-	6 344 249	(6 344 249)	Street Sweeping	-	7 260 667	(7 260 667)	(7 458 770)
-	1 388 936	(1 388 936)	Municipal Manager	-	2 761 782	(2 761 782)	(2 991 440)
1 703 625	9 669 292	(7 965 667)	Traffic	3 621 408	11 096 012	(7 474 604)	(6 242 357)
-	-	-	Internal Audit	-	-	-	-
-	-	-	Parking Meters	-	-	-	-
-	-	-		-	-	-	-
10 442	10 536 671	(10 526 228)	<i>Subsidised services</i>	9 525	13 999 235	(13 989 710)	(12 411 733)
-	3 176 083	(3 176 083)	Civic Building	1 316	6 037 646	(6 036 331)	(3 546 030)
10 442	7 360 588	(7 350 146)	Fire Brigade	8 209	7 961 589	(7 953 380)	(8 865 703)
-	-	-		-	-	-	-
13 628 983	13 437 301	191 682	<i>Economic services</i>	15 711 959	12 224 467	3 487 491	(2 131 992)
13 628 983	13 437 301	191 682	Sewerage	15 711 959	12 224 467	3 487 491	(2 131 992)
-	-	-		-	-	-	-
36 617 972	37 155 971	(537 999)	TRADE SERVICES	37 825 323	35 404 197	2 421 127	(53 501)
36 617 972	37 155 971	(537 999)	Water	37 825 323	35 404 197	2 421 127	(53 501)
-	-	-		-	-	-	-
236 260 837	228 615 082	7 645 755	TOTAL	285 045 010	251 127 318	33 917 692	772 041

(3 554) Appropriation for the Year (Refer to Note 18)

7 642 201	Net Surplus/(Deficit) for the Year
	Prior Year Adjustments
1 488 840	Accumulated Surplus/(Deficit): Beginning of Year
9 131 040	Accumulated Surplus/(Deficit): Year End

33 917 692
5 893 778
9 131 040
48 942 508

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APPENDIX F
DETAILED INCOME STATEMENT FOR THE YEAR
ENDED 30 JUNE 2008

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DEPT	SALARIES	GENERAL	REPAIRS	CAPITAL CHARGES	CONTRIBUTIONS /TRANSFERS	DEPRECIATION	CHARGED OUT	TOTAL	INCOME	SURPLUS /(DEFICIT)	BUDGETED
1005/01 Council General	11 947 863	9 036 545	5 287		30 260 147	-		51 249 842	531 748	(50 718 093)	(19 063 181)
1005/05 Mun. Manager	2 071 289	436 738	15		37 691			2 545 733	-	(2 545 733)	(2 116 206)
1005/10 Speaker	636 814	596 495			29 399			1 262 707		(1 262 707)	(1 373 201)
1005/15 Ex Mayor	911 609	4 193 384	202 649		46 845			5 354 487	-	(5 354 487)	(10 467 812)
1005/20 IDP & PMS	131 136	84 914						216 050	-	(216 050)	(875 234)
1005/25 Communications	446 349	128 176			9 587			584 112	-	(584 112)	(839 001)
1005 (TOTAL)	16 145 058	14 476 252	207 950	-	30 383 669	-	-	61 212 930	531 748	(60 681 182)	(34 734 635)
1010/01 Corporate Supp.	6 016 265	1 607 972	2 688		206 432			7 833 356	10 713	(7 822 644)	(7 182 372)
1010/05 Grant-in-Aid	924 702	28 219						952 921	-	(952 921)	(1 099 411)
1010/15 Human Resources.	3 298 168	426 773			111 836			3 836 777	-	(3 836 777)	(3 350 291)
1010 (TOTAL)	10 239 135	2 062 964	2 688	-	318 268	-	-	12 623 055	10 713	(12 612 342)	(11 632 074)
1015/01 Finance	2 505 282	2 563 520	(12 140)		69 752	978	(130 627)	4 996 765	75 956 687	70 959 923	55 619 893
1015/10 Data Processing	1 028 803	294 366	549 151		45 024			1 917 344	-	(1 917 344)	732 258
1015/15 Stores	508 498	156 478			21 403	85 044	(104 517)	666 906	-	(666 906)	(71 204)
1015/20 Revenue & Debt Co	4 791 880	460 716			193 439			5 446 035		(5 446 035)	(5 033 612)
1015/25 Expen & Assets	753 869	274 905			42 236		(130 627)	940 383		(940 383)	(2 009 688)
1015/30 Budget & Reporting	1 163 143	177 508			45 610		(130 627)	1 255 633		(1 255 633)	(1 753 407)
1015 (TOTAL)	10 751 475	3 927 493	537 011	-	417 463	86 022	(496 398)	15 223 066	75 956 687	60 733 621	47 484 240
1020/01 Infrastructure	3 851 427	568 816	(6 430)		100 320	28 918		4 543 050	-	(4 543 050)	(2 867 515)
1020/05 Civic Buildings	1 497 546	4 171 325	1 530 276				(1 161 500)	6 037 646	1 316	(6 036 331)	(3 546 030)
1020/10 Public Works	7 548 655	3 472 340	10 464 307		351 701	45 602	(958 635)	20 923 969	9 321 470	(11 602 499)	(13 631 594)
1020/15 Roads	399 080	753	7 641 177		23 371			8 064 382		(8 064 382)	(12 331 268)
1020/20 Workshop	1 574 097	227 869	51 556		60 107		(12 128)	1 901 502	-	(1 901 502)	(2 419 473)
1020/25 Sewerage	4 829 414	4 662 333	4 063 600		173 037	57 834	(1 561 750)	12 224 467	15 711 959	3 487 491	(2 131 992)
1020/30 Staff Housing		7 452	122 626					130 078	76 782	(53 296)	(194 521)
1020/35 Water	5 828 624	26 602 571	2 827 301		195 351		(49 650)	35 404 197	37 825 323	2 421 127	(53 501)
1020 (TOTAL)	25 528 843	39 713 459	26 694 413	-	903 886	132 353	(3 743 663)	89 229 291	62 936 850	(26 292 441)	(37 175 894)
1025/01 Pound	85 376	77 835			2 730	875		166 816	51 654	(115 162)	(322 955)
1025/05 Fire Brigade	6 459 664	1 237 579	183 076		250 292	978	(170 000)	7 961 589	8 209	(7 953 380)	(8 865 703)
1025/10 Parking Meters								-		-	-
1025/15 Licensing	2 217 117	847 533	10 144		98 295		(37 615)	3 135 475	2 665 809	(469 666)	(709 371)
1025/20 Security Guards	4 341 525	194 263	1 555		118 695	1 956		4 657 994		(4 657 994)	(3 703 153)
1025/25 Traffic	7 181 966	3 422 104	399 393		250 923	978	(159 352)	11 096 012	3 621 408	(7 474 604)	(6 242 357)
1025/30 Disaster Manage.	258 727	61 064	791		16 681			337 262		(337 262)	(396 003)
1025/35 Public Safety Adm.	113 723	73 894	783		2 027			190 426	-	(190 426)	(1 018 500)
1025 (TOTAL)	20 658 097	5 914 271	595 742	-	739 643	4 788	(366 967)	27 545 574	6 347 080	(21 198 494)	(21 258 042)
1030/01 Cleansing	10 854 517	3 534 791	727 237		431 414	288 866	(52 920)	15 783 905	9 486 165	(6 297 740)	(8 722 901)
1030/05 Clinic	832 905	183 502						1 016 407		(1 016 407)	(959 721)
1030/10 Health	2 934 841	568 492	9 946		98 402			3 611 682	1 691 643	(1 920 039)	(4 052 904)
1030/15 Library	732 841	621 269	460 322		17 802		(463 260)	1 368 975	1 021 311	(347 664)	(2 017 215)
1030/20 Parks	6 956 994	860 793	553 698		284 675	15 334	(90 000)	8 581 494	121 688	(8 459 806)	(8 695 911)
1030/25 Street Sweeping	6 797 035	230 925			232 707			7 260 667	-	(7 260 667)	(7 458 770)
1030/30 Community Hall		18 234						18 234	378 908	360 674	148 000
1030 (TOTAL)	29 109 134	6 018 007	1 751 204	-	1 065 001	304 200	(606 180)	37 641 365	12 699 715	(24 941 650)	(31 759 422)
1035/01 Planning & Dev.	4 707 784	2 746 465	16 407		181 382			7 652 037	504 762	(7 147 275)	(9 852 132)
1035 (TOTAL)	4 707 784	2 746 465	16 407	-	181 382	-	-	7 652 037	504 762	(7 147 275)	(9 852 132)
1015/05 Ass. Rates								-	126 057 454	126 057 454	99 700 000
1015 (TOTAL)									126 057 454	126 057 454	99 700 000
1015 (TOTAL)	117 139 526	74 858 910	29 805 415	-	34 009 312	527 363	(5 213 208)	251 127 318	285 045 010	(33 917 692)	772 041

APPENDIX G

STATISTICAL INFORMATION

June 2008June 2007**A GENERAL STATISTICS**

i) Population: Approximately 360502 (including Rural Areas)

ii)a Valuation of taxable and non taxable property as at 30 June 2007

Tariff Code		Improvements R	Site R
1	Residential Property	172 336 057	1 296 375 029
5	Pensioners	12 393 121	63 189 094
2	Business Sites	57 378 913	378 827 766
10	Industrial Sites	106 357 173	69 681 043
6/7/8	Government Property	266 901 116	660 652 232
16	Rooigrond	1 618 845	117 600
3/4	Agricultural	14 989 397	6 286 350
11	Penalty	-	-
9	Non Rateable Property (Municipal)	166 443 896	158 003 739
12	Exempt (Churches)	21 157 672	45 138 554
15	RDP EXT 36/38	11 741 138	6 881 975
13	Creches	1 070 542	2 939 024
14	Tuck Shops	-	-
vapen1	Pension (1000-2000)	35 153	290 250
vapen2	pension (2001-3000)	33 800	269 825
G1/2/3	Guest Houses	2 152 517	6 202 314
	Ottoshoop (Flat Rate)	237 500	972 600
	TOTAL	834 846 840	2 695 827 395

ii)b Valuation of taxable and non taxable property as at 30 June 2008

Tariff Code		Improvements R	Site R
1	Residential Property	232 673 554	1 279 504 395
5	Pensioners	12 238 104	68 067 658
2	Business Sites	145 455 044	410 192 752
10	Industrial Sites	50 111 450	91 447 053
6/7/8	Government Property	325 038 602	942 206 363
16	Rooigrond	1 618 845	117 600
3/4	Agricultural	8 712 646	5 320 625
11	Penalty	-	-
9	Non Rateable Property (Municipal)	176 396 788	164 017 223
12	Exempt (Churches)	25 286 242	60 902 878
15	RDP EXT 36/38	11 726 188	6 810 950
13	Creches	1 657 810	2 328 570
14	Tuck Shops	-	-
vapen1	Pension (1000-2000)	62 900	430 250
vapen2	pension (2001-3000)	28 300	269 825
G1/2/3	Guest Houses	1 391 706	5 566 527
F	Farms	331 313 770	
	Ottoshoop (Flat Rate)	237 500	972 600
	TOTAL	1 323 949 449	3 038 155 269

B iii) Assesment Rates: Refer note 14

iv) Number of Employees of Municipality

1 027

Water Statistics

iv) Units Bought (KI)	8 396 572	12 104 664
iv) Units Sold (KI)	7 323 594	6 869 335
v) Units Lost In Distribution (KI)	1 072 978	5 235 329
vii) Percentage Lost in Distribution (%)	12.78%	43.25%
vii) Average cost per Unit Bought (R)	R 2.44	R 2.09
viii) Loss in Distribution (R)	5 364 890	10 941 838
ix) Revenue per Unit Sold (R)	4.78	5.33
x) Revenue per Sold (R)	34 998 216	36 617 972
xi) no of meters	12 260	12 260
xii) no of stands	19 135	19 135

c. Objections

	<u>No of Objections</u>
Montshiwa	364
Mmabatho	1 040
Mafikeng	549
Danville	8
	1 961

CHAPTER 5

FUNCTIONAL AREA SERVICE DELIVERY REPORTING

CHAPTER 5

CHAPTER 5 - FUNCTIONAL SERVICE DELIVERY REPORTING

TABLE OF CONTENTS

Function	Vote	Sub-Function	Page
General Information			
Executive and Council			
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Financial Services	1015/01 1015/15	Finance Stores And Procurement	
Infrastructure	1020/01 1020/05 1020/10 1020/15 1020/20 1020/25 1020/30 1020/35	Infrastructure Administration Civic Buildings Public Works Electricity Distribution Street Lighting Roads Workshop Sewerage Staff Housing Water Distribution	
Public Safety	1025/01 1025/05 1025/15 1025/20 1025/25 1025/30 1025/35	Pound Fire Brigade Licensing Security Officers Traffic Disaster And Emergency Management Public Safety Administration	
Community Services Waste Management	1030/05 1030/10 1030/15 1030/20 1030/30 1030/01 1030/25	Clinic Services Health Services Library Parks Community Halls Solid Waste Cleansing Street Cleaning	
Planning and Development	1035/00	Economic Development Housing	

MAFIKENG LOCAL MUNICIPALITY
GENERAL INFORMATION

Reporting Level	Detail	Total	
Overview:	Mafikeng Local Municipality the capital city of the North West Province situated in the central region of the province, consisting of 28 Wards which 80% of the Wards are predominantly rural. The inclusion of the rural areas into the newly formed Mafikeng Local Municipality has resulted in an increase of backlogs on basic services. the Municipality generates its revenue from rates and taxes received from 20% of the community thus result into lack of resources in addressing backlogs both in rural and urban areas. The loss of electricity income has contributed to the low income in addressing service delivery. Regardless of the above mentioned, the Mafikeng Local Municipality continues to implement its constitutional mandate through optimal use of available resources and mobilization.		
Information:	Geography:		
	1 Geographical area in square kilometres Note: Indicate source of information	3 703 MLM IDP Document 2007/2008	
	Demography:		
	2 Total population Note: Indicate source of information	271 501 MLM IDP Document 2007/2008	
	3 Indigent Population Note: Indicate source of information and define basis of indigent policy including definition of indigent	1 060	
	4 Total number of voters	Not available	
	5 Aged breakdown: - 65 years and over - between 40 and 64 years - between 15 and 39 years - 14 years and under Note: Indicate source of information	5% 40% 55% 0%	
	6 Household income: - over R3,499 per month - between R1,100 and R2,499 per month - under R1,100 per month Note: Indicate source of information	3% 70% 27% MLM IDP Document 2007/2008	

Function: Executive and Council																	
Sub Function: N/A																	
Reporting Level	Detail	Total															
Overview:	Includes all activities relating to the executive and council function of the municipality including costs associated with mayoral, councillor and committee expenses and governance. Note: remuneration of councillor information should appear in Chapter 4 on <i>Financial Statements and Related Financial Information</i> .																
Description of the Activity:	<p>THE FIRST PART THAT DEALS WITH OVERVIEW AND FUNCTIONS IS COVERED IN THE TOPIC THAT FOLLOW IT WILL ALSO BE COVERED IN THE OVERVIEW BY THE EXECUTIVE MAYOR AND THE MUNICIPAL MANAGER</p> <p>The function of executive and council within the municipality is administered as follows and includes:</p> <p>Executive Mayor /Council</p> <p>Functions:</p> <p>Identify needs of the Municipality</p> <p>Review and evaluate those needs in order of preference</p> <p>Recommend strategies and programmes through IDP</p> <p>Determine the best way to deliver those strategies to the maximum benefit of the community, etc.</p> <p>Mayoral Committee</p> <p>Appointed by the executive mayor</p> <p>Assist the executive mayor in carrying out her duties and mandate</p> <p>Portfolio Committees</p> <p>Portfolio Committees play an important role in the development of policies and work as watchdogs of indispensable aspect that affect the municipality in different directorates.</p> <p>The following committees exist within the MLM, i.e.</p> <p>Corporate Support, Infrastructure, Community Services, Finance, PMS, IDP, Planning and Development and Special Projects.</p> <p>Ward Committee</p> <p>➤ May make recommendations on any matter affecting its ward;</p> <ul style="list-style-type: none">• to the councillor• through the councillor to the executive mayor <p>➤ Has powers and duties as the municipality may delegate to it.</p> <p>These services extend to include executive , but do not take account of Executive which resides within the jurisdiction of National/North West provincial/other private sector government. The municipality has a mandate to:</p> <p>To fulfil their constitutional obligations:</p> <p>➤ to ensure sustainable, effective and efficient municipal services and</p> <p>➤ promote social and economic development</p> <p>➤ encourage a safe and healthy environment</p> <p>The strategic objectives of this function are to:</p> <p>➤ Improved billing system that ensures accuracy</p> <p>➤ Developing a strategy that attends to consumer enquiries/queries and customer care.</p> <p>➤ Develop a strategy that will enhance a safe and healthy environment</p> <p>➤ Developing a strategy that will encourage partnership with community initiatives</p> <p>➤ Develop a strategy that will encourage business partnerships with the municipality</p>																
Reporting Level	Detail	Total															
	<p>The key issues for 2007/2008 are:</p> <p>➤ To prepare a comprehensive LED strategy</p> <p>➤ Undertake a detailed economic analysis and evaluation of the status quo and clarify the problem</p> <p>➤ Ensure that economic objectives are clearly defined and achievable</p> <p>➤ All projects identified should be measured and motivated in terms of the overall objectives and strategies and appraised in terms of a clear set of evaluative criteria</p> <p>➤ Ensure that an implementation program is formulated and implemented</p> <p>➤ Ensure that monitoring and evaluation measures and criteria are in place and implemented</p>																
Analysis of the Function:	<p>1 Councillor detail:</p> <table><tr><td>Total number of Councillors</td><td>56</td></tr><tr><td>Number of Councillors on Executive Committee</td><td>7</td></tr></table> <p>2 Ward detail:</p> <table><tr><td>Total number of Wards</td><td>28</td></tr><tr><td>Number of Ward Meetings</td><td>12</td></tr></table> <p>3 Number and type of Council and Committee meetings:</p> <table><tr><td>Mayoral Committee</td><td>24</td></tr><tr><td>Portfolio Committee</td><td>12</td></tr><tr><td>Council</td><td>4</td></tr></table> <p>List here Council meetings, followed by individual committee and the number of times that each met</p>	Total number of Councillors	56	Number of Councillors on Executive Committee	7	Total number of Wards	28	Number of Ward Meetings	12	Mayoral Committee	24	Portfolio Committee	12	Council	4		
Total number of Councillors	56																
Number of Councillors on Executive Committee	7																
Total number of Wards	28																
Number of Ward Meetings	12																
Mayoral Committee	24																
Portfolio Committee	12																
Council	4																

Function:	Corporate Support Services
Sub Function:	Administrative Support 101001

Reporting Level	Detail	Total	
Overview:	<p>The Directorate Corporate Services is comprised of three main units. A summary of the KPA's for Administrative Support unit are as follows:</p> <ul style="list-style-type: none"> - Coordination of Council meetings, compilation and distribution of agenda. - Minute taking and administering the implementation of Council resolutions. - Coordination of events management and office cleaning. 		
Description of the Activity:	<p>The function of Administrative Support within the municipality is administered as follows and includes:</p> <ul style="list-style-type: none"> - Coordination of council meetings, compilation and distribution of agendas. - Minute taking and administering the implementation of council resolutions. - Coordination of events management and catering. - Overseeing the management of filing archiving services. - Manage the provision of outgoing and incoming mail and central messenger services. - Liaison with other directorates on provision of council information. - Coordination of office cleaning and management of the printing services in the municipality. <p>The strategic objectives of this function are to:</p> <ul style="list-style-type: none"> - Introduction of regulated messaging and mailed system through a scheduled mail distribution system. - Increasing resources to insure prompt and efficient distribution of mail. - Ensuring timely distribution of agendas to councillors and officials and putting in place a delivery schedule to ensure the smooth running of this function. - To develop a quality printing and ensure that printing is done in a secure environment which protect confidential documentation. - By developing controls and security systems regarding access to records or sensitive information. <p>Challenges</p> <ul style="list-style-type: none"> - Reluctance in the use of the ORBIT electronic Filing System. - Lack of control systems for the printing room and other functions in the unit. - Archaic style of compilation and format of Council agendas. 		
Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
1. Provision of effective and efficient administrative support service	<ul style="list-style-type: none"> • There's been a serious challenge with the regulation and administration of mail. The filing system is basically outdated. These problems are to be addressed by the acquisition of a new electronic filing system, which would also improve the system of distribution of mail • New printing machines had been procured and delivered to all relevant executive and administrative offices. New telephone system installed. 	90%	
2. Provision of a comprehensive and integrated secretariat support to council and Council Committees	<ul style="list-style-type: none"> • All Council meetings are held timeously, as provided by legislation, minutes prepared within seven days, and Council resolution implemented. • Acquisition of new furniture to alleviate the problem of office shortage is also an outstanding procurement issue. This impact negatively on the day-to-day functioning of certain displaced staff. • Implementation of resolution is consistent. Performance constraint is the lack of capacity and skills of staff. Accuracy of minutes is a problem which had been largely addressed, and significant improvement had been attained. There is a need for further refinement of the minute writing skills of relevant staff members. 	98%	
3. Provision of effective and efficient cleansing service, including the co-ordination of events management function	<ul style="list-style-type: none"> • The cleanliness of the office and municipal complex is a priority that is governed by Health and Safety Legislation, and functions therein are continuing unabated. 	100%	
		80%	

Function:	Corporate Support Services
Sub Function:	Legal and Valuation 101005

Reporting Level	Detail	Total	
Overview:	<p>The Directorate Corporate Services is comprised of three main units. A summary of the KPA's for Legal and Valuation Services unit are as follows:</p> <p>Includes all activities relating to the function of the municipality</p> <ul style="list-style-type: none"> - Research, drafting and review of By-Laws. - Rendering of legal opinion, advice and ensuring legal compliance. - Administration and coordination of litigation processes. - Contract management. - Liaison with external legal practitioners and institutions. - Coordination of Valuation Roll objections. - Representation at quasi - judicial tribunals. - Facilitation of representation at courts of justice. 		
Description of the Activity:	<p>The function of Legal and Valuation Services within the municipality is administered as follows and includes:</p> <ul style="list-style-type: none"> - Research, drafting and review of by-laws. - Rendering of legal opinion, advice and ensuring legal compliance. - Administration and coordination of litigation processes. - Contract management. - Liaison with external legal practitioners and institutions. <p>The strategic objectives of this function are to:</p> <ul style="list-style-type: none"> - In due course the unit's intention is to see the implementation and/or the enforcing of street trading by-laws. - Developing more municipal by-laws to curb lawlessness and have activities such as nuisances and traffic in and around the city of Mafikeng properly regulated. - Continuous provision of well researched and good quality legal advice. - The continued collection of various directorate's service contracts and the centralization thereof in the legal unit. - The establishment of a law library which is expected to be operational in the near future. 		

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
1. Offering legal service and management of property valuation function.	<ul style="list-style-type: none"> • Legal advice and support, as a resource, is readily available upon requirement and it is utilised optimally, though certain challenges are still experienced. 	100%	
	<ul style="list-style-type: none"> • The functioning of this Unit was once impeded, but proactive action has been undertaken in to streamline the function and bring it back on track, and as a result many issues had been expedited, e.g. valuation roll. 	85%	

Function:	Corporate Support Services		
Sub Function:	Human Resources 101010		
Reporting Level	Detail	Total	
A. Overview	<p>The Directorate Corporate Services is comprised of three main units. A summary of the KPA's for every Human Resource Management unit are as follows:</p> <p>(i) Human Resource Management</p> <ul style="list-style-type: none"> - Management and administration of conflicts and disputes. - Facilitation of consultation i.e. Local Labour Forum. - Coordination of misconduct and grievance cases. - Playing an advisory role on employer/employee relations. - Management of staff recruitment process. - Development and maintenance of HRM policies, procedures and systems. - Development and updating of job/role descriptions. - Management of queries related to personnel administration. - Organizational Development and Work-study. - Coordination and implementation of Work Skills Plan (WSP). - Coordination of Health and Safety issues. 		
B. Description of the Activity	<p>Breakdown and analysis of the function of Human Resource Management within the Municipality:</p> <p>(1) The Labour Relations Section</p> <p>LLF (Local Labour Forum) have been held on a regular basis with a reasonably good attendance record from both employee, union representatives and employer.</p> <p>Challenges</p> <p>The existence of the LLF is good but it has not yet reached its maximum potential.</p> <p>Strategic Objective</p> <ul style="list-style-type: none"> - The establishment of case management system, to address grievances and be able to accommodate every employee that lodges a grievance. - When policies and guidelines are in place, workplace will be conducted so that these policies and guidelines have a visible impact upon implementation. - To further utilize internal staff by having them trained as presiding officers. <p>To disseminate a policy manual to staff members and to workshop approved policies in the new financial year.</p> <p>2. Personnel Section</p> <ul style="list-style-type: none"> - The personnel unit is very busy and unusually active on a daily basis. It should be pointed out though that a lack of policies had impeded progress in this unit, this challenge has been identified and is being dealt with. - The most essential function and achievement of this unit is having filled all the advertised vacancies in the municipality. The appointment of three Personnel Officers has had a positive effect in the execution of this function. - There has been a systematic intake of a significant number of contract workers, a total number of 59 temporary workers has been permanently employed. <p>Challenges</p> <ul style="list-style-type: none"> - Long pending approval for draft policies. - A large number of contract workers exist within the system. - Lack of cooperation from certain directorates for job description writing, determination of skills gaps (training needs) and the engagement of casual workers. - Over-centralization of the remuneration function. - Lack of performance evaluation system for staff, except directors. - Delays in finalisation of termination claims. - Lack of "Policy and research-Monitoring and Evaluation Unit". - The future development of skills inventory and career development systems. - The possibility of broadening the base of external recruiting sources, will also be looked into. - Further extension of recruiting methods to be investigated e.g. Internet. 		

Reporting Level	Detail	Total	
	<p>Strategic Objective</p> <ul style="list-style-type: none"> - To complete all draft job descriptions for the Infrastructure and Corporate Support Services Directorates and have such approved by the end of this calendar year. - Once this is accomplished it will enable the unit to reach its target of submitting these job descriptions to the job evaluation committee by the end of June 2007. - We also intend to introduce a register of queries and a feedback mechanism for employees. - The policies that exist are to be reviewed in the near future. - Finalization of appointment of key personnel. - An audit of personal data and leave information leave audit is to be conducted to ensure that staff records are up to date and discrepancies are dealt with and resolved. <p>3. Skills Development</p> <ul style="list-style-type: none"> - This involves the training, development and upgrading of work skills of employees and Council members. - A skills audit had been conducted on all staff members in the Mafikeng Local Municipality. - This will paint a clear picture of what type of training is needed in every directorate and enable the unit to address the skills shortages that are encountered. - The Work Skills Programme (WSP) has been completed and an implementation progress report is ready for Council's approval. - Facilitation of payment of Skill levy over to the SETA. <p>Challenges</p> <ul style="list-style-type: none"> - Lack of cooperation from certain directorates for job description writing and determination of skills gaps (training needs). - Lack of cooperation from certain directorates for implementation of the WSP. - Lack of performance evaluation system for staff, except directors. - Lack of "Policy and Research - Monitoring and Evaluation Unit". <p>Strategic Objective</p> <ul style="list-style-type: none"> - Secure adequate funding for the EAP. - To ensure the continuous training of staff. - Implementation of the training policy. - Developing a first class Occupational Health and Safety regime. - The intention is to further utilize internal staff by having them trained as Presiding Officers. - The plan is such that, when these policies and guidelines are in place, workshops will be conducted so that these policies and guidelines have a visible impact upon implementation. 		

Analysis of the Function	Staff Numbers per directorate/Unit/Section	Number of Staff at 30.06.2008	
	Department		
	<i>Office of the Municipal Manager</i>	7	
	<i>Office of the Executive Mayor</i>	8	
	<i>Office of the Speaker</i>	2	
	<i>Corporate Support Services</i>		
	Director	1	
	Secretary	1	
	Administration	36	
	Legal	2	
	Human Resources	25	
	<i>Finance</i>		
	Director	1	
	Secretary	1	
	Committee Clerk	1	
	Income	27	
	Expenditure	5	
	Data	3	
	Procurement	8	
Analysis of the Function	Staff Numbers per directorate/Unit/Section	Number of Staff at 30.06.2008	
	Department		
	<i>Community Services</i>		
	Director	1	
	Secretary	1	
	Admin Assistant	1	
	Health Services	176	
	Library	9	
	Parks	62	
	<i>Infrastructure</i>		
	Director	1	
	Secretary	1	
	Admin clerk	1	
	Rd & Storm Water	82	
	Water & Public works	69	
	Mechanical & Electricity	46	
	<i>Planning & Development</i>		
	Director	1	
	Secretary	1	
	LED	6	
	Housing	10	
	<i>Public Safety</i>		
	Director	1	
	Secretary	1	
	Security	33	
	Fire	34	
	Law Enforcement	38	
	Licensing	19	
	Pound	1	
	Councillors	58	
	Contract Workers	237	
	TOTAL	1018	

	<p><u>Councillors Remuneration</u></p> <p>Executive Mayor Speaker Executive/Mayoral Committee Members Councillors Councillors' Pension Contribution</p>	<p><u>2007/2008</u></p> <p>512 827.00 402 562.00 3 369 084.00 12 081 042.09</p> <p>16 365 515.09</p>
	<p><u>In-kind Benefits</u></p> <p>The Executive Mayor, Speaker, Mayoral Committee. Members are full-time. Each is provided with an office and secretarial support at the Cost of the Council.</p> <p>The Executive Mayor has use of a council owned vehicle for official duties.</p> <p><u>Employee Related Costs</u></p> <p>Employee related costs - Salaries and Wages Employee related costs - Contribution for UIF Pension and Medical Aids Travel, Motor Car, Accommodation, subsistence and other Allowance Housing benefits and allowances Overtime payments Bonus Long-service awards</p>	<p>75 435 267.00 513 221.00 14 397 921.00 3 724 839.00 790 919.00 5 298 977.00 5 202 450.00</p> <p>105 363 594.00</p>
	<p><u>Remuneration of the Municipal Manager</u></p> <p>Annual remuneration, Contribution to UIF, Medical Aids, Pension Funds (All inclusive package cost to employer)</p>	<p>799 536.00</p> <p>799 536.00</p>
Analysis of the Function	Staff Numbers per directorate/Unit/Section Department	Number of Staff at 30.06.2008
	<p><u>Remuneration of the Chief Finance Officer</u></p> <p>Annual remuneration, contribution to UIF, Medical Aids, Pension Funds (All inclusive total cost to employer package)</p> <p>686 773.00</p> <p>686 773.00</p>	
	<p><u>Remuneration of the 5 Directors</u></p> <p>Annual remuneration, Contribution to UIF, Medical aids, Pension Funds (All inclusive, total lost to employer package) Cell phone Allowance</p> <p>3 115 743.00</p> <p>3 115 743.00</p>	
	GRAND TOTAL	126 331 161.09
	<p><u>Employees Debt (during financial year 2007/2008)</u></p> <p>Councillors Employees</p> <p>56 415.58 249 875.86</p>	
	GRAND TOTAL	306 291.44

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
1 Provision of effective and efficient administrative support service	<ul style="list-style-type: none"> Placement grievances finalised, Benchmarking finalised and successfully implemented. There is a serious constrained imposed by outdated and dysfunctional organogram. Progress with the review of organogram is almost complete we are still waiting for correct inputs from Finance Directorate. The final draft will be presented to Management and to members of Mayoral Committee, then DPLG&H and SALGA will quality check the organogram. 	100% 90%	
2 Provision of integrated Human Resource Management	<ul style="list-style-type: none"> The acquisition of human capital is unfolding at an accelerated pace. All recruitment positions advertised filled. Lack of skills is addressed through skills development plan which is submitted annually to LG SETA. The Occupational Health and Safety Officer was appointed on the 1st June 2008. 	100% 95%	

Function:	Finance and Administration
Sub Function:	Finance

Reporting Level	Detail	Total	
Overview:	Includes all activities relating to the finance function of the municipality. Note: grants information should appear in Chapter 4 on <i>Financial Statements and Related Financial Information</i> .		
Description of the Activity:	<p>The function of finance within the municipality is administered as follows and includes:</p> <p><i>Financial Planning, Accounting (Recordkeeping), Financial Reporting, Management of Revenue and expenditure, supply chain management risk assessment and information technology.</i></p> <p>These services extend to include debtors and encouraging indigent clients to disclose their status but do not take account of internal audit function which resides within the jurisdiction of the central district municipality. The municipality has a mandate to:</p> <p>→ <i>Ensure financial viability of the municipality.</i></p> <p>The strategic objectives of this function are to:</p> <p>→ <i>Practice sound and sustainable financial management.</i></p> <p>→ <i>Promote the culture of payment for services.</i></p> <p>→ <i>Enhance and optimise potential revenue sources.</i></p> <p>→ <i>Ensure investment funds into programmes that will yield good financial returns.</i></p> <p>→ <i>Develop financial management policies.</i></p> <p>The key issues for 2007/08 are:</p> <p>1 <i>Completion of Indigent Register for tabling to Council.</i></p> <p>2 <i>Compliance with MFMA Reporting requirements</i></p> <p>3 <i>Staff Training in Financial Management Skills</i></p>		
Analysis of the Function:			
	<p>1 Debtor billings: number and value of monthly billings:</p> <p><i>See attached schedule "Debtor Billings"</i></p> <p>- Number and amount billed each month across debtors by function (e.g.: water, electricity etc)</p> <p>Note: create a suitable table to reflect monthly billed and received (against billed) across debtors by function (e.g.: water, electricity etc)</p>	<i>See attached schedule "Debtor Billings"</i>	<i>R (000s)</i>
	<p>2 Debtor collections: value of amount received and interest:</p> <p><i>See attached schedule "Debtor Billings"</i></p> <p>- Value received from monthly billings each month and interest from the previous month across debtors by function (e.g.: water, electricity etc.)</p> <p>Note: create a suitable table to reflect amount received from that month's billings plus interest from the previous month across debtors by function</p>	<i>See attached schedule "Debtor Billings"</i>	<i>R (000s)</i>
	<p>3 Debtor analysis: amount outstanding over 30, 60, 90 and 120 plus days:</p> <p><i>See attached schedule "Debtor Analysis"</i></p> <p>- Total debts outstanding over 30, 60, 90 and 120 plus days across debtors by function (e.g.: water, electricity etc)</p> <p>Note: create a suitable table to reflect debts outstanding over 30, 60, 90 and 120 plus days across debtors by function</p>	<i>R (000s)</i> <i>See attached schedule "Debtor Analysis"</i>	

Reporting Level	Detail	Total	
4	Write off of debts: number and value of debts written off: - Total debts written off each month across debtors by function (e.g.: water, electricity etc) Note: create a suitable table to reflect write offs each month across debtors by function	-	R (000s) -
5	Property rates (Residential): - Number and value of properties rated - Number and value of properties not rated - Number and value of rate exemptions - Rates collectible for the current year	13 796 3 530 56	R (000s) 40 261 - - 40 261
6	Property rates (Commercial): - Number and value of properties rated - Number and value of properties not rated - Number and value of rate exemptions - Rates collectible for the current year	780	R (000s) 72 038 72 038
7	Regional Service Council (RSC) levies: - Number and value of returns - Total Establishment levy - Total Services levy - Levies collected for the current year		R (000s)
8	Property valuation: - Year of last valuation - Regularity of valuation	2006 every 5 yrs	
9	Indigent Policy: - Quantity (number of households affected) - Quantum (total value across municipality)	499 8 600 000	
10	Creditor Payments: See attached schedule "Creditors Payments" Note: create a suitable table to reflect the five largest creditors individually, with the amount outstanding over 30, 60, 90 and 120 plus days	R (000s)	
11	Credit Rating: None List here whether your Council has a credit rating, what it is, from whom it was provided and when it was last updated	R (000s)	
12	External Loans: - Total loans received and paid during the year See attached schedule "External Loans" Note: Create a suitable table to reflect the balance of each external loan at the beginning of the year, new loans raised during the year and loans repaid during the year as well as the balance at the end of the year. Interest rates payable on each loan, together with the date of repayment should be also disclosed in the table.		
13	Delayed and Default Payments: None List here whether Council has delayed payment on any loan, statutory payments or any other default of a material nature Note: This information need not be reported here if reported as notes to the accounts.	0	

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
➤ Capacity Building/ Skills Development.	Achieved during the financial year.	Ongoing	Ongoing
➤ Promote culture of accountability.	Organisational Structure Review commenced.	In process	Dec-08
➤ Insure that transformation is reflected in all levels of the municipality through managing an organisation structure supportive of Employment Equity.	The 50% target at Managerial Level not achieved.	-	Jun-09
➤ To promote public and stakeholder participation in matters of Local Government.	Achieved	-	Ongoing
➤ Asset Management & Warehouse	Not Achieved		Jun-09
➤ To promote culture of services.	Partially achieved.	-	Ongoing

MAFIKENG LOCAL MUNICIPALITY
DEBTOR BILLINGS: NUMBER AND VALUE OF MONTHLY BILLINGS : 2007 / 2008

MONTH	OUTSTANDING DEBTORS	LEVIED	DEBTORS' RECEIPTS	DEBTORS (CLOSING)	BANK BALANCE
July 2007	320 832 167	17 958 487	7 268 350	331 522 304	-257 411
August 2007	331 522 304	19 225 043	7 834 663	342 912 684	3 249 614
September 2007	342 912 684	17 171 764	7 736 163	352 348 285	6 816 877
October 2007	352 348 285	14 734 126	10 512 030	356 570 381	52 956 955
November 2007	356 570 381	18 706 579	69 560 505	305 716 455	808 914
December 2007	305 716 455	55 778 841	11 788 475	349 706 821	4 598 253
January 2008	349 706 821	-24 080 926	9 609 550	316 016 345	-374 927
February 2008	316 016 345	20 260 245	9 694 178	326 582 412	4 161 194
March 2008	326 582 412	21 746 682	9 219 752	339 109 343	523 424
April 2008	339 109 343	20 017 020	12 954 864	346 171 499	8 059 297
May 2008	346 171 499	18 309 846	9 353 293	355 128 052	3 956 771
June 2008	355 128 052	22 067 800	10 660 357	366 535 495	17 325 872
TOTAL		221 895 508	176 192 179		

DEBTORS AGE ANALYSIS BY INCOME SOURCE AS AT JUNE 2008										
DETAILS	30 Days and below		Greater than 30 but less than 60 days		Greater than 60 but less than 90days		Greater than 90 but less than 120 days		TOTAL	
	R'000	%	R'000	%	R'000	%	R'000	%	R'000	%
Water	3 304 150	5%	1 961 311	3%	2 099 325	3%	61 601 460	89%	68 966 246	100%
Rates	10 765 433	8%	7 645 106	6%	7 429 682	6%	101 156 932	80%	126 997 153	100%
Sewerage	1 945 963	7%	1 118 391	4%	1 084 835	4%	23 492 795	85%	27 641 984	100%
Refuse removal	775 216	4%	611 468	3%	575 931	3%	19 442 267	91%	21 404 882	100%
Other: Arrangements	669 445	6%	37 868	0%	-	0%	11 094 102	94%	11 801 415	100%
Other: Interest on Arrears	2 719 309	3%	2 602 126	3%	2 484 183	3%	77 864 192	91%	85 669 810	100%
Other: Consumer Deposits	3 239	34%	-	0%	-	0%	6 177	66%	9 416	100%
Other: Sundries	1 118 940	16%	88 492	1%	26 141	0%	5 913 305	83%	7 146 879	100%
SUB TOTAL	21 301 695	6%	14 064 762	4%	13 700 097	4%	300 571 231	86%	349 637 784	100%

TOTAL DEBTORS BALANCE AS AT 30 JUNE 2008

DEBTORS AGE ANALYSIS BY CUSTOMER GROUP										
DETAILS	30 Days and below		Greater than 30 but less than 60 days		Greater than 60 but less than 90days		Greater than 90 but less than 120 days		TOTAL	
Govt	7 328 159	8%	6 699 643	7%	6 012 115	6%	74 186 311	79%	94 226 227	100%
Business and Farms	6 503 588	12%	2 457 685	4%	2 433 304	4%	43 367 276	79%	54 761 855	100%
Residential	5 975 431	4%	4 476 790	3%	4 786 457	3%	151 112 866	91%	166 351 545	100%
Schools	114 723	6%	84 596	4%	75 433	4%	1 705 611	86%	1 980 362	100%
Other	1 137 075	18%	88 084	1%	48 249	1%	5 034 961	80%	6 308 369	100%
Dormant	242 719	1%	257 964	1%	344 539	1%	25 164 206	97%	26 009 428	7%
TOTAL	21 301 695	6%	14 064 762	4%	13 700 098	4%	300 571 231	86%	349 637 786	100%

CREDITOR PAYMENTS

Detail	0 - 30 Days	31 - 60 Days	61 - 90 Days	91 - 120 Days	Total
Britlec (Pty) Ltd	-	-	-	538 422.00	538 422.00
Modipa Development Consultants	-	-	-	219 513.34	219 513.34
WHHC Drilling CC	-	33 653.00	17 500.00	126 701.00	177 854.00
Zoi Fall Protection Systems (Pty) Ltd	-	-	-	155 609.69	155 609.69
Auditor General	-	513.00	932.34	104 518.59	105 963.93
Micromega Revenue Management S	31 826.31	-	31 826.31	31 826.31	95 478.93
Mo2C Business Enterprise	63 072.50	-	-	-	63 072.50
The Mail	36 418.44	13 700.52	-	-	50 118.96
Molopo Security Centre	37 193.83	-	10 441.75	-	47 635.58
Q-Data Consulting	46 219.25	-	-	-	46 219.25
Total	214 730.33	47 866.52	60 700.40	1 176 590.93	1 499 888.18

Function:	Finance and Administration
Sub Function:	Procurement

Reporting Level	Detail	Total	
Overview:	The Procurement Section is a section in the Finance Directorate which support other directorates with procurement and warehousing of commodities. New SCM Strategies was implemented in phases between March - June 2006 to date. The implementation of Supply Chain Management is funded by National Treasury by way of MFMA Grant (Mafikeng Local Municipality is a pilot municipality).		
Description of the Activity:	<p>The function of procurement within the municipality is administered as follows and includes:</p> <ol style="list-style-type: none"> Demand: This Planning Stage of the acquisition of goods and services. Budget and IDP Research, networking are key at this stage. Acquisition: This is an execution stage where orders are issued, follow-up for outstanding orders to the Payment Section to effect payment to creditors. Warehousing/Stores: Goods which are not for immediate use are stored according to use and commodity codes. Issues and receipts are effected and records are daily updated. Disposal: Goods that are obsolete, unserviceable, and redundant are stored in terms of lots at warehouse for disposal. Disposal is arranged annually depending on the number of items. Goods are disposed in terms of MFMA, Sections 14 and 90. <p>These services extend to include procurement, but do not take account of procurement which resides within the jurisdiction of National/North West Provincial government. The municipality has a mandate to: Implement Supply Chain Management by Strategies from 1 July 2006 in terms of Section 110 - 119 of MFMA.</p> <p>The strategic objectives of this function are to: Demand, Acquisition, Logistic and Disposal Management & Performance Management.</p> <p>The key issues for 2007/08 are: Implementation of Supply Chain Management Policy, Training, Appointment of staff, delegation and review of implemented policy within legislative mandates.</p>		
Analysis of the Function:	Supply Chain Management Office commenced 1 April 2006.		
	1 Details of tender / procurement activities:		
	- Total number of times that tender committee met during year	12	
	- Total number of tenders considered	33	
	- Total number of tenders approved	26	
	- Average time taken from tender advertisement to award of tender	±2 months	
	Note: Figures should be aggregated over year across all municipal functions		
	2 Details of tender committee:		
	There are three bid committees, that is -		
	<u>Bid Specification Committee</u>		
	Supply Chain Manager and User Directorate	+2	
	<u>Bid Evaluation Committee</u>		
	Supply Chain Manager and Other Unit Heads of Directorates	± 5	
	<u>Bid Adjudication Committee</u>		
	All Directors or representative and Head Supply Chain Management	7	
	Note: List details of each member of the tender committee		

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
1. Engagement of Municipal Manager and other Stakeholders in the Supply Chain Management Policy Implementation.	Supply Chain Management is a new concept and the approved date for implementation for low capacity municipalities is 1 July 2006 and Council's Proposed date of April 2006 in terms of phases which will commence. a) Establishment of Supply Chain Management Unit b) Advertisement of vacancies in the Supply Chain Management Unit. c) Arrange the logistics of Supply Chain Management Unit. Notice Boards in all offices and tender box to operate 24 hours. d) Finalize the Supplier Database as per requirements.	100% 100% 80% 50% 80%	01 April 2006
2. Finalize delegations and Respective threshold for officials and bid committees.	a) Determination of level of authority for specific threshold and officials. b) Establishment of Bid Committees: 1) Bid Specification Committee 2) Bid Evaluation Committee 3) Bid Adjudication Committee c) Develop job specifications for each committee as well as check lists.	100% 100% 0%	June 2008
3. Conducting of Training and Workshop for Management, officials and bid committees.	a) Develop training/workshop material. b) Drawing training/workshop schedules. c) Conduct research in order to keep officials abreast with latest developments. d) Publish and circulate latest amendment circulars or documents to officials, management and bid committee members. e) Liaison with accredited service providers to give support where needed.	80%	Ongoing
4. Development of other Supply Chain Management Strategies	a) Drawing up Stores/Warehouse Procedures and Policy. b) Drawing up procedure for Disposal Management and Policies. c) Drawing up the Code of Conduct for officials involved in Supply Chain Management. d) Amendment to various supply chain management forms, i.e. 1) Mafikeng Local Municipality - Call for quotations. 2) MDB 1 - Call for Bidding 3) MDB 2 - Tax Clearance 4) MDB 3.1 - 3.3 - Price Schedules 5) MDB 4 - 5 - Declarations 6) MDB 6.1 - 6.12 - Preference claims 7) MDB 7.1 - 7.3 - Various Contracts	0% 0% 100% 100%	June 2008 June 2008
5. Conducting Year-end stock take.	a) Ensuring that stock reports and records are updated. b) Request directorates to identify obsolete and redundant material. c) Finalization of purchases beginning of May to mid-June. d) Issuing of notices to various directorates to indicate: 1) Collection of material before stock take. 2) Indicating which days will stores be closed for stock items. 3) Indicating which days will stores be operating for refuelling. e) Issuing of stock take procedure and rehearsal to officials. f) Conduct stock take on the determined dates. g) Perform stock adjustments on line on the system and issue variance report. h) Issue final reports and preparation of item to Council for notification of the stock results.	July March May June June June July Each year	June June June June June June August Each year

Function:	Electricity		
Sub Function:	Electricity Distribution		

Reporting Level	Detail	Total	Cost
Overview:	Provision, installation and maintenance of Public Lighting and robots in all areas of Mafikeng Local Municipality		
Description of the Activity:	<p>The electricity purchase and distribution functions of the municipality are administered as follows and include:</p> <p><i>Provision of high mast lights in all rural area due to the non-formal settlement and according to the budget available.</i></p> <p><i>Provision of street lights in all urban and formal residential areas according to allocated budget.</i></p> <p><i>Provision of traffic lights in high trafficked intersection.</i></p> <p>The strategic objectives of this function are to:</p> <p><i>Provide public lighting to alleviate crime</i></p> <p>The key issues for 2007/08 are:</p> <p><i>Provision of Public Lighting within the Municipal area and the maintenance thereof.</i></p>		
Analysis of the Function:	<p><Provide statistical information on (as a minimum)></p> <p>1 Number and cost to employer of all personnel associated with the electricity distribution function:</p> <ul style="list-style-type: none"> - Professional (Engineers/Consultants) 2 R538,562 - Field (Supervisors/Foremen) 2 R454,740 - Office (Clerical/Administration) 1 R49,467 - Non-professional (blue collar, outside workforce) 6 R49,467 - Temporary 5 R387,960 - Contract <total> <cost> <p>Note: total number to be calculated on full-time equivalent (FTE) basis, total cost to include total salary package.</p> <p>2 Total quantity and cost of bulk electricity purchases in kilowatt hours and rand, by category of consumer</p> <ul style="list-style-type: none"> - Residential <volume> <cost> - Commercial <volume> <cost> - Industrial <volume> <cost> - Mining <volume> <cost> - Agriculture <volume> <cost> - Other <volume> <cost> <p>3 Total quantity and receipts for bulk electricity sales in kilowatt hours and rand, by category of consumer:</p> <ul style="list-style-type: none"> - Household <volume> <cost> - Commercial <volume> <cost> - Industrial <volume> <cost> - Mining <volume> <cost> - Agriculture <volume> <cost> - Other <volume> <cost> <p>4 Total year-to-date electricity losses in kilowatt hours and rand <detail total> <volume> R (000s) <cost></p> <p>5 Number of households with electricity access, and type and cost of service: R (000s)</p>		

Reporting Level	Detail	Total	Cost
	<ul style="list-style-type: none"> - Electrified areas - Municipal <total> <cost> - Eskom <total> <cost> - Alternate energy source - Gas <total> <cost> - Paraffin <total> <cost> - Solar <total> <cost> - Wood <total> <cost> - Non electrified <total> <cost> <p>Note: if other types of services are available, please provide details</p> <p>6 Number and cost of new connections: <detail total> <volume> R (000s) <cost></p> <p>7 Number and cost of disconnections and reconnections <detail total> <volume> R (000s) <cost></p> <p>8 Number and total value of electrification projects planned and current:</p> <ul style="list-style-type: none"> - Current (financial year after year reported on) <total> <cost> - Planned (future years) <total> <cost> <p>Note: provide total project and project value as per initial or revised budget</p> <p>9 Anticipated expansion of electricity service: <detail total> <total> R (000s) <cost></p> <p>Note: provide total number of households anticipated to benefit and total additional operating cost per year to the municipality</p> <p>10 Estimated backlog in number (and cost to provide) water connection: <detail total> <total> R (000s) <cost></p> <p>Note: total number should appear in IDP, and cost in future budgeted capital housing programmes</p> <p>11 Free Basic Service Provision:</p> <ul style="list-style-type: none"> - Quantity (number of households affected) <total> - Quantum (value to each household) <value> <p>Note: Provide details of how many households receive the FBS provision, and the average value it means per household. Describe in detail the level of Free Basic Services provided.</p> <p>12 Type and number of grants and subsidies received: <list each grant or subsidy separately> <total> R (000s) <value></p> <p>Note: total value of specific electricity grants actually received during year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.</p> <p>13 Total operating cost of electricity distribution function R (000s)</p>		

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
<List at least five key performance areas relative to the above function as articulated in the budget here>	< List here the actual performance achieved over the financial year, and the variance between performance planned and actual performance, providing an explanation of the variance. Also provide details of any improvements planned for next year.		

Function: Road Transport			
Sub Function: Roads			
Reporting Level	Detail	Total	Cost
Overview:	Construction and maintenance of roads within the municipality's jurisdiction		
Description of the Activity:	<p>The road maintenance and construction responsibilities of the municipality are administered as follows and include</p> <ul style="list-style-type: none"> • Identification of the priorities, be it construction or maintenance • Design for construction either internally or involving private professionals. • Set-out a programme with costs of the activities that will be performed. These functions include ongoing patching of potholes and maintenance of stormwater drains and grading of gravel roads to cemeteries and other main roads, but do not take account of national and provincial roads. <p>The Municipality has a mandate to:</p> <ul style="list-style-type: none"> • Re-gravel roads within the municipal area • Re-seal tarred roads • Patch potholes • Construct new roads <p>Main all the roads to acceptable standards.</p> <p>The following projects are identified for the year 2008/2009:</p> <ul style="list-style-type: none"> • Construction of access roads in Mofhateng, Seweding, Mocoeng Villages roads and stormwater • Construction of access roads in Mogeelo, Phadima, Madiba Makgabana & Kobe Villages • Construction of access roads in Lothakane, Bethel, Lekhuba la Seipone, Morwathetha, Madiba Ga Tau, Schoongesicht, Setlopo, Dithakong & Masuthi • Patching and resealing of road in the Mmabatho, Mafikeng, Montshiwa and Danville areas • Blading of 10 km access roads in the rural area: • Regraveling of 12km of gravel roads in rural area: • Construction of gravel roads in Ext. 38 and 35 • Pothole patching and maintenance of urban road: • Rural and urban stormwater upgrading and maintenance <p>The strategic objectives of this function are to</p> <ul style="list-style-type: none"> • Build new roads • Maintain existing roads <p>The key issues for 2007/08 are</p> <ul style="list-style-type: none"> • Upgrade the existing road network by implementing a phased resealing programme. • Extend the rural road work network by upgrading the existing gravel roads. • Upgrading the existing stormwater network 		R4 902 746 R4,5 m R5,0 m R20 m R270 000 R1 353 600 R2 m R2 m R2 m
Analysis of the Function:	<p><Provide statistical information on (as a minimum)></p> <p>1 Number and cost to employer of all personnel associated with road maintenance and construction</p> <ul style="list-style-type: none"> - Professional (Engineers/Consultants) - Field (Supervisors/Foremen) - Office (Clerical/Administration) - Non-professional (blue collar, outside workforce) - Contract <p>Note: total number to be calculated on full-time equivalent (FTE) basis, total cost to include total salary package</p>	2 6 1 47 6	R 4 816 276 R 590 821 R 1 637 405 R 59 413 R 2 429 148 R 99 489
Reporting Level	Detail	Total	Cost
2	<p>Total number, kilometres and total value of road projects planned and current:</p> <ul style="list-style-type: none"> - New bitumenised (number) - Existing re-tarred (number) - New gravel (number) - Existing re-sheeted (number) <p>Note: if other types of road projects, please provide detail:</p>	10 kms. 20 kms. 30 kms. 0	R5,848,020 R7,040,000 R848,000 R336,020
3	<p>Total kilometres and maintenance cost associated with existing roads provided</p> <ul style="list-style-type: none"> - Tar - Gravel <p>Note: if other types of road provided, please provide detail:</p>	7.4 kms. 20 kms.	R8,162,000 R4,876,000 R1,590,000
4	<p>Average frequency and cost of re-tarring, re-sheeting road:</p> <ul style="list-style-type: none"> - Tar - Gravel <p>Note: based on maintenance records</p>	7.4 km./annum 20 km./annum	R34,868,78 R3,068,78 R31,800,000
5	<p>Estimated backlog in number of roads, showing kilometres and capital cost</p> <ul style="list-style-type: none"> - Tar - Gravel <p>Note: total number should appear in IDP, and cost in future budgeted road construction programme</p>	250 kms. 1000 kms.	R1,044,100,000 R318 mil. R100 mil.
6	<p>Type and number of grants and subsidies received</p> <p>SMIF (MIG)</p> <p>Note: total value of specific road grants actually received during year to be recorded over the five quarters - Apr to Jun this year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.</p>	2	R9,200 mil.
7	Total operating cost of road construction and maintenance function		R17 mil.
Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
Construction of access roads	Mofhateng, Seweding, Mocoeng Villages Roads and Stormwater	MLM through MIG Funding	7.4 km. Of existing road resealing (tar)
No. of km. Of rural upgraded	11,3 Km. Of gravel roads upgraded - exceeded target	20 km.	11,3 km. Of rural road networks upgraded
1. Provision of Public Lighting	55 Lights erected	48 lights	55 lights
2. Provision of street lights	7200 street lights repaired.	7200	1
Renovation of Mmabatho Stadium	2 Ha. Paved	2 Ha.	2 Ha.
Provision of water in Mmasuthi II and Dithakong	Provision of water achieved in Mmasuthi II and Dithakong.	1024 households	1024 households

Function:	Waste Water Management
Sub Function:	Sewerage etc

Reporting Level	Detail	Total	Cost																																																						
Overview:	Includes provision of sewerage services not including infrastructure and water purification, also includes toilet facilities																																																								
Description of the Activity:	<p>The sewerage functions of the municipality are administered as follows and include:</p> <ul style="list-style-type: none">▪ The collection of sewerage from residential and commercial sites through main sewer lines.▪ Disposing of sewerage into the sewerage treatment works.▪ Treatment of the sewerage and disposing the final effluent into streams as approved by DWAF.▪ Maintenance of the Infrastructure (main sewer pipes and treatment works) to maintain acceptable levels of effluent.▪ The provision and maintenance of VIP's is the responsibility of the District Municipality who are the Water Services Authority. <p>The strategic objectives of this function are to:</p> <ul style="list-style-type: none">▪ Maintain the sewerage treatment works and other infrastructure within acceptable health standards.▪ To attend to complaints efficiently and effectively. <p>The key issues for 2007/08 are:</p> <p><List here></p>																																																								
Analysis of the Function:	<p><Provide statistical information on (as a minimum):></p> <p>1 Number and cost to employer of all personnel associated with sewerage functions:</p> <table><tr><td>- Professional (Engineers/Consultants)</td><td>2</td><td>R 590,821</td></tr><tr><td>- Field (Supervisors/Foremen)</td><td>5</td><td>R820,920</td></tr><tr><td>- Office (Clerical/Administration)</td><td>1</td><td>R59,413</td></tr><tr><td>- Non-professional (blue collar, outside workforce)</td><td>35</td><td>R2,229,920</td></tr><tr><td>- Contract</td><td>1</td><td>R16,581.42</td></tr></table> <p>Note: total number to be calculated on full-time equivalent (FTE) basis, total cost to include total salary package</p> <p>2 Number of households with sewerage services, and type and cost of service:</p> <table><tr><td>- Flush toilet (connected to sewerage system)</td><td>14 000</td><td>R 8,1mil</td></tr><tr><td>- Flush toilet (with septic tank)</td><td>500</td><td>R 1,75mil</td></tr><tr><td>- Chemical toilet</td><td>0</td><td>0</td></tr><tr><td>- Pit latrine with ventilation</td><td>5 000</td><td>R 17,04mil</td></tr><tr><td>- Pit latrine without ventilation</td><td>11 000</td><td>R 35mil</td></tr><tr><td>- Bucket latrine</td><td>0</td><td>0</td></tr><tr><td>- No toilet provision</td><td>1 000</td><td>R 7,4mil</td></tr></table> <p>Note: if other types of services are available, please provide details</p> <p>3 Anticipated expansion of sewerage:</p> <table><tr><td>- Flush/chemical toilet</td><td>500</td><td>R 90,6mil</td></tr><tr><td>- Pit latrine with rent</td><td>1000</td><td>R 300,000</td></tr><tr><td>- Bucket latrine</td><td>0</td><td>R5,0 m</td></tr><tr><td>- No toilet provision</td><td>1 000</td><td>R 90,3mil</td></tr></table> <p>Note: provide total number of households anticipated to benefit and total additional operating cost per year to the municipality</p> <p>4 Free Basic Service Provision:</p> <table><tr><td>- Quantity (number of households affected)</td><td><total></td><td></td></tr><tr><td>- Quantum (value to each household)</td><td><value></td><td></td></tr></table>	- Professional (Engineers/Consultants)	2	R 590,821	- Field (Supervisors/Foremen)	5	R820,920	- Office (Clerical/Administration)	1	R59,413	- Non-professional (blue collar, outside workforce)	35	R2,229,920	- Contract	1	R16,581.42	- Flush toilet (connected to sewerage system)	14 000	R 8,1mil	- Flush toilet (with septic tank)	500	R 1,75mil	- Chemical toilet	0	0	- Pit latrine with ventilation	5 000	R 17,04mil	- Pit latrine without ventilation	11 000	R 35mil	- Bucket latrine	0	0	- No toilet provision	1 000	R 7,4mil	- Flush/chemical toilet	500	R 90,6mil	- Pit latrine with rent	1000	R 300,000	- Bucket latrine	0	R5,0 m	- No toilet provision	1 000	R 90,3mil	- Quantity (number of households affected)	<total>		- Quantum (value to each household)	<value>			<p>R3,717,655.4</p> <p>R 80,60mil</p> <p>R 90,6mil</p> <p>R 300,000</p> <p>R5,0 m</p> <p>0</p> <p>R 90,3mil</p>
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Reporting Level	Detail	Total	Cost																																																						
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5	Total operating cost of sewerage function		R (000s)																																																						

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
No. of blockages attended to within 24 hours	An average of 10 blockages per day are handled, with the result that minimal sewer is flowing into streams	Same	Attend to sewer blockage within 24 hours
Monthly laboratory reports	The effluent from both sewer treatment works is of acceptable standards and verified by monthly reports	Same	Keep the effluent within acceptable standards by DWAF
No. of breakdowns per month	The breakdowns of pumpstations have been kept to the minimum to ensure smooth running of sewer system	Same	Maintain the pumpstation functional to acceptable standards
	Installation of VIP toilets is implemented by NMMDM		

Function:	Water
Sub Function:	Water Distribution

Reporting Level	Detail	Total	Cost																											
Overview:	Includes the bulk purchase and distribution of water																													
Description of the Activity:	<p>The water purchase and distribution functions of the municipality are administered as follows and include:</p> <ul style="list-style-type: none">▪ Purchasing of ± 11,4 million kilolitres of treated water from water board (Botshelo Water) and distribution to about 18,000 households and businesses.▪ Billing the consumers in accordance with approved tariffs.▪ Attending to leaking pipes, valves and meters on an ongoing basis.▪ Managing the water balance between purchased and distributed quantities. <p>These services extend to include all areas within the proclaimed areas of some rural areas which are serviced by the District Municipality and Botshelo Water. The municipality has a mandate to:</p> <ol style="list-style-type: none">1. Provide potable water to all the residents2. Educate community to preserve water.3. Keep the loss of water to the minimum <p>The strategic objectives of this function are to:</p> <ul style="list-style-type: none">▪ To provide water to all the residents where the WSA has authorised WSP status.▪ To keep the water loss to the minimum▪ To restrict where residents are not paying their accounts - as informed by the Finance Directorate <p>The key issues for 2008/09 are:</p> <ul style="list-style-type: none">▪ Reduce the level of unaccounted for water losses.▪ Improvement of access by all households to a portable water service.																													
	<p><Provide statistical information on (as a minimum):></p> <p>1 Number and cost to employer of all personnel associated with the water distribution function:</p> <table><tr><td>- Professional (Engineers/Consultants)</td><td>2</td><td>R590,821</td></tr><tr><td>- Field (Supervisors/Foremen)</td><td>6</td><td>R1,637,405</td></tr><tr><td>- Office (Clerical/Administration)</td><td>1</td><td>R59,413</td></tr><tr><td>- Non-professional (blue collar, outside workforce)</td><td>46</td><td>R2,377,464</td></tr><tr><td>- Contract</td><td>10</td><td>R1,658,142</td></tr></table> <p>Note: total number to be calculated on full-time equivalent (FTE) basis, total cost to include total salary package.</p> <p>2 Percentage of total water usage per month</p> <table><tr><td></td><td>88.50%</td><td></td></tr></table> <p>Note: this will therefore highlight percentage of total water stock used per month</p> <p>3 Total volume and cost of bulk water purchases in kilolitres and rand, by category of consumer</p> <table><tr><td>Bulk Water</td><td>11 834 186</td><td>R28,88 mil</td></tr></table> <p>4 Total volume and receipts for bulk water sales in kilolitres and rand, by category of consumer:</p> <table><tr><td>Bulk Water</td><td>10 473 989</td><td>R44,67 m</td></tr></table> <p>5 Total year-to-date water losses in kilolitres and rand</p> <table><tr><td></td><td>1 360 199</td><td>R3,32 m</td></tr></table>	- Professional (Engineers/Consultants)	2	R590,821	- Field (Supervisors/Foremen)	6	R1,637,405	- Office (Clerical/Administration)	1	R59,413	- Non-professional (blue collar, outside workforce)	46	R2,377,464	- Contract	10	R1,658,142		88.50%		Bulk Water	11 834 186	R28,88 mil	Bulk Water	10 473 989	R44,67 m		1 360 199	R3,32 m		
- Professional (Engineers/Consultants)	2	R590,821																												
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Reporting Level	Detail	Total	Cost
6	Number of households with water service, and type and cost of service: - Piped water inside dwelling - Piped water inside yard - Piped water on community stand: distance < 200m from dwelling - Piped water on community stand: distance > 200m from dwelling - Borehole - Spring - Rain-water tank Note: if other types of services are available, please provide details	19 200 1 500 9 000 6 400 21 300 138 366	R26,996,000 R9,173,800 R7,350,000 R4,331,250 R3,037,300 R4,461,200 0 0
7	Number and cost of new connections: <detail total>	3 500	R18,600,000 R9,042,000
8	Number and cost of disconnections and reconnections: <detail total>	1000	R350,000
9	Number and total value of water projects planned and current: - Current (financial year after year reported on) NMMDM - Planned (future years) - CDM to implement as Water Supply Authority Note: provide total project and project value as per initial or revised budget	1 1	R15,400,000 R2,0 mil. R3,6 mil.
10	Anticipated expansion of water service: - Piped water inside dwelling - Piped water inside yard - Piped water on community stand: distance < 200m from dwelling - Piped water on community stand: distance > 200m from dwelling - Borehole - Spring - Rain-water tank Note: provide total number of households anticipated to benefit and total additional operating cost per year to the municipality	0 13000 1000 0 500 0 0	R66,7 mil. 0 R57,2 mil. R4,375 mil. 0 R25,0 mil. 0 0 0
11	Estimated backlog in number (and cost to provide) water connection: - Piped water inside dwelling - Piped water inside yard - Piped water on community stand: distance < 200m from dwelling - Piped water on community stand: distance > 200m from dwelling - Borehole - Spring - Rain-water tank Note: total number should appear in IDP, and cost in future budgeted capital housing programmes	0 0 20500 <total> 200 0 0	R203 mil. 0 0 R147,000,000 <cost> R6,000,000 0 0
12	Free Basic Service Provision: - Quantity (number of households affected) - Quantum (value to each household) Note: Provide details of how many households receive the FBS provision, and the average value it means per household. Describe in detail the level of Free Basic Services provided.	22 000 0	R5,5 mil. R250 mil.
13	Type and number of grants and subsidies received: MIG through CDM Note: total value of specific water grants actually received during year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.	-	R (000s) -
14	Total operating cost of water distribution function		R37,8 mil.

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
Number of Water and Sanitation Projects Implemented	Mmasuthe II, Dithakong Water Supply, 30 boreholes drilled and equipped. Rooigrond, Setlopo - 50 boreholes drilled	NMMDM has taken over implementation of all water projects	Ten water and sanitation projects each with a value of more than R1,5 mil. to be implemented.
Number of rural households provided with free basic water service.	The number of households receiving free basic water, is 22,000	Same	A further 2,5% of households to be provided with access to water
Reduction of water loss in percentage	Through the Project Consolidate, the waterloss is now 20%	Same	Reduce unaccounted for water losses to 15% by the end of the year.
Number of households benefitting from boreholes	Of the 22,000 households receiving free basic water; 6,000 are supplied from boreholes drilled by Municipality	50 boreholes drilled and equipped	Service extended to rural areas where pumps (diesel or electrical) supply water to communities
Reduced overtime	Due to lack of staff - untill vacancies are filled this target is still a challenge. Some plumber's posts were filled, but due to nature of trade - burst pipe at night, overtime still a challenge	Upgrade old pipes	Improve productivity of plumbers and reduce overtime by 20%

Function:	Electricity
Sub Function:	Street Lighting

Reporting Level	Detail	Total	Cost
Overview:	Includes all activities associated with the provision of street lighting to the community		
Description of the Activity:	<p>Street lighting responsibilities of the municipality are administered as follows and include:</p> <p><i>The total number of street light is 7200 and 55 High Mast lights</i></p> <p><i>Erection of 48 High Mast Lights in Motlhabeng, Dibate, Seweding, Tontonyane and Lokaleng</i></p> <p><i>Erection of 56 High Mast Lights in Mapetla, Lomanyaneng, Sehuba and Tlhabologo</i></p> <p><i>Maintenance of 7250 street lights in Mafikeng, Danville, Mmabatho and Montshiwa areas</i></p> <p>These services extend to include <function/area> , but do not take account of <function/area> which resides within the jurisdiction of <national/provincial/other private sector> government. The municipality has a mandate to:</p> <p><i>The Municipality is Mandated to ensure that the entire area is provided with lights to reduce any criminal activity.</i></p> <p><i>To ensure that all wards are illuminated</i></p> <p><i>Repairs are done where maintenance is needed</i></p> <p>The key issues for 2007/8 are:</p> <p><i>Provide High mast lights in Motlhabeng, Dibate, Seweding, Tontonyane, , Lotlhakane, Dithakong East & West.</i></p>	<p>7200</p> <p>48</p>	<p><i>R2,228,500</i> <i>Maintenance budget only</i> <i>R6,432 m</i></p> <p><i>R8,6 m</i></p> <p><i>R2,228,500</i></p> <p><i>R4,161,000</i></p>
Analysis of the Function:	<p><Provide statistical information on (as a minimum):></p> <p>1 Number and total operating cost of streetlights servicing population: <complete></p> <p>Note: total streetlights should be available from municipal inventory</p> <p>2 Total bulk kilowatt hours consumed for streetlighting: <complete></p> <p>Note: total number of kilowatt hours consumed by all street lighting for year</p>	<p>7200</p> <p>260</p> <p><total></p>	<p><i>R4,457,000</i></p>
Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
Number of High Mast Lights installed	<i>Miga, Ikopeleng, Ramatlhabama, Magokgwane, Dimorogoane</i>	<i>Mafikeng Local Municipality implementing it through MIG funding</i>	<i>R4 161 000</i>
Number of streetlights repaired and replaced	<i>Miga, Ikopeleng, Ramatlhabama, Magokgwane, Dimorogoane, Ramosadi, Seweding, Dibate, Mmabatho Stadium</i>	<i>Mafikeng Local Municipality implementing it through MIG funding</i>	<i>R4,5 m</i>
Number of households benefitting	<i>Miga, Ikopeleng, Ramatlhabama, Magokgwane, Dimorogoane, Ramosadi, Seweding, Dibate, Mmabatho Stadium</i>	<i>Three thousand nine hundred and eighty eight</i>	<i>1</i>

Function:	Public Safety
Sub Function:	Public Safety Administration & Other

Reporting Level	Detail	Total	
Overview:	To enable the directorate of the Public Safety to render a sustainable and effective service to the public. The Department consists of four units viz. Law Enforcement, Fire, Rescue & Disaster Management, Testing & Licensing as well as Security & Fleet Management.		
Description of the Activity:	<p>The purpose of the directorate Public Safety is to provide quality, professional and sustainable public safety services to Mafikeng Local Municipality</p> <p>Law Enforcement: Includes traffic control, management and enforcement to ensure compliance with all National, Provincial and Municipality Legislation & By-laws.</p> <p>Testing & Licensing: Includes the testing of all motor vehicle categories for roadworthiness, the examination of learner/driving applicants for learners & driving licenses.</p> <p>Fire, Rescue and Disaster Management: Includes fire fighting, inspection of buildings, rescue services as well as responds to emergencies and life threatening situations.</p> <p>Security & Fleet Management: Includes rendering of physical security for council property and cash in transit service and the management of all council vehicles.</p> <p>These services extend to include <i>Law Enforcement</i> , but do not take account of <i>Law Enforcement</i> which resides within the jurisdiction of North West Provincial government. The municipality has a mandate to:</p> <p>The strategic objectives of this function are to:</p> <ol style="list-style-type: none"> 1. Provision of quality, professional and sustainable traffic, road safety and law enforcement services. 2. Provision of quality, professional and sustainable integrate testing, licensing and registration services in accordance with relevant legislation. 3. Provision of quality, professional and sustainable Fire, Rescue and Disaster Management services that meets the expectation of the communities 4. Provision of quality, professional and sustainable security and fleet management. <p>The key issues for 2007/08 are:</p> <ul style="list-style-type: none"> * The devolution of Motor Vehicle Authority is in progress * Physical security has been improved by appointment of an external service provider. * Ace Parking Services has been appointed for operation of parking meters. * The Municipal pound has been outsourced to improve the functioning of the animal pound section. * There has been a notable improvement on collection of traffic fines. * Avis vehicles were returned at expiry of contract. * Vehicle Testing Station has been upgraded. * Council fleet is now managed from Public Safety directorate. * Relevant Service Level Agreements are in place for the Municipal Pound and Parking meters. 		

Reporting Level	Detail	Total	
Analysis of the Function:	<Provide statistical information on (as a minimum):>		
1	Number and cost to employer of all personnel associated with policing and traffic control: - Professional (Senior Management) - Field (Detectives/Supervisors) - Office (Clerical/Administration) - Non-professional (visible police officers on the street) - Volunteer - Temporary - Contract Note: total number to be calculated on full-time equivalent (FTE) basis, total cost to include total salary package. Office includes desk bound police and traffic officers, non-professional includes aides	R (000s)	
		<total>	<cost>
		<total>	<cost>
		<total>	<cost>
		<total>	<cost>
		<total>	<cost>
		<total>	<cost>
6	Type and number of grants and subsidies received: <list each grant or subsidy separately> Note: total value of specific public safety grants actually received during year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.	R (000s)	
		<total>	<value>
7	Total operating cost of police and traffic function		R (000s)

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
<List at least five key performance areas relative to the above function as articulated in the 200X/0Y budget here>			

Function:	Public Safety
Sub Function:	Fire, Rescue & Disaster Management

Reporting Level	Detail	Total	
Overview:	Includes Fire, Rescue & Disaster Management control		
Description of the Activity:	<p>The Fire, Rescue & Disaster Management control functions of the municipality are administered as follows and include:</p> <p><i>Fire, Rescue & Disaster Management Services (extinguishing fire, fire prevention, recommend approval of building plans, inspection of business, conducting fire safety inspections, provision of rescue services, fire education awareness, rendering a coordination, mitigation and support function during disaster, liaison with all stakeholders on matters relating to disaster management)</i></p> <p>These services extend to include Fire, Rescue & Disaster Management, but do not take account of Fire, Rescue & Disaster Management which resides within the jurisdiction of North West Provincial government. The municipality has a mandate to:</p> <p>The strategic objectives of this function are to:</p> <p>The key issues for 2007/08 are:</p>		
Analysis of the Function:	<p><Provide statistical information on (as a minimum):></p> <p>1 Number and cost to employer of all personnel associated with policing and traffic control:</p> <ul style="list-style-type: none"> - Professional (Senior Management) - Field (Detectives/Supervisors) - Office (Clerical/Administration) - Non-professional (visible police officers on the street) - Volunteer - Temporary - Contract <p>Note: total number to be calculated on full-time equivalent (FTE) basis, total cost to include total salary package. Office includes desk bound police and traffic officers, non-professional includes aides</p> <p>2 Total number of call-outs attended:</p> <ul style="list-style-type: none"> - Emergency call-outs <ul style="list-style-type: none"> ▪ Special Services ▪ Fire Prevention ▪ Motor Vehicles Accident Calls ▪ Natural Disaster: Number of houses destroyed by fire, floods/winds - Standard call-outs <ul style="list-style-type: none"> ▪ Building plans approved ▪ Visits to Fire Station ▪ Fire safety education conducted at schools & other institutions ▪ Fire safety compliance inspection conducted. <p>Note: provide total number registered, based on call classification at municipality</p> <p>3 Average response time to call-outs:</p> <ul style="list-style-type: none"> - Emergency call-outs - Standard call-outs <p>Note: provide average by dividing total response time by number of call-outs</p>	<p>R (000s)</p> <p><total> <cost></p> <p><total> <cost></p> <p><total> <cost></p> <p><total> <cost></p> <p><total> <cost></p> <p><total> <cost></p> <p>309</p> <p>106</p> <p>143</p> <p>90</p> <p>49</p> <p>61</p> <p>21</p> <p>14</p> <p>131</p> <p>5 minutes</p> <p>5 minutes</p>	
Reporting Level	Detail	Total	
5	Total number and type of emergencies leading to a loss of life or disaster:		
	<list details, including the number and type of emergencies recorded>	<total>	
6	Type and number of grants and subsidies received:		R (000s)
	<list each grant or subsidy separately>	<total>	<value>
	Note: total value of specific public safety grants actually received during year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.		
7	Total operating cost of police and traffic function		R (000s)

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
<List at least five key performance areas relative to the above function as articulated in the 200X/0Y budget here>	a. Disaster Management Plan developed.	To be finalised by NMMDM	
	b. Number of trained fire fighters	24	

Function:	Public Safety
Sub Function:	Licensing

Reporting Level	Detail	Total	
Overview:	Includes police force and traffic (and parking) control		
Description of the Activity:	<p>The policing and traffic control functions of the municipality are administered as follows and include:</p> <p><i>Testing and Licensing Services (testing and issuing learners license of all classes, testing and issuing of drivers licenses of all classes except motor cycles, to issue Public Professional Driving Permit, renewal of all drivers licenses codes, testing vehicles for road worthiness, testing public transport vehicles for certificate of fitness, cashier services, eye testing)</i></p> <p>These services extend to include <i>Law Enforcement</i>, but do not take account of <i>Law Enforcement</i> which resides within the jurisdiction of <i>North West Provincial</i> government. The municipality has a mandate to:</p> <p>The strategic objectives of this function are to:</p> <p><i>To provide an effective law enforcement service to the Mafikeng community that will ensure public safety and promote law and order.</i></p> <p>The key issues for 2007/08 are:</p>		
Analysis of the Function:	<p><Provide statistical information on (as a minimum):></p> <p>1 Number and cost to employer of all personnel associated with policing and traffic control:</p> <ul style="list-style-type: none"> - Professional (Senior Management) - Field (Detectives/Supervisors) - Office (Clerical/Administration) - Non-professional (visible police officers on the street) - Volunteer - Temporary - Contract <p>Note: total number to be calculated on full-time equivalent (FTE) basis, total cost to include total salary package. Office includes desk bound police and traffic officers, non-professional includes aides</p> <p>4 Total number of licences</p> <ul style="list-style-type: none"> ▪ <i>Learners drivers tested</i> ▪ <i>Driving licenses services renewed according to the provisions of the Act.</i> ▪ <i>Applicants for drivers licenses examined as prescribed by legislation</i> ▪ <i>Roadworthy tests conducted</i> <p>7 Total operating cost of licensing function</p>	<p>R (000s)</p> <p><total></p> <p><cost></p> <p><total></p> <p><cost></p> <p><total></p> <p><cost></p> <p><total></p> <p><cost></p> <p><total></p> <p><cost></p> <p><total></p> <p><cost></p> <p>16 503</p> <p>14 795</p> <p>6 929</p> <p>7 042</p> <p>R (000s)</p>	

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
<List at least five key performance areas relative to the above function as articulated in the 200X/0Y budget here>	a. Upgraded driving licenses test yard that is SABS compliant	Achieved	
	b. Compliance by examiners of drivers licensed to conduct PrDP tests.	Achieved	
	c. Number of vacant positions filled	10	
	d. Upgraded and repaired vehicle testing station equipment	Achieved	
	e. Devolution of Motor Registrations and license to Mafikeng Local Municipality	Pending MEC approval	

Function:	Public Safety
Sub Function:	Security & Fleet Management

Reporting Level	Detail	Total	
Overview:	Includes Security & Fleet Management services		
Description of the Activity:	<p>The Security & Fleet Management functions of the municipality are administered as follows and include:</p> <p><i>Security & Fleet Management Services(Providing protective security i.e. physical security in municipal properties, information security, investigations, communication security, personnel security, fire arm management and control, threat and risk assessment services, develop and manage council fleet svstem</i></p> <p>These services extend to include Security & Fleet Management , but do not take account of Security & Fleet Management which resides within the jurisdiction of North West Provincial government. The municipality has a mandate to:</p> <p>The strategic objectives of this function are to:</p> <p><i>To provide an effective Security & Fleet Management service to the Mafikeng community that will ensure public safety and promote law and</i></p> <p>The key issues for 2007/08 are:</p>		
Analysis of the Function:	<p><Provide statistical information on (as a minimum):></p> <p>1 Number and cost to employer of all personnel associated with policing and traffic control:</p> <ul style="list-style-type: none">- Professional (Senior Management)- Field (Detectives/Supervisors)- Office (Clerical/Administration)- Non-professional (visible police officers on the street)- Volunteer- Temporary- Contract <p>Note: total number to be calculated on full-time equivalent (FTE) basis, total cost to include total salary package. Office includes desk bound police and traffic officers, non-professional includes aides</p> <p>2 Total number of call-outs attended:</p> <ul style="list-style-type: none">▪ Outsourced cash in transit - Total amount collected and banked <p>Note: provide total number registered, based on call classification at municipality</p> <p>3 Average response time to call-outs:</p> <ul style="list-style-type: none">- Emergency call-outs- Standard call-outs <p>Note: provide average by dividing total response time by number of call-outs</p> <p>5 Total number and type of emergencies leading to a loss of life or disaster:</p> <p><list details, including the number and type of emergencies recorded></p> <p>6 Type and number of grants and subsidies received:</p> <p><list each grant or subsidy separately></p> <p>Note: total value of specific public safety grants actually received during year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.</p> <p>7 Total operating cost of Security & Fleet Management function</p>	<p>R (000s)</p> <p><total> <cost></p> <p><total> <cost></p> <p><total> <cost></p> <p><total> <cost></p> <p><total> <cost></p> <p><total> <cost></p> <p><total> <cost></p> <p>7 751 790 307</p> <p>5 minutes</p> <p>5 minutes</p> <p><total></p> <p>R (000s)</p> <p><value></p> <p>R (000s)</p>	

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
<List at least five key performance areas relative to the above function as articulated in the 2007/08 budget here>	a. Number of security policies developed and approved	75%	39600
	b. Number of security personnel trained	25	
	c. Centralized Council fleet management function	Achieved	
	d. Number of new vehicles purchased	16	
	e. Outsourced cash in transit - Total amount collected and banked	7 751 790 307	In progress
	f. Outsourcing of physical security component	Achieved	

Function:	Public Safety
Sub Function:	Law Enforcement - Police (Traffic)

Reporting Level	Detail	Total	
Overview:	Includes police force and traffic (and parking) control		
Description of the Activity:	<p>The policing and traffic control functions of the municipality are administered as follows and include:</p> <p><i>The Law Enforcement function includes traffic control, municipal pound and logistics. Traffic management services (Issuing of summons, traffic control, administration, processing of traffic offences, execution of warrant of arrest, provision of court related functions). Logistics (Road safety awareness education, maintenance of road infrastructure relating to road signs and markings)</i></p> <p>These services extend to include <i>Law Enforcement</i>, but do not take account of <i>Law Enforcement</i> which resides within the jurisdiction of North West Provincial government. The municipality has a mandate to:</p> <p>The strategic objectives of this function are to:</p> <p><i>To provide an effective law enforcement service to the Mafikeng community that will ensure public safety and promote law and order.</i></p> <p>The key issues for 2007/08 are:</p>		
Analysis of the Function:	<p><Provide statistical information on (as a minimum):></p> <p>1 Number and cost to employer of all personnel associated with policing and traffic control:</p> <ul style="list-style-type: none"> - Professional (Senior Management) 5 <cost> - Field (Detectives/Supervisors) 3 <cost> - Office (Clerical/Administration) 2 <cost> - Non-professional (visible police officers on the street) 16 <cost> - Volunteer <total> <cost> - Temporary <total> <cost> - Contract <total> <cost> <p>Note: total number to be calculated on full-time equivalent (FTE) basis, total cost to include total salary package. Office includes desk bound police and traffic officers, non-professional includes aides</p> <p>2 Total number of call-outs attended:</p> <ul style="list-style-type: none"> - Emergency call-outs <total> - Standard call-outs <total> <p>Note: provide total number registered, based on call classification at municipality</p> <p>3 Average response time to call-outs:</p> <ul style="list-style-type: none"> - Emergency call-outs <total> - Standard call-outs <total> <p>Note: provide average by dividing total response time by number of call-outs</p> <p>4 Total number of targeted violations eg: traffic offences:</p> <ul style="list-style-type: none"> ▪ Warrants of arrests issued and executed 3615 ▪ Summons issued/traffic fines 4789 ▪ Road blocks conducted (day to day law enforcement operation) 27 <p>5 Total number and type of emergencies leading to a loss of life or disaster:</p> <p><list details, including the number and type of emergencies recorded> <total></p>		R (000s)
Reporting Level	Detail	Total	
	<p>6 Type and number of grants and subsidies received:</p> <p><list each grant or subsidy separately> <total></p> <p>Note: total value of specific public safety grants actually received during year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.</p>		R (000s)
	7 Total operating cost of police and traffic function		R (000s)

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
<List at least five key performance areas relative to the above function as articulated in the 200X/0Y budget here>	<p>a. Number of repainted faded road markings 24 Junctions</p> <p>b. Number of Schools trained for scholar patrol activities 18 km</p> <p>c. Percentage of NRTA 93/96 compliant road signs 21</p> <p>d. Number of warrants o arrests issued and executed 498</p> <p>e. Number of summons issued/traffic fines 3615</p> <p>f. Number of road blocks conducted (day to day law enforcement operation) 4789</p> <p>g. Number of law enforcement equipment purchased. 27</p> <ul style="list-style-type: none"> - Blue lights 20 - Flash head lamps 20 - Screens 8 - Decals 44 <p>j. Outsourced Municipal Pound Facility Achieved</p> <p>h. Improve collection rate of traffic fines by focusing on serving of outstanding warrants of arrests, income generated in this regard has increased. 3 634 860</p>		Achieved

Function:	Community and Social Services
Sub Function:	Clinic

Reporting Level	Detail	Total	
Overview:	The Clinic caters for municipal staff, councillors, their spouses and dependants on daily basis.		
Description of the Activity:	<p>The function for the provision of community health clinics within the municipality is administered as follows and includes:</p> <ul style="list-style-type: none"> To provide and manage all comprehensive Primary Health Care Services to all council employees and their dependants. To provide awareness raising campaigns on HIV/AIDS, STI & TB to all communities around Mafikeng/Mmabatho area including youth and council employees. To provide health and safety programme and wellness programme. To provide health education programme. <p>These services extend to include <i>clinic services</i>, but do not take account of <i>clinics</i> which resides within the jurisdiction of North West Provincial government. The municipality has a mandate to:</p> <p>To ensure effective provision of all Healthcare Services.</p> <p>The strategic objectives of this function are to:</p> <p>To ensure effective provision of all Healthcare Services.</p> <p>The key issues for 2007/08 are:</p> <ul style="list-style-type: none"> Consultation and Treatment of diseases HIV/AIDS Awareness Raising Campaigns Health Educational Programme 		
Analysis of the Function:	<p>Statistics</p> <ul style="list-style-type: none"> Consultation and Treatment of diseases Chronic Disease Programme Mother and Child programme Voluntary counselling and testing Routine blood test (Health & Safety) Routine medical examination Dr. Molosi Injury on duty TB Treatment Programme Referral to other health care facilities Follow up visit HIV/AIDS Awareness Raising Campaign Health Educational Programme Condom Distribution 	<p>1 811</p> <p>438</p> <p>130</p> <p>30</p> <p>3</p> <p>Nil</p> <p>27</p> <p>409</p> <p>38</p> <p>11</p> <p>11</p> <p>18</p> <p>117 697</p>	
	<p>1 Number and cost to employer of all health personnel:</p> <ul style="list-style-type: none"> Professional (Doctors/Specialists) Professional (Nurses/Aides) Para-professional (Clinic staff qualified) Non-professional (Clinic staff unqualified) Temporary Contract <p>Note: total number to be calculated on full-time equivalent (FTE) basis, total cost to include total salary package</p>	<p>1</p> <p>1</p>	<p>R (000s)</p> <p>233 599.34</p>

Reporting Level	Detail	Total	
2	Number, cost of public, private clinics servicing population: - Public Clinics (owned by municipality) Medication Purchases Income - Clinic Fees - Private Clinics (owned by private, fees based)	1 0	R (000s) 14 921.70 5 155.00 -
3	Total annual patient head count for service provided by the municipality: - 65 years and over - between 40 and 64 years - between 15 and 39 years - 14 years and under Note: if no age range available, place to other	Nil 1 654 128 29	
4	Estimated backlog in number of and costs to build clinics: None Note: total number should appear in IDP, and cost in future budgeted capital works programme	0	R (000s) -
5	Type and number of grants and subsidies received: HIV/AIDS Awareness Raising Campaign (3rd and 6th December 2007) 28th May HIV & AIDS Awareness Raising campaign Note: total value of specific health clinic grants actually received during year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.	1 1	R (000s) 62 718.62 88 274.68
6	Total operating cost of health (clinic) function:		267 985.33

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
To ensure effective provision of all Healthcare Services.	25th November 2007 - Build up campaigns on HIV & AIDS were given to four (4) churches around Mmabatho area.		
	3rd December 2007 - HIV & AIDS Awareness Raising campaigns were given to Ward 24 and 25 (Driehoek and Gelukspan).		
	6th December 2007 - Commemorated HIV & AIDS main event at Madibe Makgabana. Condoms and pamphlets were distributed and educational talks given to all the above communities. T-shirts were distributed at the main event (Madibe-Makgabane)		
	10th - 16th February 2008 - Condom, STI and Pregnancy Week Awareness Raising campaigns were promoted on the above on road shows at four entrances of Mafikeng/Mmabatho and Taxi ranks. - Mafikeng Local Municipality employees were also targeted. - The main event was hosted at Ga-Tau Village targeting school learners. - TB Awareness Raising campaign - This awareness was given to Council employees for four (4) days on 25th - 28th March 2008.		
	29th May 2008 - Awareness Raising campaign was given to Lotlhakane Village. - Educational talks were given. - T-shirts, Condoms and pamphlets were distributed. - Blankets were distributed to the destitute families on the 12th June 2008.		

Function:	Community and Social Services
Sub Function:	Libraries July 2007-June 2008

Reporting Level	Detail	Total	
Overview:	To offer competent information services that will meet the educational, recreational, developmental, cultural and socio-economic needs of the		
Description of the Activity:	<p>The function of providing Information services as follows and includes:</p> <ul style="list-style-type: none"> • <i>Maintaining and storing of a collection of library material to cater for individual needs and communities.</i> • <i>Bibliographic retrieval of materials with sub functions: electronic cataloguing, classification and indexing and physical preparation of the item.</i> • <i>Making the collection available to library users with sub-functions: lending, receiving, mending, shelving and replacing material and controlling of the lending process in respect of overdue items, reminding and collection of fines. Conducting awareness raising programs with sub functions publicity services, material and information, and special programmes to promote the library services amongst children.</i> <p>Strategic objectives:</p> <ul style="list-style-type: none"> • <i>To ensure access for all communities and provide quality library services.</i> • <i>To initiate library awareness campaigns and promote the culture of reading.</i> • <i>To establish library user groups</i> <p>The key issues for 2007/08 are:</p> <ul style="list-style-type: none"> • <i>Provision of quality Library Services.</i> 		
Analysis of the Function:		no of facilities:	no of users:
1	Nature and extent of facilities provided:		
	• Libraries Barolong, Danville, Mafikeng, Miga, Mmabatho Community Library and Ottoshoop,	6	
	• Mmabatho Library Hall	1	
	✓ Hall bookings	12	355
2	Number and cost to employer of all personnel associated with each community		R (000s)
	- Librarian	1	
	- Assistant Librarian	1	
	- Library Assistants	8	
	Note: total number to be calculated on full-time equivalent (FTE) basis, total cost to include total salary package		
	<u>Statistics</u> ➤ <u>Membership</u> Children & Adults 3 940 ➤ <u>Circulation</u> ♦ <u>Book Adult</u> • Non-Fiction 3 789 • Fiction/Eng 1 847 • Fiction/Afr. 3 866 • Indigenous 27 • Literacy 37 <u>Total</u> 9 566 ♦ <u>Juvenile books</u> • Non-Fiction 570 • Fiction/Eng 1 844 • Fiction/Afr. 538 • Indigenous 9 <u>Total</u> 2 961 ♦ <u>Non-book material</u> Periodical, pamphlets, cutting 1 548		

Reporting Level	Detail	no of facilities:	no of users:
	<ul style="list-style-type: none"> ➤ <u>Internal use of library material</u> <ul style="list-style-type: none"> • Books 32 608 • Reference 6 862 • Newspapers 1 278 • GCIS 500 • Toys 119 Total 41 367 ➤ <u>Information & Community Technology</u> <ul style="list-style-type: none"> • Photocopier (copies made) 42 102 • Faxes sent & received 462 Total 42 564 		R (000s)
6	Total operating cost of library services function:		

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
<p>* Management of libraries and information services</p> <p>* Management of acquisition selection and ordering of reading material (i.e. audio and print)</p> <p>* Management of literacy programmes and other special programmes in the library.</p> <p>* Management of electronic information facilities(i.e. C.D-ROMs and databases).</p> <p>* Management of inter-library loans or special requests made in the library.</p> <p>* Management of cataloguing and classification of books in the library.</p> <p>* Management of photocopying facility in the library.</p> <p>* Maintenance of stock register in the library.</p> <p>* Maintenance of stock register and other.</p>	<ul style="list-style-type: none"> • Circulation (receiving in and giving out of material to the users) • Shelf reading - proper maintenance of shelves by shelving returned books to the shelves, tracing lost books, and weeding unused material. • Record keeping (statistics daily & monthly). • Provision of library awareness programmes. • Information management provision through book format or electronic. <p>Achievements Library Programmes =51</p> <ul style="list-style-type: none"> • Attendance = 2650 Library awareness programmes <p>Variance explanation</p> <ul style="list-style-type: none"> • Slow membership statistics increase due to method of application we used such as charging for membership fees <p>Improvements</p> <ul style="list-style-type: none"> • Children's librarian at Mmabatho has been appointed. The children's library is fully operational with educational toys. School visits are ongoing. • To improve membership & circulation by having recruitment drives, advertising library services services. • Increase marketing activities for the libraries. <p>Staff development</p> <ul style="list-style-type: none"> ➤ <u>Training</u> <ul style="list-style-type: none"> • <u>Shelving</u> conducted by Wits University- Ms. L Ditabo, L. Sethibe, G. Bojosi, C. Isabirye & S. Setsetse • <u>Toy library conference</u> - Ms. J. Mogorosi • <u>IFLA Conference</u> - Ms. S Shai & Ms. K. Phuthi • <u>PALS training library computer system</u>: Ms. J. Mogorosi, G. Bojosi, S. Setsetse, K. Phuthi, S. Shai, Mr. K. Mogwe, V Moabelo • <u>Excel Customer Service</u>: Mr. V. Moabelo, Mesdames P. Moate, L. Shuping, S. Setsetse, L. Ditabo, S. Shai, G Bojosi, J. Mogorosi. • <u>Book Fair</u>: Ms. J. Mogorosi • <u>Toy Training</u>: Mesdames S.Shai, L. Shuping, M. Mphahlele, C. Isabirye. • <u>Leadership & Management</u>: Ms.K.E. Phuthi, Mr. V. Moabelo. • <u>Advanced Computer training</u> Mr V. Moabelo, Ms. K.E Phuthi • <u>Internet Research</u> Ms K.E .Phuthi & Mr. V. Moabelo. 	51 2 650	

Function:	Community and Social Services
Sub Function:	Health

Reporting Level	Detail	Total	
Overview:	Includes all activities associated with the provision of environmental health services		
Description of the Activity:	<p>The function for the provision of environmental health services within the municipality is administered as follows:</p> <ol style="list-style-type: none"> 1. Food Hygiene and monitoring. 2. Health Surveillance on public and miscellaneous facilities 3. Health Surveillance at hotels and guesthouse 4. Health surveillance at creches 5. Health education and awareness raising campaigns 6. Health aspects regarding building plans <p>These services extend to include <i>environmental health services</i> but do not take account of <i>environmental health services</i> which resides within the jurisdiction of North West Provincial government. The municipality has a mandate to:</p> <p>→ Provide efficient, effective and sustainable environmental health services</p> <p>The strategic objectives of this function are to:</p> <p>→ Provide efficient, effective and sustainable environmental health services</p> <p>The key issues for 2007/08 are:</p> <ol style="list-style-type: none"> 1. Food Hygiene and monitoring. 2. Health Surveillance on public and miscellaneous facilities 3. Health Surveillance at hotels and guesthouse 4. Health surveillance at creches 5. Health education and awareness raising campaigns 		
Analysis of the Function:	<ol style="list-style-type: none"> 1. Food Hygiene and monitoring <ol style="list-style-type: none"> 1.1. Inspections of food handling/processing premises and street vendors 1.2 Issuing of certificates of acceptability 1.3 Issuing of business licenses 1.4 Closure of non-compliant business 1.5 Sampling for analysis 1.6 Condemnation of Unfit Foodstuff : Meat Foodstuffs 2. Health Surveillance on public and miscellaneous facilities <ol style="list-style-type: none"> 2.1 Inspections of Funeral undertakers 2.1.1 Issuing of certificates of competence 2.2 Inspection of hair salon 2.3 Inspections of liquor outlets and taverns 2.4 Inspections of workshops 2.5 Inspections of public toilets 3. Health Surveillance at hotels and guesthouse <ol style="list-style-type: none"> 3.1 Inspections of hotels 3.1.1 Inspections of guesthouse 4. Health surveillance at creches <ol style="list-style-type: none"> 4.1 Inspection of creches 5. Health education and awareness raising campaigns <ol style="list-style-type: none"> 5.1 Conducting Health education and awareness raising campaign 	<p>No.</p> <p>1005</p> <p>26</p> <p>0</p> <p>4</p> <p>63</p> <p>100kg</p> <p>5750</p> <p>33</p> <p>2</p> <p>63</p> <p>29</p> <p>75</p> <p>25</p> <p>2</p> <p>32</p> <p>72</p> <p>23 Sessions</p>	<p>No. of notices issued</p> <p>736</p> <p></p> <p></p> <p>4</p> <p>23</p> <p></p> <p>13</p> <p></p> <p>8</p> <p>17</p> <p>4</p> <p>19</p> <p>2</p> <p>13</p> <p>57</p> <p></p>

Reporting Level	Detail	Total	
	6. Health aspects regarding building plans	<i>No. approved</i>	<i>No. not approved</i>
	6.1 Scrutinizing building plans	341	34
	7. Complaints lodged		
	7.1 Investigation of complaints	51	34
	8. Meetings		
	8.1 Attendance of meetings, workshops, etc.	53	
1	Number and cost to employer of all health service personnel:		
	- Professional (Environmental Health Officers)	7	
	- Non-professional (Clerical / Administrative)	4	
	- Non-professional (blue collar, outside workforce)	5	
	Note: total number to be calculated on full-time equivalent (FTE) basis, total cost to include total salary package		
6	Total operating cost of health function		3 380 197

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
Provision of efficient, effective and sustainable environmental health services	1. Annual target of inspection of premises 2. Street Trading By-Laws to be implemented soon after promulgation of same and issuing of contravention notices. • No of lease agreement for occupation of 79 selling points 3. Enforcement of health regulations to ensure compliance by business people.	1 236	1 200 79

Function:	Community and Social Services
Sub Function:	All inclusive

Reporting Level	Detail	Total	
Overview:	Includes development and maintainance of parks, open spaces, recreational facilities "soccer fields and stadiums " and graveyards.		
Description of the Activity:	<p>The function of provision of various community and social services within the municipality is administered as follows and includes:</p> <p><i>Development and maintainance of parks, open spaces and recreational facilities are administered as follows :-</i></p> <ol style="list-style-type: none"> <i>1 Parks Development: The section is responsible for parks development and these includes: Landscaping, planting and maintaining of trees, flowers and shrubs, and eradication of weeds.</i> <i>2. Open Spaces: removing of rabble, mowing of grass, trimming of trees and removal of dead ones"removal of invader species.</i> <i>3. Recreational facilities: installation and reparing of broken playing grounds equipments, maintainance of local stadium by cutting of lawn up to the level of acceptable standards for playing.</i> <i>4. Graveyards: Maintaining graveyards by applying herbicides to control weeds. Made some bookings for burials and maintain fallen graves and clean ablution blocks.</i> <i>5. Road verges: Cutting and cleaning of road verges control of weeds chemically and manually road signs and paved areas and paved islands.</i> <p>These services extend to include parks and graveyards , but do not take account of parks and graveyards which resides within the jurisdiction of District Municipality and North West Provincial government. The municipality has a mandate to:</p> <p><i>All developed parks have parks alternants. Tractor drivers are having their own areas to work on, on monthly basis under a foreman and one team of brush cutter. There is one handyman who made minor repairs on play ground equipments end the major repairs are made by private contractors. There is araveyards attendants on all operatina araves</i></p> <p>The strategic objectives of this function are to:</p> <ul style="list-style-type: none"> <i>▪ Keep Mafikeng clean</i> <i>▪ To provide Mafikeng communities with recreational areas</i> <i>▪ To keep open spaces nice and tidy</i> <i>▪ To have clean and well maintain graveyards and parks</i> <i>▪ To have beautiful and attractive parks.</i> <p>The key issues for 2007/08 are:</p> <ol style="list-style-type: none"> <i>1.To develop parks for people to adopt and four parks have been adopted.</i> <i>2. To fill vacant post</i> <i>3.To buy new equipments :trucks, chainsaws etc.</i> <i>4.To maintain exisisting developed parks</i> <i>5. To beautify the entrance to town.</i> 		
Analysis of the Function:	<p><Provide statistical information on (as a minimum):></p> <ol style="list-style-type: none"> Nature and extent of facilities provided: <ul style="list-style-type: none"> - Cemeteries and crematoriums - Sporting facilities (specify) - Parks <p>Note: the facilities figure should agree with the assets register</p>	<p>no of facilities:</p> <p>6</p> <p>4</p> <p>100 km²</p>	<p>no of users:</p> <p><number></p> <p><number></p> <p><number></p>

Reporting Level	Detail	Total	
2	Number and cost to employer of all personnel associated with each community services function:		R(000s)
	- Cemeteries and crematoriums	2	113 004
	- Parks		
	Head of parks	1	257 628
	Supervisors	2	297 384
	Team Leaders	3	294 180
	General workers	29	1 287 600
	Contractors	1	103 978
	Tractor Drivers	10	254 415
	Machine Operators+B26	11	536 003
	Note: total number to be calculated on full-time equivalent (FTE) basis, total cost to include total salary package		
6	Total operating cost of community and social services function		9 949 846

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
	<ul style="list-style-type: none"> Developed parks Rehabilitation of parks Maintenance of Parks+B33 Maintain side walks, cutting and open spaces once a month Trimming of trees on designated area that are interfering with electrical lines and obstructing lights and road signs in Mmabatho, Montshioa, Danville and Mafikeng have been attended to.B32 	3 10 9	

Function:	Community and Social Services: Waste Management
Sub Function:	Solid Waste

Reporting Level	Detail	Total	
Overview:	<i>Includes refuse removal, solid waste disposal and landfill, street cleaning and recycling</i>		
Description of the Activity:	<p>The refuse collection functions of the municipality are administered as follows and include:</p> <p><i>i) Refuse removal unit</i></p> <ul style="list-style-type: none"> <i>this unit is responsible for collection, transportation and safe disposal of solid waste, including household refuse, trade refuse, garden refuse, construction and demolition waste, as well as illegally dumped refuse.</i> <i>this unit is also responsible for delivery of refuse bags to residents</i> <p><i>ii) Street Sweeping unit</i></p> <ul style="list-style-type: none"> <i>This unit is responsible for street sweeping and litter picking in the CBD, residential areas, entrance routes and open spaces.</i> <i>The Solid Waste Management section also carries out environmental awareness and clean-up campaigns.</i> <p>These services extend to include all the general refuse generated in the urban area, but do not take account of hazardous waste or waste generated in the rural/peri-urban areas. Hazardous waste resides within the jurisdiction of the Provincial Government. The municipality has a mandate to:</p> <p><i>i) ensure an environment that is not detrimental to the health and well being of people (Section 24 of the Constitution)</i></p> <p><i>ii) collect and dispose of waste within its area (Health Act No.63 of 1977)</i></p> <p><i>iii) Introduce and enforce by-laws relating to waste management and pollution control</i></p> <p>The strategic objectives of this function are to:</p> <p><i>i) Establish a healthy and investor friendly environment.</i></p> <p><i>ii) Undertake sustainable clean-up campaigns.</i></p> <p><i>iii) Provide an efficient and affordable waste collection and street cleaning system which include waste minimization and recycling</i></p> <p>The key issues for 2007/8 are to:</p> <p><i>i) Monitor and evaluate night shift cleaning operations in the CBD</i></p> <p><i>ii) Monitor and evaluate the skip patrol project .</i></p> <p><i>iii) Embark on environmental awareness and clean-up campaigns</i></p> <p><i>iv) Extend 240 l bins usage to other areas</i></p> <p><i>v) Undertake waste recycling initiatives</i></p>		
Analysis of the Function:	<p>Statistics</p> <p>1 Number and cost to employer of all personnel associated with refuse removal:</p> <ul style="list-style-type: none"> - Professional (1 Manager + 1 Acting Superintendent) - Field (Supervisors) - Non-professional (blue collar, outside workforce) - Contract <p>Note: total number to be calculated on full-time equivalent (FTE) basis, total cost to include total salary package</p> <p>2 Number of households receiving regular refuse removal services, and frequency and cost of service:</p> <ul style="list-style-type: none"> - Removed by municipality at least once a week - No rubbish disposal <p>Note: if other intervals of services are available, please provide details</p>	<p>Total</p> <p>2</p> <p>3</p> <p>169</p> <p>54</p> <p>15 000</p> <p>55 000</p>	<p>Cost</p> <p>609 954</p> <p>529 574</p> <p>12 381 776</p> <p>1 650 024</p> <p>14 506 203</p> <p>0</p>

Reporting Level	Detail	Total	
3	Total and projected tonnage of all refuse disposed: - Domestic/Commercial - Garden Note: provide total tonnage for current and future years activity	31 906m ³ 18 364m ³	100 000m ³ 80 000m ³
4	Total number, capacity and life expectancy of refuse disposal sites: - Domestic/Commercial (one) - Garden (number) Note: provide the number of tip sites, their total current capacity and the expected lifespan as at end of reporting period(1)	71ha	1
5	Anticipated expansion of refuse removal service: - Domestic/Commercial - Garden Note: provide total number of households anticipated to benefit and total additional operating cost per year to the municipality	55 000 0	R (000s) 9 900 000 -
6	Free Basic Service Provision: - Quantity (number of households affected) - Quantum (value to each household) Note: Provide details of how many households receive the FBS provision, and the average value it means per household. Describe in detail the level of Free Basic Services provided.	0 0	
7	Total operating cost of solid waste management function		14 506 203

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
i) Provision of waste management services in the entire municipal area	The waste management service is currently undertaken only in the urban area. Plans are underway to extend this service to rural areas. Funds have been sourced from DEAT for this purpose	15 000 units	50 000 units
ii) Embark on environmental awareness and cleanup campaigns	Four major cleanup and two environmental awareness campaign were conducted in 2007/8. With the employment of additional environmental Health Officers more campaigns will be held in 2007/8.	6	
iii) Roll out 240 l Refuse bins.	A service provider has been appointed to supply and deliver 240 l bins to remaining areas	4 500	15 000
iv) Introduction of nightshift cleaning team in the CBD.	Nightshift team operations are continuing and being monitored	100%	100%

Function:	Planning and Development
Sub Function:	Economic Development

Reporting Level	Detail	Total																															
Overview:	Includes all activities associated with economic development initiatives																																
Description of the Activity:	<p>The function of economic planning / development within the municipality is administered as follows and includes:</p> <p>1. <i>Marketing & Tourism Management</i></p> <p>2. <i>Project Management in Agriculture</i></p> <p>3. <i>Policy Research & promotion of Sports, Arts & Culture</i></p> <p>These services extend to include <function/area> , but do not take account of <function/area> which resides within the jurisdiction of <national/provincial/other private sector> government. The municipality has a mandate to:</p> <p><i>Mandate to Facilitate & Workshop</i></p> <p><i>Capacitating SMME's</i></p> <p>The strategic objectives of this function are to:</p> <p><i>Skill transfer, e.g Project Manager/ Administration</i></p> <p>The key issues for 2007/2008 are:</p> <p><i>Nguni Farming Project</i></p> <p><i>Agricultural Support Programme (Vegetable Projects)</i></p> <p><i>Goat Farming Project</i></p> <p><i>Mafikeng Tourism Master Plan</i></p> <p><i>Maintances of Heritage Sites</i></p> <p><i>Promotion & Training of SMME S</i></p> <p><i>(1 attended Durban Expo & 34 attended NW Mega Expo)</i></p>																																
Analysis of the Function:	<p>320 SMME registered (from different economic sectors) & 12 skills transfered</p> <p>1 Number and cost to employer of all economic development personnel:</p> <table><tr><td>- Professional (Directors / Managers)</td><td>3</td><td>R (000s)</td></tr><tr><td>- Non-professional (Clerical / Administrative)</td><td>3</td><td><cost></td></tr><tr><td>- Temporary</td><td>0</td><td><cost></td></tr><tr><td>- Contract</td><td>1</td><td><cost></td></tr></table> <p>Note: total number to be calculated on full-time equivalent (FTE) basis, total cost to include total salary package</p> <p>2 Detail and cost of incentives for business investment:</p> <table><tr><td><i>Mafikeng Youth Car Wash Cooperative</i></td><td></td><td>R (000s)</td></tr><tr><td>Note: list incentives by project, with total actual cost to municipality for year</td><td></td><td>2 400 000</td></tr></table> <p>3 Detail and cost of other urban renewal strategies:</p> <table><tr><td></td><td>None</td><td>R (000s)</td></tr><tr><td>Note: list strategies by project, with total actual cost to municipality for year</td><td></td><td>-</td></tr></table> <p>4 Detail and cost of other rural development strategies:</p> <table><tr><td><list details></td><td>1</td><td>R (000s)</td></tr><tr><td>Note: list strategies by project, with total actual cost to municipality for year</td><td></td><td></td></tr></table>	- Professional (Directors / Managers)	3	R (000s)	- Non-professional (Clerical / Administrative)	3	<cost>	- Temporary	0	<cost>	- Contract	1	<cost>	<i>Mafikeng Youth Car Wash Cooperative</i>		R (000s)	Note: list incentives by project, with total actual cost to municipality for year		2 400 000		None	R (000s)	Note: list strategies by project, with total actual cost to municipality for year		-	<list details>	1	R (000s)	Note: list strategies by project, with total actual cost to municipality for year				
- Professional (Directors / Managers)	3	R (000s)																															
- Non-professional (Clerical / Administrative)	3	<cost>																															
- Temporary	0	<cost>																															
- Contract	1	<cost>																															
<i>Mafikeng Youth Car Wash Cooperative</i>		R (000s)																															
Note: list incentives by project, with total actual cost to municipality for year		2 400 000																															
	None	R (000s)																															
Note: list strategies by project, with total actual cost to municipality for year		-																															
<list details>	1	R (000s)																															
Note: list strategies by project, with total actual cost to municipality for year																																	
	<p>5 Number of people employed through job creation schemes:</p> <table><tr><td>- Short-term employment</td><td>Not Confirmed</td><td></td></tr><tr><td>- Long-term employment</td><td>Not Confirmed</td><td></td></tr></table> <p>Note: total number to be calculated on full-time equivalent (FTE) basis, and should only be based on direct employment as a result of municipal initiatives</p>	- Short-term employment	Not Confirmed		- Long-term employment	Not Confirmed																											
- Short-term employment	Not Confirmed																																
- Long-term employment	Not Confirmed																																

Reporting Level	Detail	Total	
	6 Number and cost to employer of all Building Inspectors employed: - Number of Building Inspectors - Temporary - Contract Note: total number to be calculated on a full-time equivalent (FTE) basis, total cost to include total salary package	<number>	R (000s) <value>
	6.1 Details of building plans: - Number of building plans approved - Value of building plans approved Note: Figures should be aggregated over year to include building plan approvals only	<number> <value>	
	7 Type and number of grants and subsidies received: <i>Mafikeng Youth Cooperative Car Wash(DEDT)</i> <i>Mafikeng Marketing and Tourism Master Plan -</i> <i>MLM</i> <i>DBSA</i>	None 200 000 330 000	R (000s) 2 400 000 530 000
	Note: total value of specific planning and development grants actually received during year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.		

Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
➤ Establish mafikeng Chamber of Commerce	➤ Draft a Constitution, Elect an Executive Committee, Registration of the		
➤ Marketing & Promotion of Mafikeng through Event coordination and Training of SMMEs	➤ Appointed a Consultant to do Mafikeng Tourism Master Plan ➤ The MLM in partnership with DEDT initiated the establishment of the Youth Cooperative Car Wash Project. 13 beneficiaries were identified.		
➤ Registration & Promotion of SMMEs			

Function:	Housing
Sub Function:	N/A

Reporting Level	Detail	Total	
Overview:	Identification of land for the purpose of housing. Conduct housing data base and survey in Municipal area. Develop land use plans in the municipality. Management and maintenance of housing waiting list in the municipality and communicate with beneficiaries in the municipal area. Secure funds for housing projects. Facilitation of construction and administration of housing in the municipal area. Monitoring of housing projects.		
Description of the Activity:	<p>The function of provision of housing within the municipality is administered as follows and includes:</p> <ul style="list-style-type: none"> * Land Use Management * Housing Provision * Building Control * Property Valuation & Management * Environmental Management <p>These services extend to include housing, but do not take account of housing which resides within the jurisdiction of Ngaka Modiri Molema District Municipality, North West Provincial government. The municipality has a mandate to:</p> <p>Implement housing projects allocated from Housing Department, report on progress made on housing backlogs, project manage all their housing projects</p> <p>The strategic objectives of this function are to:</p> <p>Reducing of the Housing backlog within the urban & rural areas.</p> <p>The key issues for 2007/2008 are:</p> <ul style="list-style-type: none"> Land Transfer from Provincial Government *Portion 48, 54, 55, 55, 57 Mmabatho Town & TownLands 301 JO *Erf 7755, Mmabatho *Erf 9318 of Rem 428 *Erf 9319 of Rem 428 *Erf 9327 of Rem 428 		
Analysis of the Function:	<p><Provide statistical information on (as a minimum):></p> <p>1 Number and cost of all personnel associated with provision of municipal housing:</p> <ul style="list-style-type: none"> - Professional (Architects/Consultants) - Field (Supervisors/Foremen) - Office (Clerical/Administration) - Non-professional (blue collar, outside workforce) - Temporary - Contract <p>Note: total number to be calculated on full-time equivalent (FTE) basis, total cost to include total salary package. Professional includes project design, Field includes all tradespersons.</p> <p>2 Number and total value of housing projects planned and current:</p> <ul style="list-style-type: none"> - Current (financial year after year reported on) - Planned (future years) <p>Note: provide total project and project value as per initial or revised budget</p> <p>3 Total type, number and value of housing provided:</p> <p><list details by type of dwelling, see below></p> <p>Note: total number and total value of housing provided during financial year</p> <p>4 Total number and value of rent received from municipal owned rental units</p> <p><list details, including number of units handed over to residents></p>	<p>R (000s)</p> <p>5</p> <p>3</p> <p>1</p> <p>0</p> <p>4</p> <p>0</p> <p>15 801</p> <p>7 000</p> <p>R (000s)</p> <p>R (000s)</p> <p>350</p>	<p><cost></p> <p><cost></p> <p><cost></p> <p><cost></p> <p><cost></p> <p><cost></p> <p>651 712 245</p> <p>304 542 000</p> <p>11 165 500</p>

Reporting Level	Detail	Total	
5	Estimated backlog in number of (and costs to build) housing:		R (000s)
	<list details by type of dwelling, see below>	<total>	<cost>
	Note: total number should appear in IDP, and cost in future budgeted capital housing programmes		
6	Type of habitat breakdown:		
	- number of people living in a house or brick structure	252 000	
	- number of people living in a traditional dwelling	190 000	
	- number of people living in a flat in a block of flats	7 000	
	- number of people living in a town/cluster/semi-detached group dwelling	700	
	- number of people living in an informal dwelling or shack	3 500	
	- number of people living in a room/flatlet	2 500	
7	Type and number of grants and subsidies received:		R (000s)
	Lomanyaneng Rural Housing	202	
	Mafikeng Ext 39	2 500	
	Matshepe Rural Housing	500	
	Matshepe, Lothakane, Seweding, Lonely Park	99	
	Mafikeng Emergency Houses	130	
	Mafikeng Ext 38	1 327	
	Rooigrond Project	1 000	
	Welteverden Rural Housing	250	
	Moletsamongwe Rural Housing	206	
	Mooifotein Rural Housing	119	
	Madibe Ga Kubu	250	
	Mafikeng Rural Housing Project	2 000	
	Moshawane Rural Housing	300	
	Note: total value of specific housing grants actually received during year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.		
8	Total operating cost of housing function		8 801
Key Performance Area	Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	Current	Target
Construction of 8801 housing unit in both Rural and Urban areas	Type and number of grants and subsidies received:		
	Lomanyaneng Rural Housing		
	Mafikeng Ext 39		
	Matshepe Rural Housing		
	Matshepe, Lothakane, Seweding, Lonely Park		
	Mafikeng Emergency Houses		
	Mafikeng Ext 38		
	Rooigrond Project		
	Welteverden Rural Housing		
	Moletsamongwe Rural Housing		
	Mooifotein Rural Housing		
	Madibe Ga Kubu		

IDP PROGRESS REPORTS

- Funds from the District and Sector Departments are not transferred to the municipality to implement projects.
- Unable to report on progress made.
- Projects are controlled - some by the District and some by Government Sector Departments.